



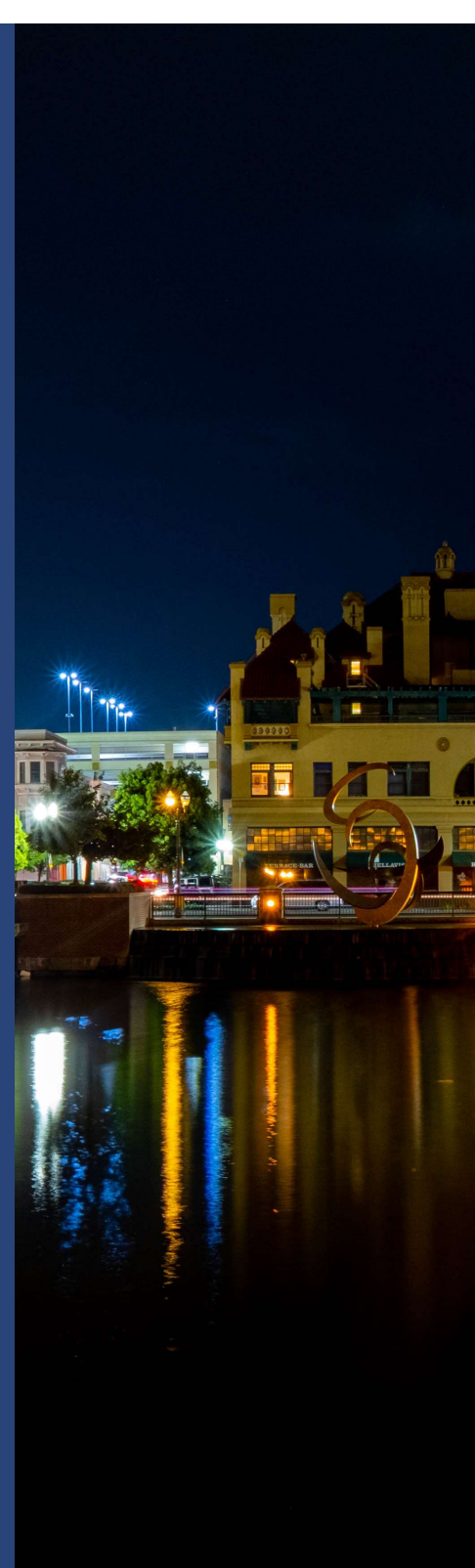
FY 2023-24
Proposed Budget

June 7, 2023
Study Session



Agenda

- Budget Overview
- General Fund
- Department Presentations
- Closing






Budget Overview

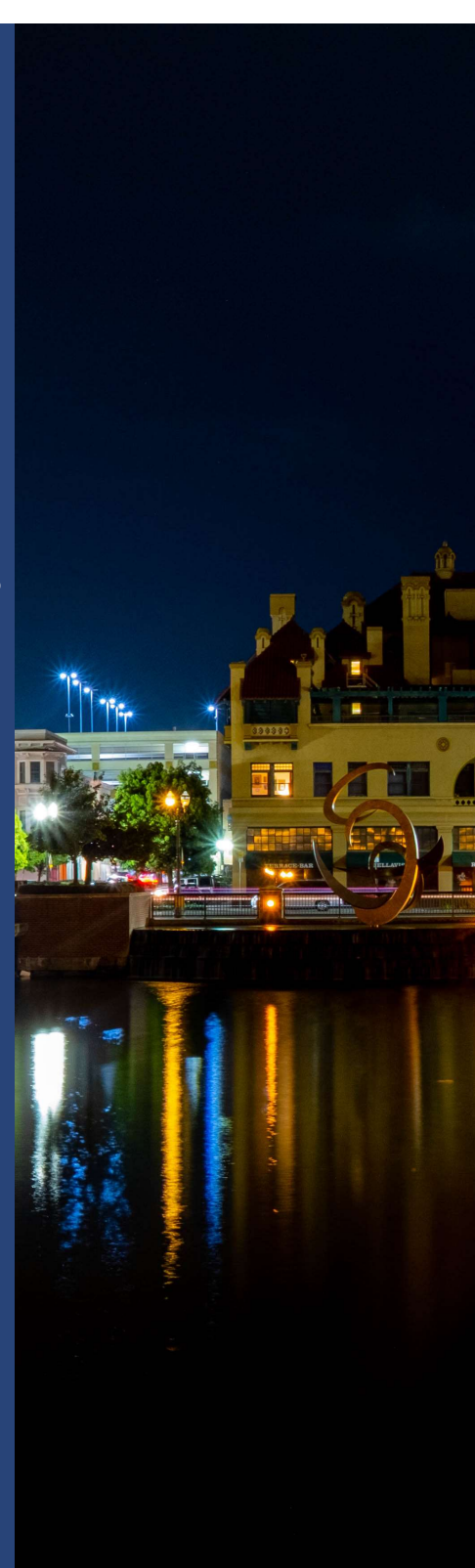
Budget Development

- Council goal setting – February 2023
- Long-Range Financial Plan Updates
 - Long-term solvency
- Department Funding Requests
- Prioritizing position and service demands within available resources

<p>FY 2023-24 OBJECTIVE: 'What' is Winning ... Provide an exceptional level of customer service to the Stockton community through accountable, innovative, efficient, and effective management of City resources to achieve our vision for Stockton.</p>	<p>STRATEGIES: (Captain) 'How' we will Win ...</p> <ol style="list-style-type: none"> 1. Safer Streets (Chief Stanley McFadden/Lora Larson) <ol style="list-style-type: none"> a) Reimagine Stockton Police Department (SPD) b) Increase community partnerships, engagement, and recruitment c) Continue data driven strategies and tactics d) Reduce violent crime e) Further address quality of life issues
<p>COUNCIL PRIORITY GOALS:</p> <ul style="list-style-type: none"> • Work with partners to improve quality of life, increase literacy, develop the workforce, and expand youth programming • Focus on crime reduction in focus areas • Develop solutions to address homelessness, including increasing the affordable housing supply • Leverage city and partner resources in impacting overall public health, community wellbeing, and community resiliency • Prioritize inclusive economic development to grow the local economy and create employment opportunities for residents 	<ol style="list-style-type: none"> 2. Growing Economy (Stephanie Ocasio/Carrie Wright) <ol style="list-style-type: none"> a) Grow jobs b) Continue to implement the Economic Development Strategic Plan c) Continue to transform the overall development process d) Increase small business development with an equity lens e) Foster and support inclusive entrepreneurship 3. Housing Opportunities for All (Carrie Wright/ Stephanie Ocasio) <ol style="list-style-type: none"> a) Continue to transform the overall development process b) Optimize partnerships and linkages c) Increase investment in high impact affordable and market rate housing strategies d) Optimize performance-based, equity-informed distribution of available city funds, e.g. grants 4. Thriving and Healthy Neighborhoods (Kris Farro) <ol style="list-style-type: none"> a) Establish a City integrated team approach, e.g. cross-departmental team, to optimize clean, sustainable, and safe neighborhoods b) Increase placemaking, space activation, and community engagement c) Optimize alignment of youth programs by prioritizing community interests and needs d) Optimize overall community well-being with an equity lens e) Continue to evolve the City's diversity, equity, and inclusion (DEI) efforts f) Expand sustainability and environmental strategies
<p>Updated: 3/9/2023</p> <p> One Page Solutions LLC © Copyright 2004-20 Format Only</p>	<ol style="list-style-type: none"> 5. Fiscal Sustainability (Kim Trammel) <ol style="list-style-type: none"> a) Continue learning from the past b) Mitigate risk c) Optimize resources through innovative business practices d) Optimize city workforce, recruitment, retention, training, and development e) Continue to evolve the City's diversity, equity, and inclusion (DEI) efforts

