



**Homeless Housing, Assistance and Prevention  
(HHAP) Round 5**  
Regionally Coordinated Homelessness Action Plan

**City Council Meeting**  
**March 19, 2024**  
**Agenda Item 15.3**



# BACKGROUND

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## HHAP 5 Purpose

- \$1 billion grant program authorized by Section 17 of AB 129 and signed into law by Governor Gavin Newsom on July 10, 2023, to build regional coordination and a unified regional response to reduce and end homelessness.
- Regional Allocation (Continuum of Care, San Joaquin County, City of Stockton): **\$14 Million**
- City of Stockton Allocation: **~\$7 Million**

## HHAP 5 Application

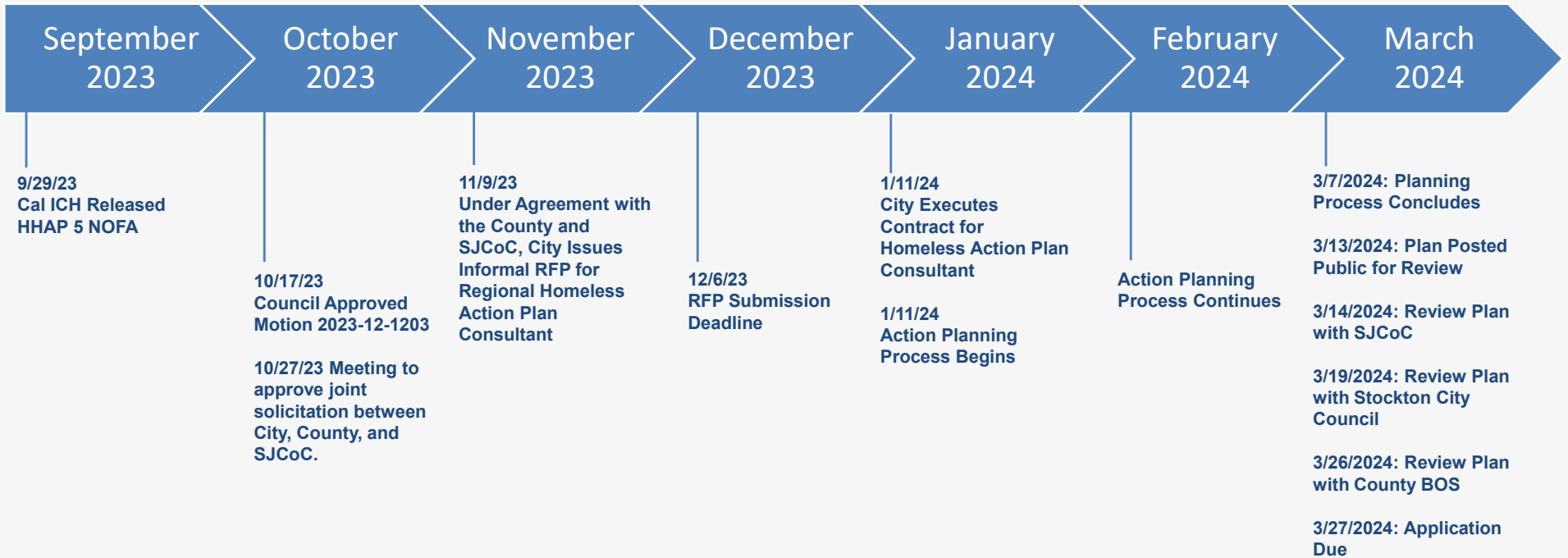
### Required Application Components

- Regional Homelessness Action Plan
- Signed Memorandum of Understanding (MOU)
- Coordinated Funding Plans
  - City of Stockton
  - County / SJCoC
- Joint Application Submission

### Regional Homeless Action Plan Consultant

- City Council approved Motion 2023-12-1203
- City of Stockton Competitive Public Procurement
- Awarded contract to Rane Community Development
- Work plan aligned to Application Guidance
- Joint consultant oversight by City of Stockton, SJCoC, County of San Joaquin

# TIMELINE



# PLANNING PROCESS

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## Guiding Approach

- Existing vision and goals
- Leverage recent research
- Engage additional stakeholders in new ways
- Focus on the question “How we will achieve goals?”

## Mixed Methodology

### Qualitative Research

- 17 Interviews
- 3 Public Meetings
- 2 Discussion Groups
- 4 Workshops
- 33 Survey Responses
- Document Review
  - Local Reports
  - Public Meeting Minutes
  - HUD Guidance

### Quantitative Research

#### Revenue and Expenditures

- Collaborative Applicant; Cities of Stockton, Lodi, Manteca, Tracy; Managed Care Plans; BHS and Whole Person Care

#### Data Sets

- HDIS Reports
- HMIS Service Data
- HIC (November 2023)
- PIT (January 2022)
- HMIS Data Dashboards

# KEY FINDINGS

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## STRENGTHS

- Robust Service Sector
- Engaged Partners with Shared Vision
- Innovative Leveraging of Resources
- Positive Impacts
  - 40% increase in shelter beds
  - Additional beds in pipeline
  - 180 new units of homeless housing