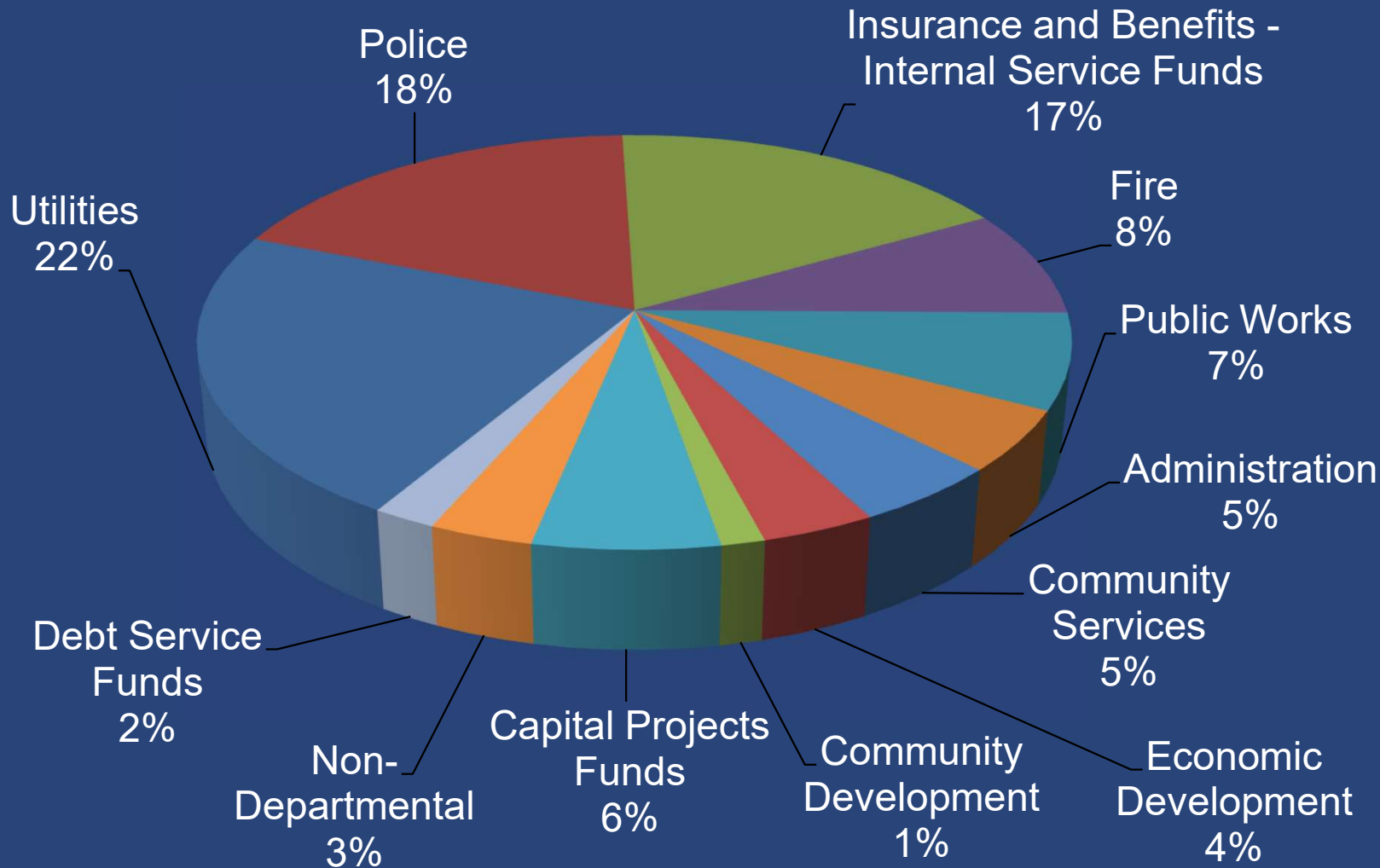
Issues and Influences

- Uncertainty in the economy
- General Fund Revenues / Recession Cycles
- Inflation & increases in the cost of providing the same level of service
- Retention and Recruitment
- Competitive labor market
- Labor Negotiations
- Funding needs exceed funding capacity
- Plan for future CalPERS cost increases



Citywide Expenditures

Total = \$912 million [Page B-14]



Citywide Expenditures

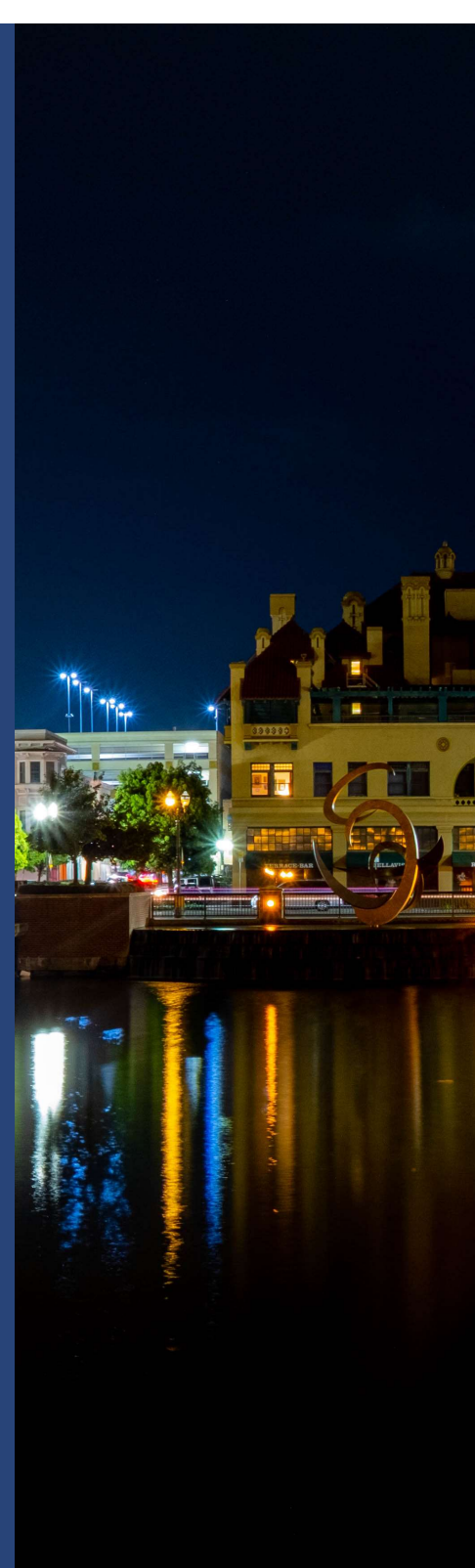
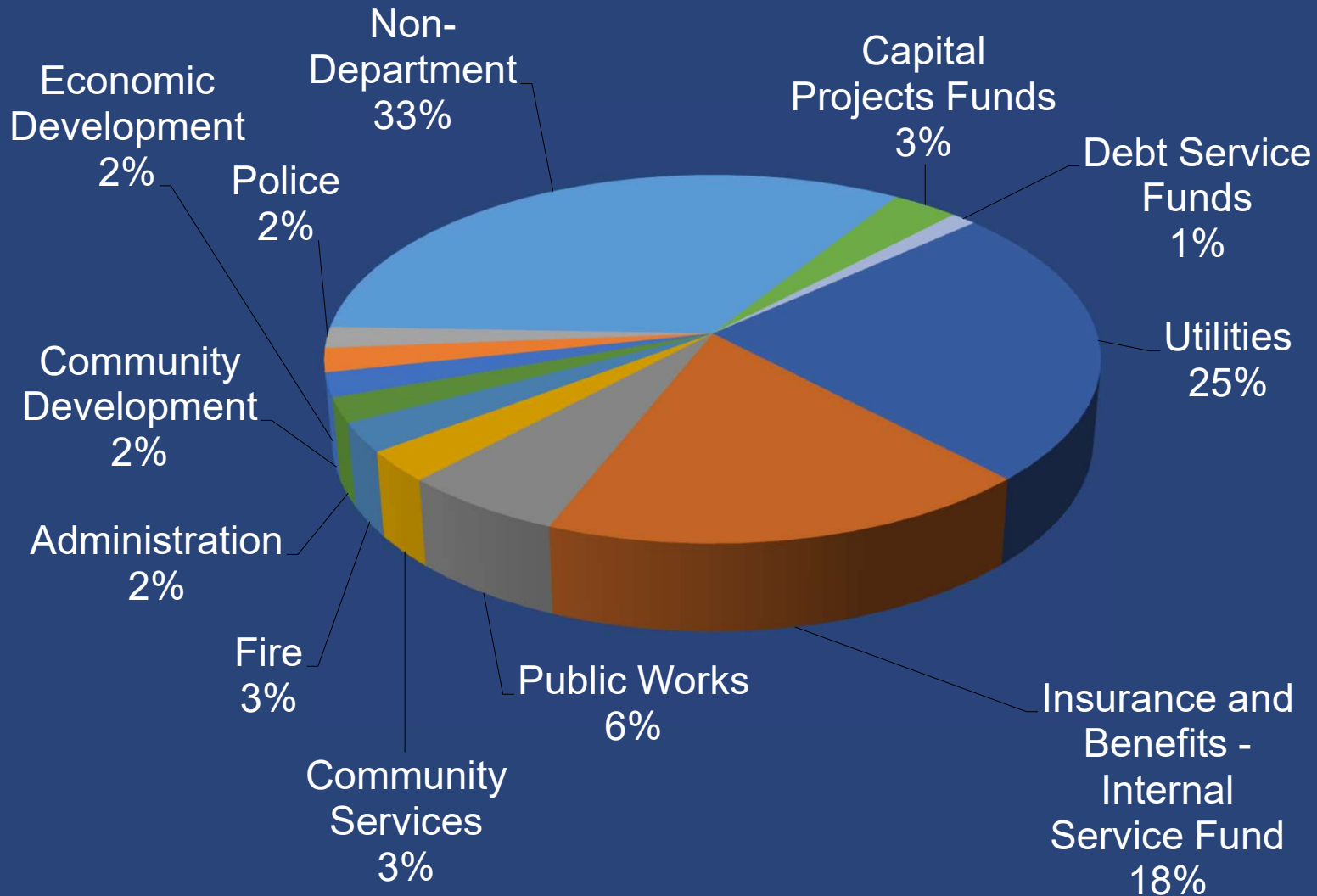
[Page B-8]

<u>Department</u>	<u>FY 2022-23 Budget</u>	<u>FY 2023-24 Budget</u>	<u>Change</u>
Utilities	\$ 229,048,462	\$ 204,765,409	\$ (24,283,053)
Police	158,036,862	168,002,953	9,966,091
Insurance and Benefits	144,389,426	158,404,763	14,015,337
Public Works	72,150,338	67,954,465	(4,195,873)
Fire	67,957,318	76,083,743	8,126,425
Administration	47,079,679	43,604,770	(3,474,909)
Capital Projects Funds	43,797,605	54,518,890	10,721,285
Community Services	35,202,135	43,762,383	8,560,248
Economic Development	30,141,150	33,482,968	3,341,818
Non-Departmental	40,413,416	30,313,141	(10,100,275)
Debt Service Funds	16,575,652	18,566,331	1,990,679
Community Development	13,908,839	12,705,158	(1,203,681)
	<u>\$ 898,700,882</u>	<u>\$ 912,164,974</u>	<u>\$ 13,464,092</u>



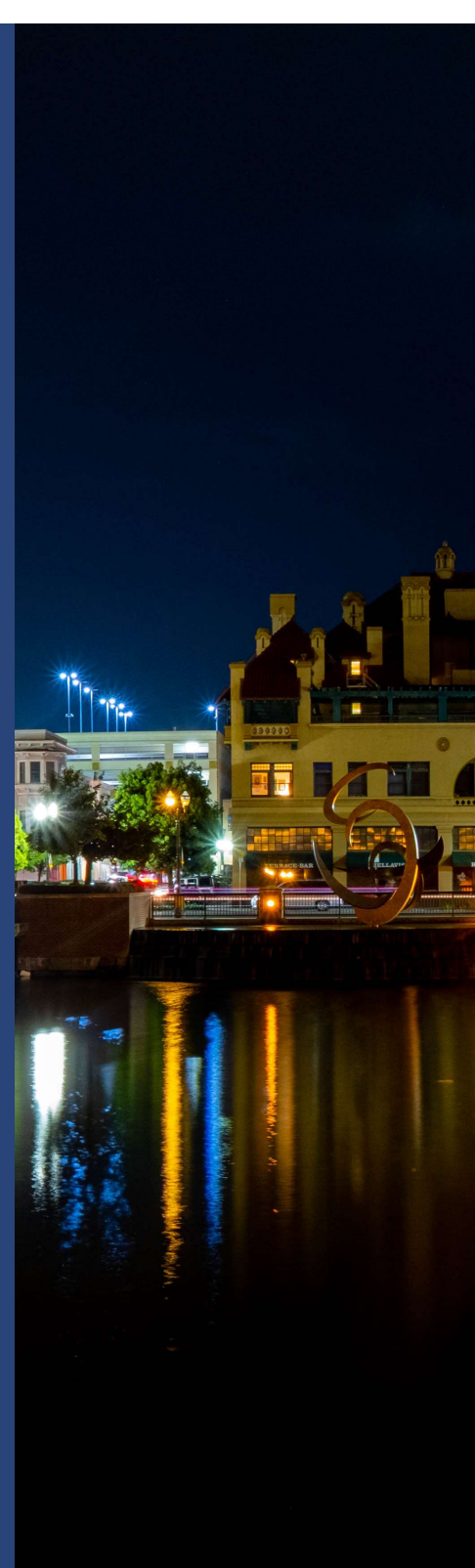
Citywide Revenues

Total = \$876 million [Page B-16]



Budget Highlights

- Expanded Services
 - Other new adds on page A-5
 - New Positions
 - Diversity, Equity & Inclusion Program
 - Human Resources onboarding & training expansion
 - Expanded employee recruitment efforts



Citywide Positions Summary

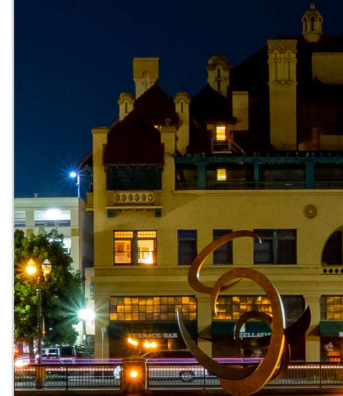
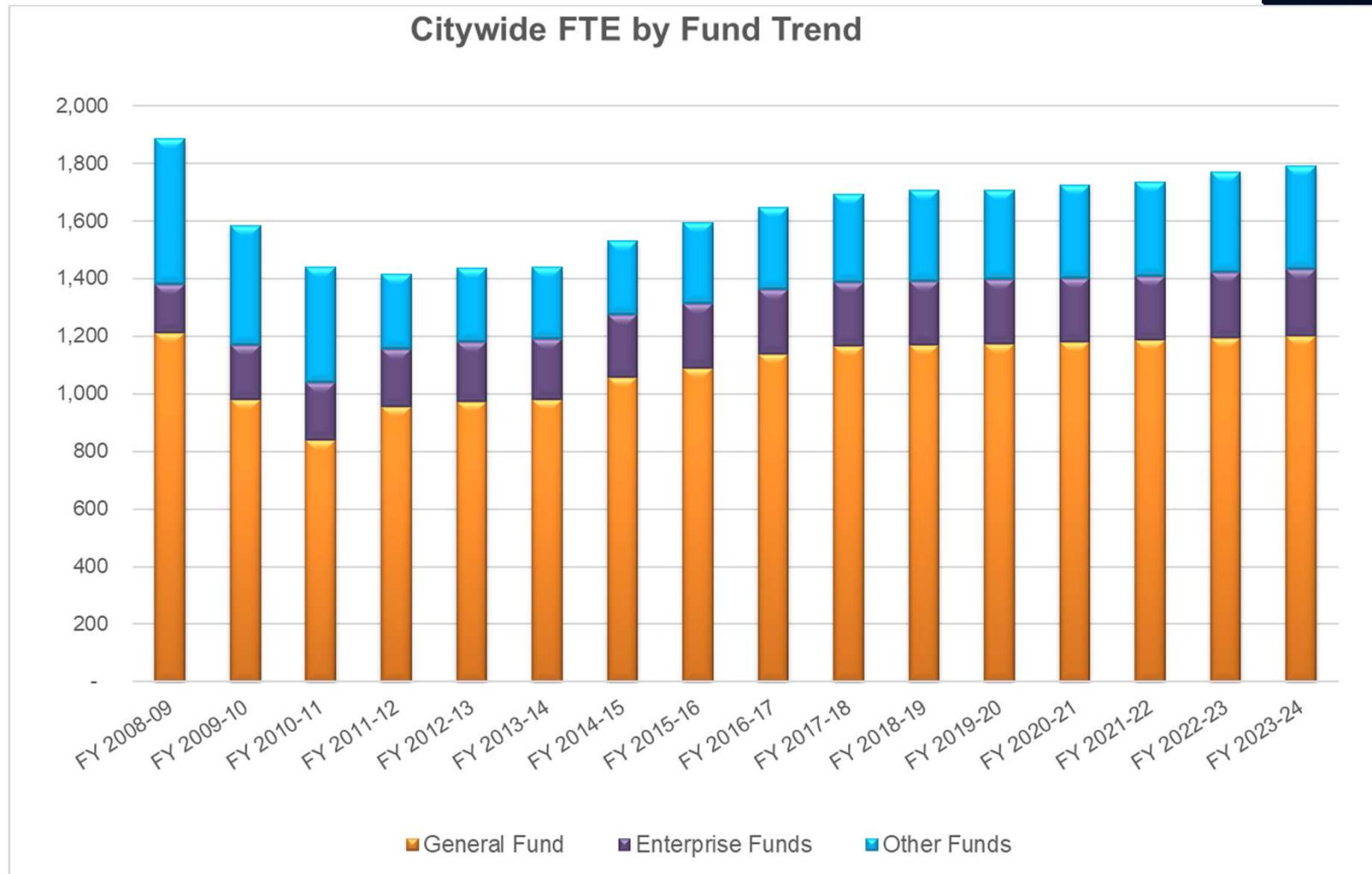
[Page B-5]

- 6 positions added during FY 2022-23
- 15 new proposed positions

1 DEI Program Manager	2 Fire Fighters
1 ASD Finance Assistant	2 Fire Prevention Inspectors
1 HR Sup. HR Analyst	1 MUD Quality Control Officer
1 Police Animal Services Officer	1 MUD Regulatory Compliance Officer
1 Police Sr. Admin. Analyst	1 PW Junior Engineer
1 CDD Office Technician	1 PW Asst. Engineer
1 EDD Office Assistant	