## CHALLENGES

- Regional Planning for Land Use and Housing
- Cost of Homelessness
- SJCoC Governance
- Use of Data and Monitoring of Performance Measures

## COMMUNITY NEEDS

- Affordable Housing
- Housing Navigation
- Housing for Vulnerable Populations
- Culturally Responsive Services
- Accessible/Responsive/Non-Duplicative Services

# KEY ACTIONS

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## OPERATIONAL

- Improve System Performance
- Connect Individuals to Support Services
- Address Institutional Exits

## SYSTEMS

- Create a Regional Homeless Housing Pipeline
- Update SJCoC's Orienting Framework
- Update/Align Governance Charter to New Regulations

# KEY ACTIONS AND PERFORMANCE MEASURES

Objective (Mandated Performance Measures)	Action (Recommended Areas of Program Funding)	Action (Recommended Areas of System Support Activities)
<ul style="list-style-type: none"> <li>• Increase the number of people exiting homelessness into permanent housing.</li> <li>• Reduce the average length of time people experience homelessness.</li> <li>• Reduce percent of people returning to housing after placement.</li> </ul>	<p><b>Permanent Housing</b> Invest in Permanent Housing Solutions. Invest in actions to increase supply of short and long-term supportive housing, including wrap-around support services.</p>	<p><b>Strengthen Continuum of Care.</b></p> <ul style="list-style-type: none"> <li>• Collaborative Applicant Agreement</li> <li>• Governance Charter</li> </ul>
<ul style="list-style-type: none"> <li>• Reduce the number of people experiencing unsheltered homelessness.</li> <li>• Increase linkages to programs from street outreach programs.</li> </ul>	<p><b>Shelter</b> Invest in housing focused shelter operations, including housing navigation services and other wrap-around services.</p>	<p><b>Strengthen data collection, data validity, and monitoring.</b></p> <ul style="list-style-type: none"> <li>• Assess and strengthen HMIS system and operations</li> <li>• Develop aligned analysis and joint contract monitoring</li> </ul>
<ul style="list-style-type: none"> <li>• Reduce the number of people accessing homeless services.</li> <li>• Reduce the number of people experiencing first time homelessness.</li> </ul>	<p><b>Outreach / Prevention</b> Invest in early identification, prevention and diversion programs for vulnerable persons and those over-represented in the homeless population. (e.g. youth, people fleeing domestic violence, and Black/African American community members).</p>	<p><b>Strengthen linkages to permanent housing and other long-term supports services.</b></p> <ul style="list-style-type: none"> <li>• Update CES to align with new state regulations</li> <li>• Develop regional practice models, and train accordingly and in partnership with County systems.</li> </ul> <p><b>Measure and work towards equitable outcomes.</b></p> <ul style="list-style-type: none"> <li>• Use trauma informed and culturally responsive practices</li> <li>• Ensure transparency of systems and information</li> <li>• Conduct regional assessments and evaluation</li> </ul>

# FUNDING PLAN

## ELIGIBLE USES

1. Permanent Housing
2. Shelter Operations
3. Street Outreach
4. Systems Support
5. Admin / HMIS

Proposed Eligible Uses	Proposed County / SCoC Allocation	Proposed City of Stockton Allocation
Permanent Housing	At least 30%	Up to 45%
Interim Housing – Shelter Operations	At least 30%	At least 30%
Street Outreach and Service Coordination	Up to 10%	No funds allocated
Systems Support	Up to 20%	At least 14%
Administration (7%) / HMIS (1%)	8%	8%
<b>Total</b>	<b>\$6,914,426</b>	<b>\$7,153,179</b>
10% Youth Set-aside	\$ 691,443	\$715,318

## STRATEGIC USE

- Expand supply of permanent homeless housing.
- Support low-barrier, housing-focused shelter programs.
- Support targeted outreach for vulnerable populations (esp. youth).
- Expand the provision of support services to help clients maintain housing.
- Improve data systems, data quality, and data analysis.
- Invest in staff, training, and expertise (including PLEE) to grow and strengthen the Continuum of Care.
  - Update governance to align with new regulations and guidance.
  - Outside systems assessments, evaluation, and impact analysis.
  - Deepen transparency and community engagement.
  - Invest in program management.



# RECOMMENDATIONS AND NEXT STEPS

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- **March 19, 2024:** Review Plan with City Council, City of Stockton

It is recommended that the City Council adopt a motion to:

1. Accept and approve the Regionally Coordinated Homelessness Action Plan for Round 5 of the Homeless Housing, Assistance and Prevention (HHAP 5) grant program;
  2. Authorize the City Manager to execute a Memorandum of Understanding with San Joaquin County and San Joaquin Continuum of Care; and
  3. Authorize the City Manager, or designee, to take appropriate and necessary actions to carry out the purpose and intent of this motion.
- **March 26, 2024:** Review Plan with Board of Supervisors, San Joaquin County
  - **March 27, 2024:** Submit Joint Application to the State of California