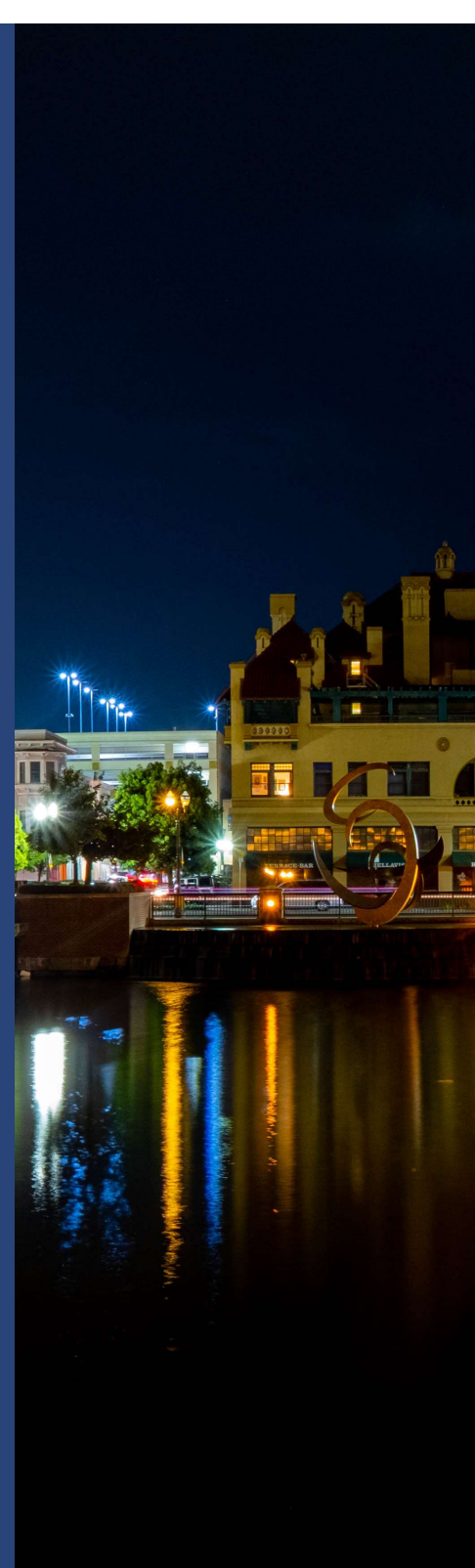


Authorized Full-time Positions



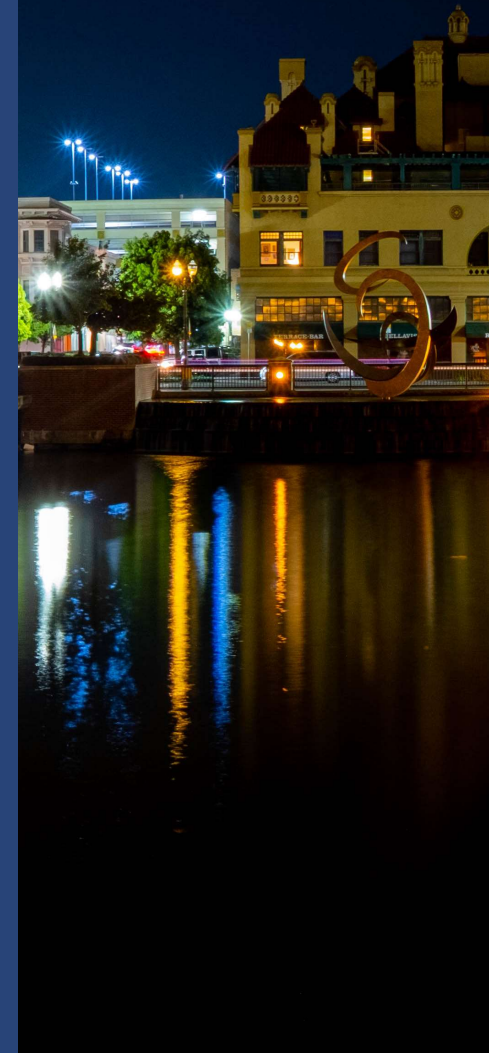
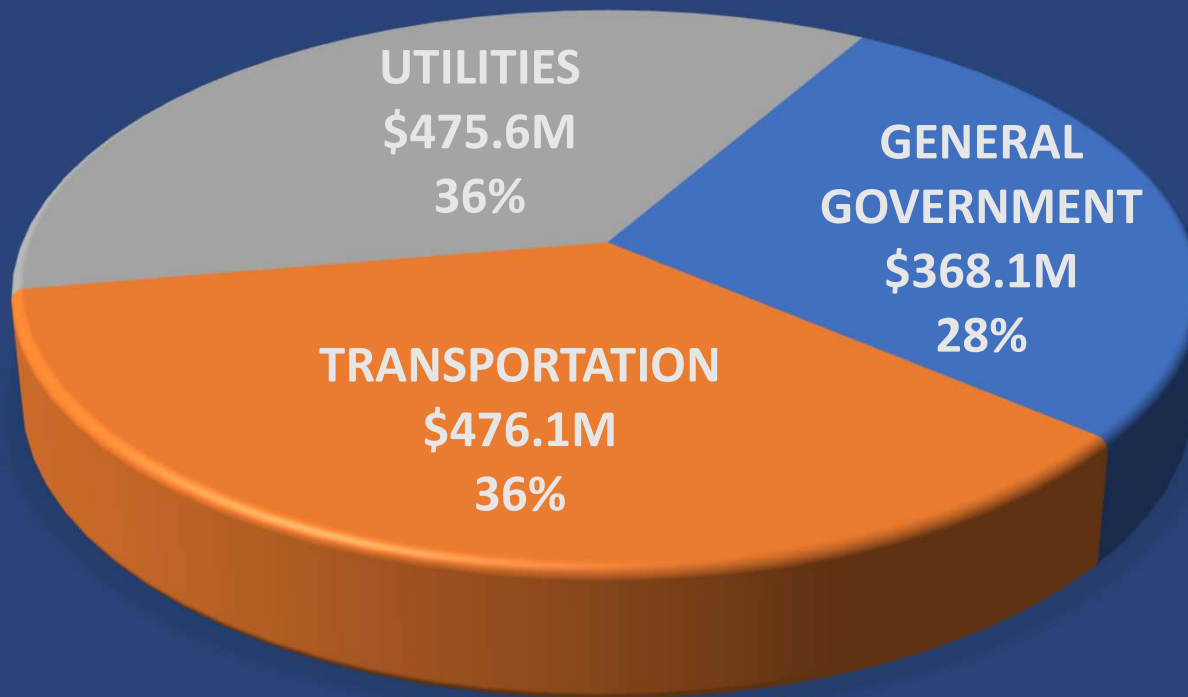
Salary and Benefit Assumptions

- No Cost-of-Living Adjustment for Misc. bargaining units
 - Once approved, contracts will increase the budget
- 4% increase assumed for Safety units
- General Fund Vacancy Savings 6.5% or \$12.0 million
- FY 2023-24 CalPERS cost increase
 - Safety Rates increased to 73.46%
 - Misc. Rates decreased to 25.64%



Five-Year Capital Plan by Category – \$1.3 Billion

(Dollars in millions)

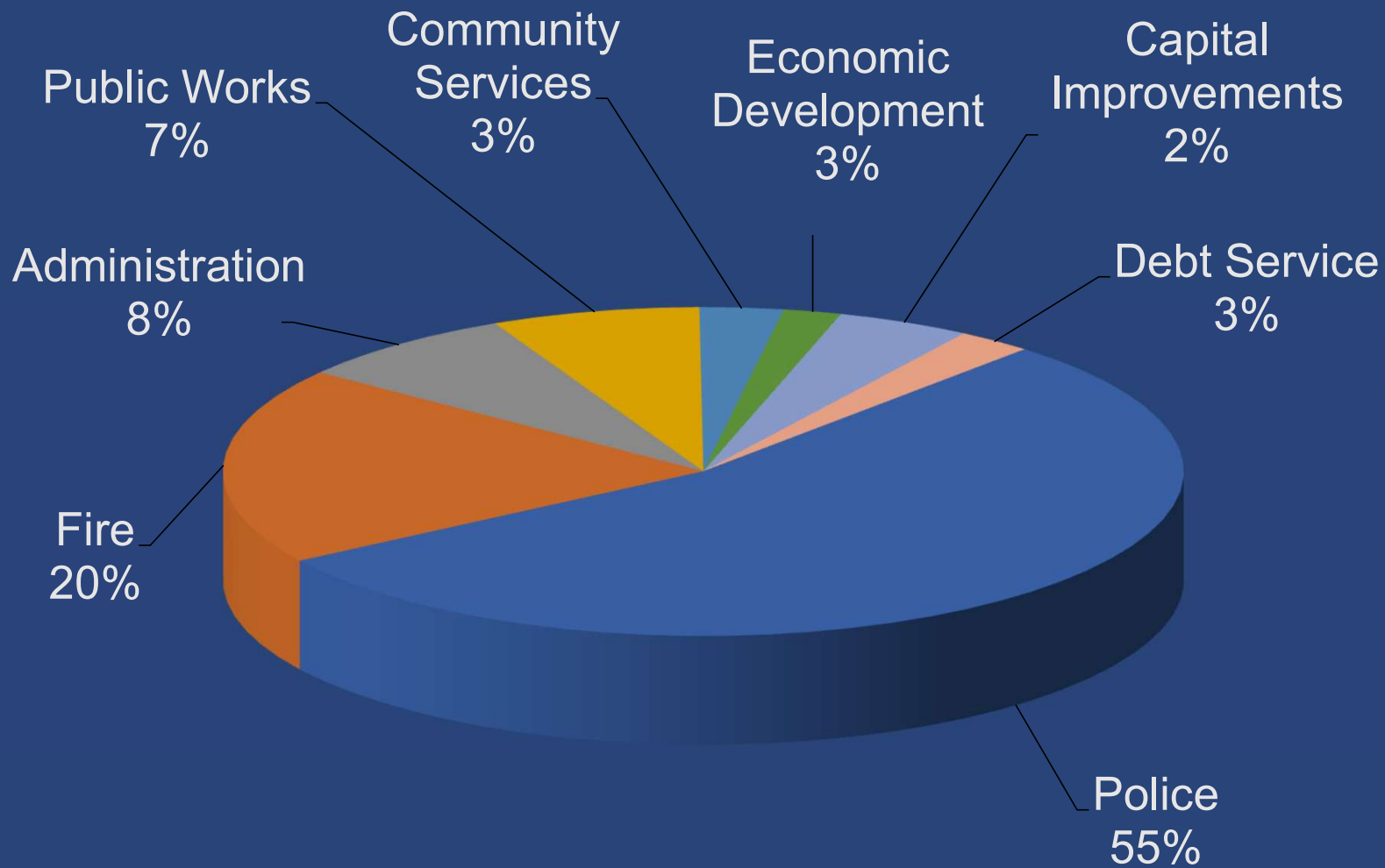




General Fund

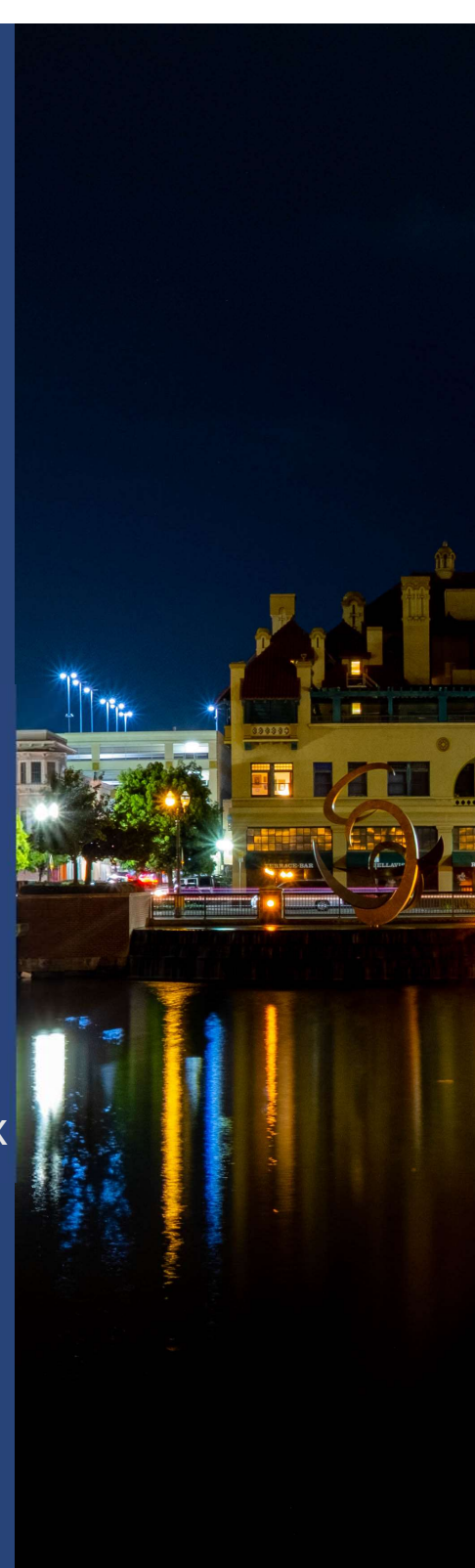
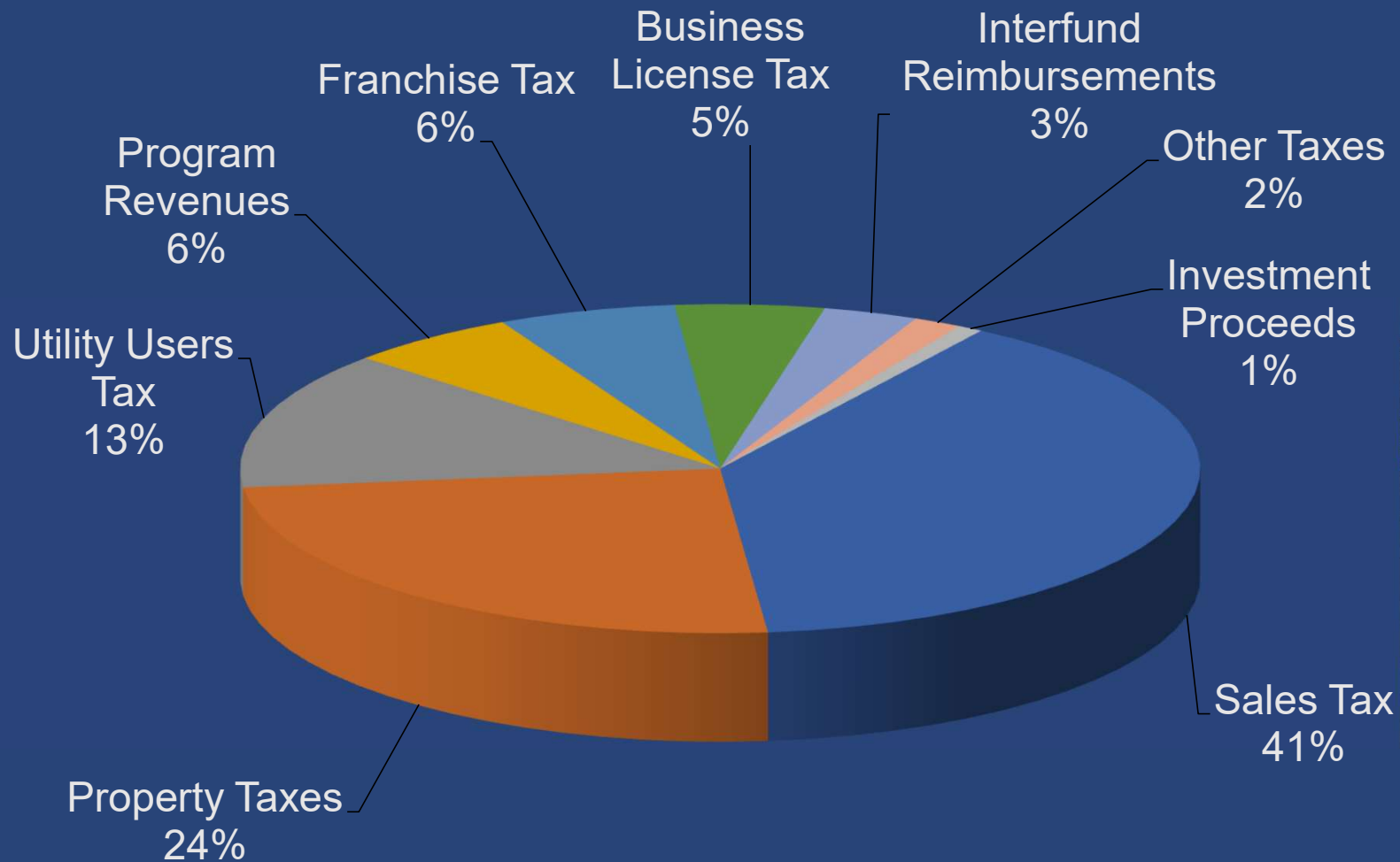
General Fund Expenditures

[Page C-1]



General Fund Revenues

[Page C-2]



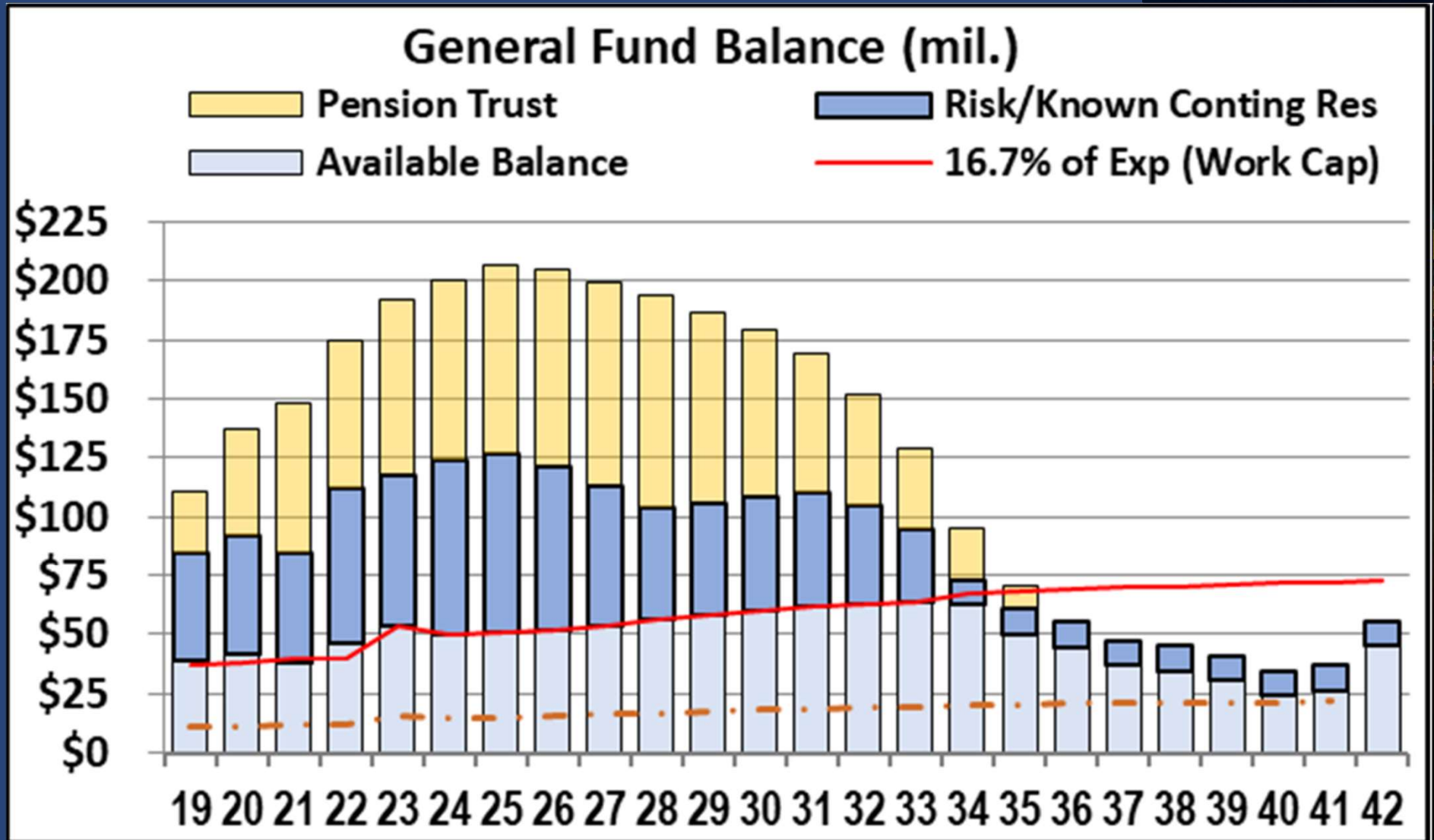
General Fund Balance

Dollars in Thousands [Page C-3]

	FY 2022-23 Projected	FY 2023-24 Proposed	Variance	% Variance
Beginning Available Balance	\$47,769,599	\$24,620,667		
Projected Total Revenues	304,873,702	305,323,776	450,074	0.1%
Projected Expenditures				
Employee Services	172,231,569	193,961,944	21,730,375	12.6%
Other Services	57,040,055	58,154,847	1,114,792	2.0%
Materials & Supplies	6,371,305	6,190,757	(180,548)	-2.8%
Other Expenses	4,782,275	5,059,392	277,117	5.8%
Capital Outlay	399,307	90,600	(308,707)	-77.3%
Loan Repayments	8,422,050	7,988,425	(433,625)	-5.1%
	249,246,561	271,445,965	22,199,404	8.9%
Transfer Out	(78,776,073)	(18,269,666)	60,506,407	-76.8%
Fund Balance Restrictions	-	-		
Net Annual Activity	(23,148,932)	15,608,145		
Estimated Ending Balance	\$24,620,667	\$40,228,812		

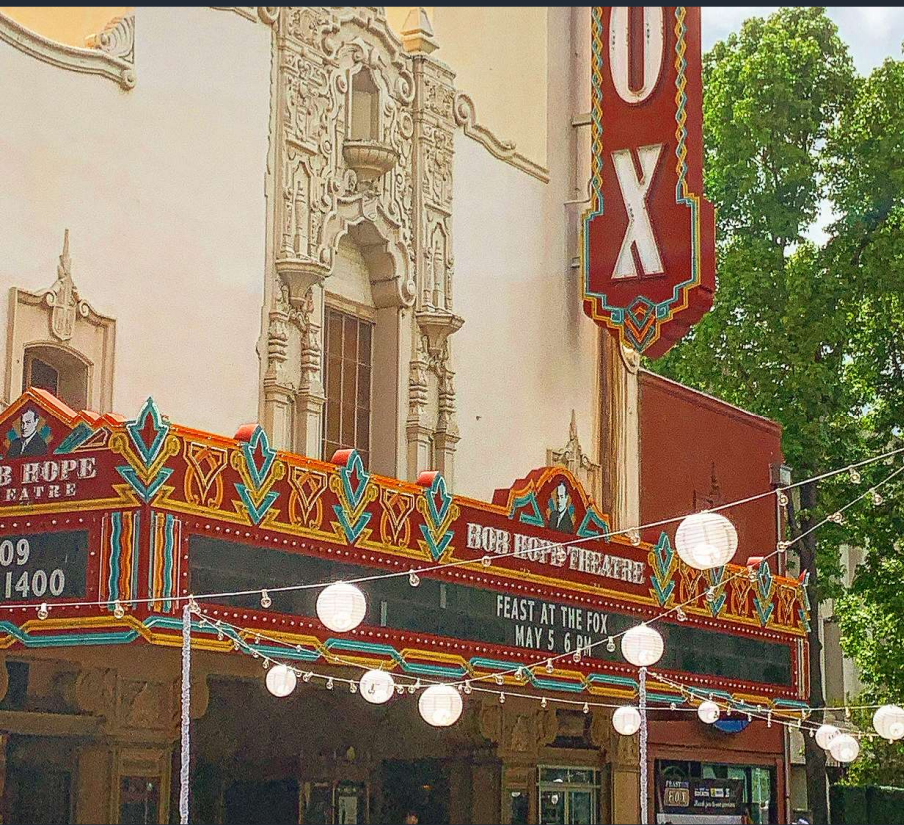
Long-Range Financial Plan with FY 2023-24 Proposed Budget

[Page C-10]





Department Presentations



ECONOMIC DEVELOPMENT

Carrie Wright

Economic Development Director



Department Description

- Economic Development & Real Property
- Events & Parking
- Housing & Homelessness Programs
- Business Operations & Successor Agency



Key Considerations

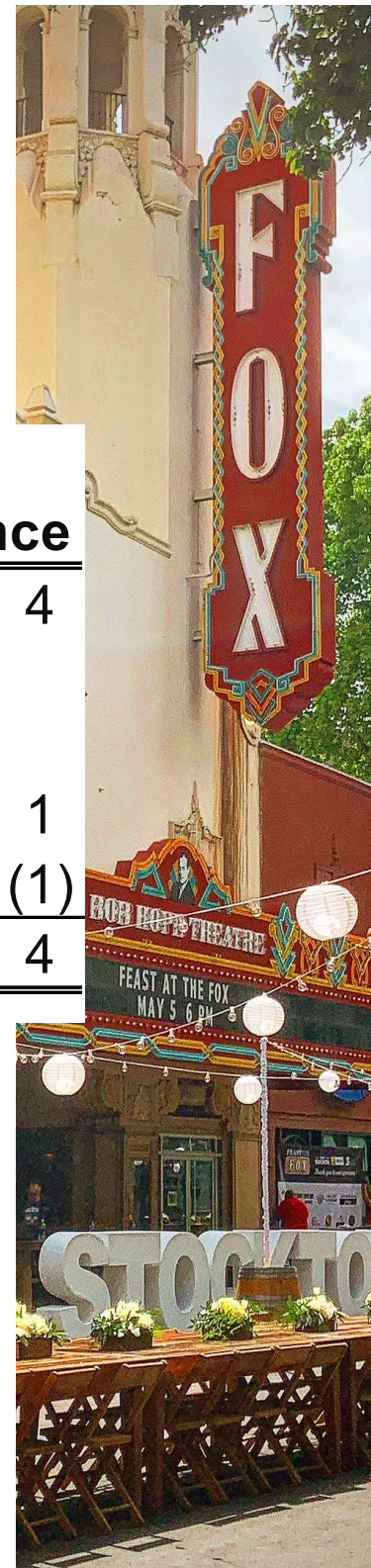
- Winding Down of Covid Funding
- ARPA Implementation
- Centralization of Special Events/Entertainment Venues
- Expansion of Brownfield Program
- Delivery of Housing and Homelessness Projects



Position Summary

[Page O-13]

	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
General Fund	7	11	4
Special Revenue Fund	6	6	-
Agency Fund	1	1	-
Enterprise Fund	7	8	1
Grant Fund	5	4	(1)
Total	26	30	4



Financial Summary

Dollars in thousands [Page I-7]

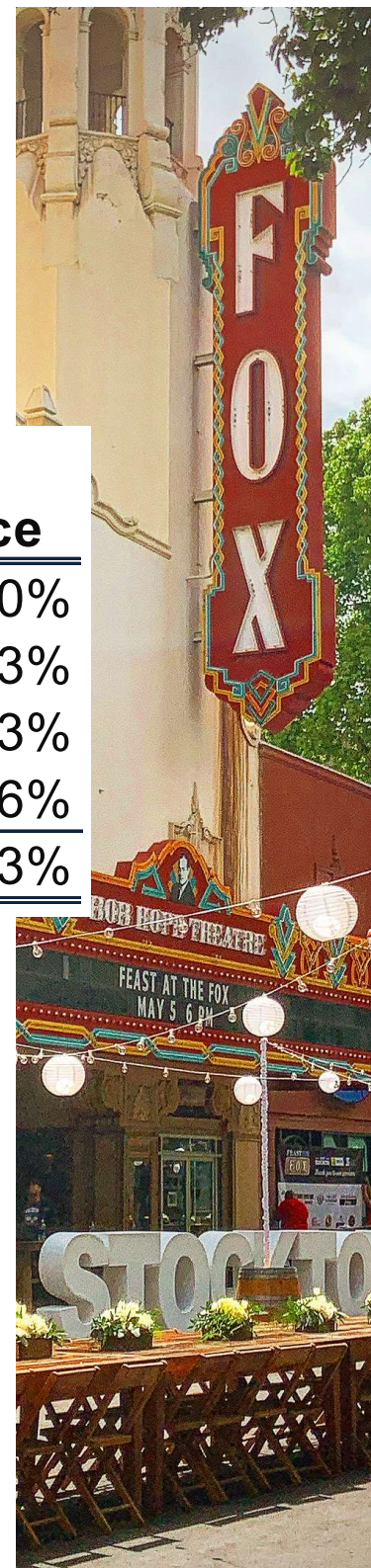
	<u>General Fund</u>	<u>Housing Division</u>	<u>Parking & Venues Division</u>	<u>Economic Development Total</u>
Beginning Available Balance		\$24,986	\$ 6,142	
Revenues	\$ 380	5,611	12,331	\$ 18,322
Expenditures	3,123	12,446	17,565	33,134
Transfers				
Transfer in - General Fund	-	-	4,708	4,708
Transfer in - Other Funds	-	2,097	-	2,097
Transfer out	-	(349)	-	(349)
	-	1,748	4,708	6,456
Net Annual Activity	<u>\$(2,743)</u>	<u>(5,087)</u>	<u>(526)</u>	<u>\$ (8,356)</u>
Ending Available Balance		<u>\$19,899</u>	<u>\$ 5,616</u>	



General Fund

Dollars in thousands [Page I-9]

	FY 2022-23 Projected	FY 2023-24 Proposed	% Variance
Employee Services	\$ 1,071	\$ 1,735	62.0%
Other Services	2,665	1,272	-52.3%
Materials and Supplies	30	37	23.3%
Other Expenses	57	79	38.6%
Total	<u>\$ 3,823</u>	<u>\$ 3,123</u>	<u>-18.3%</u>



FY 2022-23 Updates

Economic Development & Real Property

- Continued Implementation of the Economic Development Strategic Action Plan (EDSAP)
- National Community Development Association Award – Stockton Community Kitchen
- Funding Awards
- Launched ARPA Projects



FY 2023-24 Budget/Plans

Economic Development & Real Property

- Continue Implementation of the Economic Development Strategic Action Plan
- Further advance Workforce Development Opportunities & Continue to Expand Programs for Small Business Support
- Continue Delivery of Marketing Campaign
- Continue Downtown investment
- Complete National League of Cities Inclusive Economic Development Cohort Work



Events and Parking

Dollars in thousands [Page I-26 to I-27]

	<u>Boat Launching</u>	<u>Tourism & Business Improvement Districts</u>	<u>Entertainment Venues</u>	<u>Parking Authority</u>	<u>Marina</u>	<u>Parking & Venues Total</u>
Beginning Available	<u>\$ 641</u>	<u>\$ 65</u>	<u>\$ 3,139</u>	<u>\$ 2,100</u>	<u>\$ 197</u>	<u>\$ 6,142</u>
Revenues	387	1,720	3,657	6,180	387	12,331
Expenditures	252	1,720	8,838	6,086	669	17,565
Transfers						
Transfer In	-	-	4,446	-	262	4,708
Net Annual Activity	<u>135</u>	<u>-</u>	<u>(735)</u>	<u>94</u>	<u>(20)</u>	<u>(526)</u>
Ending Available	<u>\$ 776</u>	<u>\$ 65</u>	<u>\$ 2,404</u>	<u>\$ 2,194</u>	<u>\$ 177</u>	<u>\$ 5,616</u>



FY 2022-23 Updates

Events & Parking

- Centralized Events/Entertainment Venues
- Delivery of Capital Projects
- Downtown Activation – Stockton Flavor Fest
- Continued Delivery of ARPA Projects



FY 2023-24 Budget/Plans

Events & Parking

- Complete Garage Parking Revenue Control Equipment Project
- Develop a Comprehensive Plan of Policies and Pricing – City-Wide Events
- Risk Mitigation – Entertainment Venues
- Assessment of Civic Center
- Onboard new staff



Housing and Homelessness

Dollars in thousands [Page I-10 to I-11]

	<u>Community Development Block Grants</u>	<u>Emergency Solutions Grant</u>	<u>HOME</u>	<u>Housing Programs</u>	<u>Neighborhood Stabilization Program</u>	<u>Housing Total</u>
Beginning Available Balance	\$ 8,262	\$ 121	\$9,159	\$ 6,966	\$ 478	\$ 24,986
Revenues	3,342	275	1,961	21	12	\$ 5,611
Expenditures	7,002	275	3,126	1,797	246	\$ 12,446
Projected Transfers						
Transfer in	1,747	-	-	349	-	2,096
Transfer out	(349)	-	-	-	-	(349)
	1,398	-	-	349	-	1,747
Net Annual Activity	(2,262)	-	(1,165)	(1,427)	(234)	(5,088)
Ending Available Balance	\$ 6,000	\$ 121	\$7,994	\$ 5,539	\$ 244	\$ 19,898



FY 2022-23 Updates

Housing & Homelessness

- Winding Down of Covid Funding
- Awarded 2 Homekey Grants and 1 Application Underway
- Approval of St. Mary's Expansion Project
- Awarded Additional HHAP Funding
- Continued Delivery of ARPA Projects



FY 2023-24 Budget/Plans

Housing & Homelessness

- Maximize resources to support affordable housing by seeking additional grant dollars
- Successfully & Strategically Distribute State & Federal Grant Funding
- Continue to Support the goals of the Regional Strategic Homeless Plan
- Deliver 2 Housing/Homelessness Projects



Fee Changes

Boat Launching Facility

- Buckley Cove Vehicle/Vehicle with Trailer – Daily fee \$15.00 (all week)
- Pixie Woods Weekend Admission - \$6.00



COMMUNITY SERVICES

Kris Farro

Community Services Director



Department Description

- **Stockton & San Joaquin County Public Libraries**
 - 8 City branches
 - 8 County branches
 - 1 Bookmobile
- **Recreation**
 - 4 Community Centers & 1 Senior Center
 - 4 Pools
 - Youth & Adult Sports
 - Silver Lake Campground
 - Neighborhood Events



Key Considerations



Launch new mobile
Library & Recreation
Program



Victory Park Pool &
McKinley Park Pool
construction



Establish new patron
base & programming
at Northeast Library &
Community Center



Increase youth
programming



Evaluate a design plan
for Chavez Central
Library



Improve public safety
at all facilities



Position Summary

[Page O-10 & O-11]

	FY 2022-23	FY 2023-24	
	Projected	Proposed	Variance
Library	69	69	-
Recreation	22	18	(4)
Strong Communities	31	31	-
Total	122	118	(4)



Financial Summary

Dollars in thousands [Page G-8 & G-9]

	Strong Communities	Library	Recreation	Golf	Special Revenue	Total
Beginning Available Balance	\$ 18,767	\$ 2,562	\$ 801	\$ 72	\$ 203	\$ 22,405
Revenues	15,039	7,991	930	22	10	23,992
Expenditures	25,754	13,271	4,533	183	20	43,761
Transfer in - General Fund	-	4,109	3,292	110	-	7,511
Net Annual Activity	(10,715)	(1,171)	(311)	(51)	(10)	(12,258)
Ending Available Balance	\$ 8,052	\$ 1,391	\$ 490	\$ 21	\$ 193	\$ 10,147

Library Fund

Dollars in thousands [Page G-13]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Beginning Available Balance	<u>\$ 3,493</u>	<u>\$ 2,562</u>	
Revenues	8,355	7,991	-4.4%
Expenditures	13,395	13,271	-0.9%
Transfers			
Transfer in - General Fund	4,109	4,109	0.0%
Net Annual Activity	<u>(931)</u>	<u>(1,171)</u>	
Ending Available Balance	<u>\$ 2,562</u>	<u>\$ 1,391</u>	



FY 2022-23 Updates

Library



Increased Summer Reading completions by 48% with over 76,000 books read



Released RFP for self-check equipment



Received \$10 million grant from California State Library for Chavez Central Library



Abolished youth fines



FY 2022-23 Updates

Library

Bridging the Digital Divide – ARPA Funded



FY 2023-24 Budget/Plans

Library

Focus: Identify services, resources & programming that responds to and reflects community needs

- Launch new mobile Library & Recreation program
- Establish patron base for Northeast Library & Community Center
- Deploy new self-check machines
- Launch new events calendar and mobile engagement platform
- Complete renovations at Weston Ranch and Manteca Children's Area



Recreation Fund

Dollars in thousands [Page G-15]

	FY 2022-23	FY 2023-24	%
	<u>Projected</u>	<u>Proposed</u>	<u>Variance</u>
Beginning Available Balance	<u>\$ 1,095</u>	<u>\$ 801</u>	
Revenues	1,117	930	-16.7%
Expenditures	4,953	4,534	-8.5%
Transfer in - General Fund	3,542	3,293	-7.0%
Net Annual Activity	<u>(294)</u>	<u>(312)</u>	
Ending Available Balance	<u>\$ 801</u>	<u>\$ 490</u>	



FY 2022-23 Updates

Recreation



Increased free sports clinics, camp programs and special events in parks



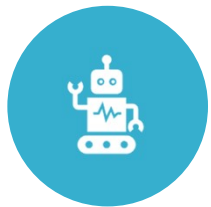
Re-introduced summer youth theater program



Developed partnership with CalFresh to provide programming at all Community Centers



Awarded \$25,000 swim lessons grant from Brian M Stocker Fund



Implemented TurfTank robotic field painter



FY 2023-24 Budget/Plans

Recreation

Focus: Provide quality programming while focusing on expansion of youth services

- Increase social media presence & marketing efforts
- Increase bilingual materials
- Implement CalFresh programming at Community Centers
- Provide free swim lessons via Brian M Stocker Fund grant
- Determine work plan for Silver Lake Campground operations
- Implement youth programming funded by Outdoor Equity Program Grant (in partnership with Table Community Foundation)
- Oversee new funding for Stockton Arts Council – grants & mural program



FY 2023-24 Budget/Plans

Capital Projects



ADA Restroom
Upgrades –
Oak Park
Senior Center



Roof Repair /
Replacement
– Cesar
Chavez
Central Library



ADA
Compliance –
Maya Angelou
Library



Strong Communities Fund

Dollars in thousands [Page G-11]

	FY 2022-23	FY 2023-24	%
	<u>Projected</u>	<u>Proposed</u>	<u>Variance</u>
Beginning Available Balance	<u>\$ 19,140</u>	<u>\$ 18,767</u>	
Revenues	15,387	15,039	-2.3%
Expenditures	<u>15,760</u>	<u>25,754</u>	63.4%
Net Annual Activity	<u>(373)</u>	<u>(10,715)</u>	
Ending Available Balance	<u><u>\$ 18,767</u></u>	<u><u>\$ 8,052</u></u>	



Strong Communities Expenditure Plan

Focus: To preserve & expand existing library and recreation programs, re-open & upgrade facilities, services and collections, & extend services to under-served areas.

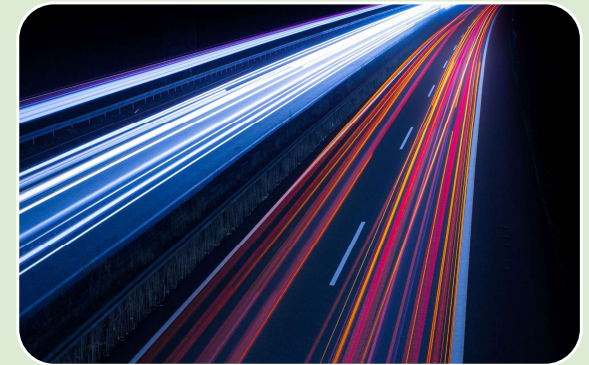
- Complete construction of Northeast Library & Community Center
- Finalize design and build of a new bookmobile that offers ADA compliance & programming opportunities
- Award a design contract for the Chavez Central Library renovation
- Expand youth theater program
- Launch mobile library & recreation program
- Launch Teen Services pilot program
- Construction of Victory Park Pool & McKinley Park Pool



Strong Communities

16-Year Expenditure Plan

(FY 2017-18 to FY 2032-33)



Program Delivery

- 25 restored positions
- Part time staff hours
- Expanded operating hours
- Northeast Library & Community Center
- Fair Oaks Library
- Programming & Materials
- City Events

Capital Projects – In Progress or Complete

- Troke Library Remodel
- Soccer Complexes (McNair, Stockton)
- Northeast Library & Community Center
- Aquatics Renovations
- Chavez Central Library

Future Year Projects

- Community Needs Assessment

Strong Communities

Capital Projects



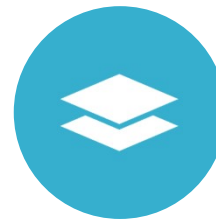
Aquatics Renovation –
Oak Park & Victory Park



Cesar Chavez Central
Library Remodel



Public Address Systems
for Community Centers



Maya Angelou Library
Carpeting



Fee Changes

Community Garden at Stribley Community Center

- Plot rental (30 available)
- \$50.00 annual rental fee

Adult Sports Registration – Protest Fee

- \$25.00 (refundable if upheld)

Long-standing fees added to Fee Schedule for transparency



PUBLIC WORKS

Jodi Almassy

Public Works Director



Department Description

- Operations & Maintenance
 - Parks
 - Street Trees
 - City Facilities
 - Street & Transportation System Maintenance
 - Fleet Services
 - Maintenance Assessment Districts
- Engineering
 - Traffic
 - Capital Projects
 - Development Review
- Waste & Recycling
- Fiscal & Compliance
- Administration



Key Considerations

- Implementation of new state regulations for organics & limited market for recyclables
- Transportation infrastructure maintained with SB1 funds
- Increased construction & maintenance costs
- Extensive Capital Improvement Program delivery
- Deferred maintenance backlog
- Aging infrastructure



Position Summary

[Page O-7 to O-9]

	FY 2022-23 Adopted	FY 2023-24 Proposed	Variance
General Fund	58	58	-
Special Revenue Funds	83	85	2
SJAFCA	1	1	-
Fleet - ISF	27	27	-
Total	169	171	2



Financial Summary

Dollars in thousands [Page F-8 to F-9]

	General Fund	Measure K Gas Tax	Waste & Recycling Maint.	Maint. Districts	Capital Prj. Admin.	Fleet Services	Total	
Beginning Available Balance		\$ 13,799	\$ 21,178	\$ 4,784	\$ 16,044	\$ -	\$ 19,154	
Revenues	\$ 27	17,119	7,916	3,315	4,322	4,314	15,188	\$ 52,201
Expenditures	19,110	9,883	6,110	3,951	3,245	4,314	13,131	59,744
Transfers								
Transfer in	-	-	-	-	-	-	-	-
Transfer out	-	(6,100)	(2,100)	-	(7)	-	-	(8,207)
	-	(6,100)	(2,100)	-	(7)	-	-	(8,207)
Net Annual Activity	\$ (19,083)	1,136	(294)	(636)	1,070	-	2,057	\$ (15,750)
Ending Available Balance		\$ 14,935	\$ 20,883	\$ 4,148	\$ 17,114	\$ -	\$ 21,211	



General Fund

Dollars in thousands [Page F-11]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Employee Services	\$ 7,532	\$ 7,727	2.6%
Other Services	10,516	10,300	-2.1%
Materials and Supplies	738	973	31.8%
Other Expenses	74	109	47.3%
Total	<u>\$ 18,860</u>	<u>\$ 19,109</u>	<u>1.3%</u>



FY 2022-23 Updates

Street Maintenance Section

- Filled 12,894 potholes
- Replaced 40 wheelchair ramps
- Replaced sidewalks at 110 locations
- Resurfaced 30 centerline miles of streets
- Crack sealed 35 centerline miles of streets
- Installed over 2,500 signs
- Over 4,400 linear feet of curbs painted



FY 2022-23 Updates

Electrical Section

- Completed 2,614 work orders
- Completed 1,051 streetlight repairs
- Replaced 43 traffic signal detector loops
- Replaced 84 streetlights or traffic signal poles
- Over 24,000 USA Tickets Closed

Community Enhancement Section

- Completed 5,479 work orders
- Removed 142,500 square feet of graffiti
- Removed over 911 tons of debris from Mormon Slough
- Removed over 2,000 tons of debris from the City of Stockton



FY 2022-23 Updates

Facilities Section

- Completed 3,034 work orders
- Fire Station 2 Communication Center Uninterrupted Power Supply Replacement
- Fire Station 7 & 10 Roof Restoration
- Roof Replacement for Fire Station 6 and Fire Station 3 Gym
- Painted and carpeted Louis Park Softball Complex
- Reconstruction of Pixie Woods Suspension Bridge
- New Implementation of 5 Year Citywide Custodial Services Agreement
- New Implementation of 5 Year Citywide Roof Maintenance & On-Call Roof Leak Response Agreement



FY 2022-23 Updates

Parks Section

- Removed 46 palm trees, hazardous trees, and trimmed trees throughout Pixie Woods
- Hosted Arbor Day celebration with Stribley Community Center After School Program
- Full replacement of the ball field lights at Stribley Park, including new steel poles and LED fixtures
- Replaced playground equipment at Williams Brotherhood Park
- Hosted community park beautification events at Angel Cruz, Atherton, Matt Equinoa, Sousa, and Stribley parks



FY 2022-23 Updates

Fleet Section

- Maintained City Fleet of 1,056 vehicles & heavy equipment
- Completed 6,550 work orders
- 79 vehicles placed into service
 - 52 emergency service units
- Maintained 18 emergency service generators

Tree Section

- Completed 2,446 work orders
- Removed over 500 City Trees
- Removed over 100 Stumps



FY 2022-23 Updates

Waste & Recycling

- Waste Hauler Franchise
 - Continued proactive SB1383 compliance planning
 - Completed over 6,700 Clean Sweep Appointments
 - Completed 723 Ask Stockton service requests
- Clean City Initiative
 - 11 volunteer-based community clean-up & beautification events
 - 6 recycling events
 - 5 proactive community clean-ups in designated areas
- Outreach and Education
 - Provided 9 school assemblies to promote litter reduction, beverage container recycling, & positive behavioral change
 - Conducted 321 site visits to businesses & multi-family units to educate participants about mandatory recycling laws



FY 2023-24 Budget/Plans

- Replace sidewalks at 150 locations
- 40 wheelchair ramp installations
- Resurfacing of 30 centerline miles of streets
- Crack seal 45 centerline miles of streets
- Replace 70 traffic signal detector loops
- Replace 40 streetlight poles
- Re-stripe 40 intersections



FY 2023-24 Budget/Plans

- Perform 27 large-scale homeless encampment cleanups in partnership with the Police Department
- Finish Install of GPS telematics systems in City vehicles
- Continue the Clean City Initiative efforts
- Mormon Slough Waterway Cleanup
- Replace roofs at Fair Oaks Library and McKinley Community Center Gym



FY 2023-24

Projects in Construction

- Brooking, Panella, Sandman & Weber Park Playground Replacements
- Downtown Decorative Streetlight LED Conversion
- Fire Station 1 Renovations
- Oak Park Ball Field Improvements
- Stockton Soccer Complex Playground & Food Truck Pad
- Van Buskirk Gym Floor Replacement
- Weber Point Events Center Shade Structure Rehab



FY 2023-24

Projects in Design

- Citywide Bridge Slope Protection
- Grupe Park Parking Lot Resurfacing
- Intersection Safety Tree Trimming
- Miracle Mile Rectangular Rapid Flashing Beacon & Improvements
- Oak Park Senior Center Parking Lot Resurfacing
- Pixie Woods Irrigation Automation
- Sidewalk Replacements
- Sousa Pool Crack Repair and Re-plastering
- Tree Maintenance
- Victory Park Tennis Court Lighting Refurbishment



FY 2023-24

Projects in Planning

- American Legion Park Lagoon Fencing Replacement
- Citywide Park Walkway Replacement
- Mattie Harrell Park Irrigation Well Replacement
- Pixie Woods Improvements
- Swimming Pool UV Sterilization System Improvements
- Teen Impact Center Rehabilitation



CAPITAL IMPROVEMENT PLAN

Jodi Almassy
Public Works Director

Mel Lytle
Municipal Utilities Director



Five Year Plan

- Includes over \$1.3 Billion in projects:
 - \$717 Million - Transportation projects
 - \$372.4 Million - Facilities, Police, Fire, Library & other Citywide projects
 - \$288 Million - Municipal Utility projects
- Funding sources identified for first year projects
- Unfunded projects
 - \$961 Million



Capital Improvement Plan Process

- Assess capital needs
- Plan projects list
- Identify Funding Sources
 - General Fund
 - Transportation
 - State, Federal & Local Grants
 - Utilities
- Review & recommend
- Adopt Plan

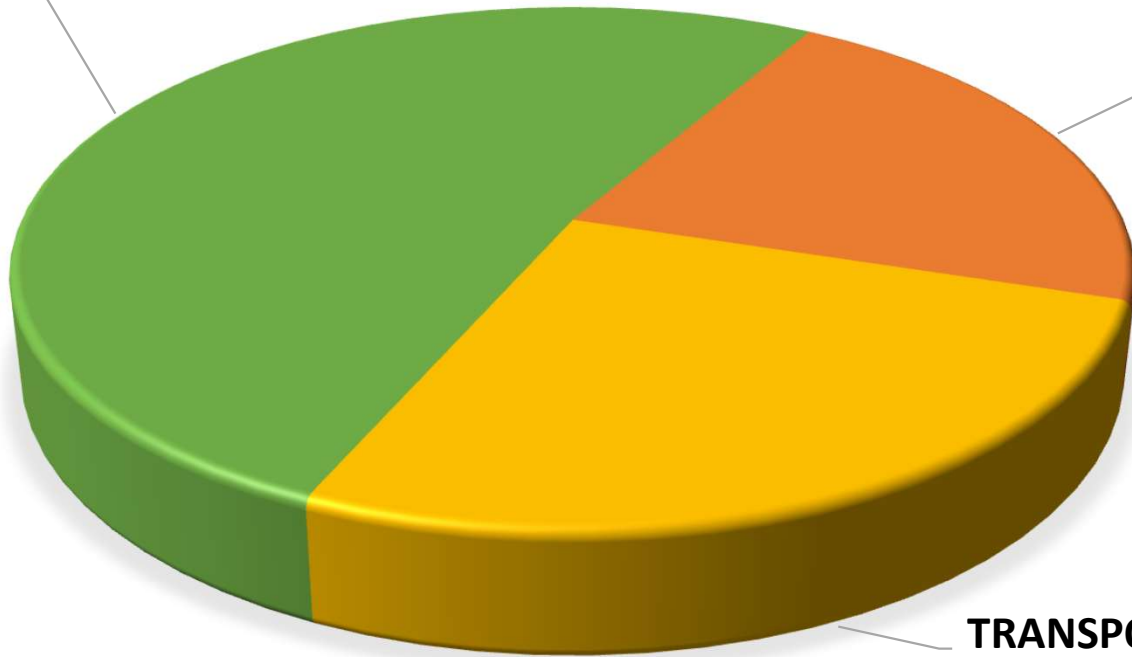


FY 2023-24 CIP by Category

UTILITIES
\$59.1
52%

TOTALING \$114.2 MILLION
(Dollars in millions)

**GENERAL
GOVERNMENT**
\$24.6
21%

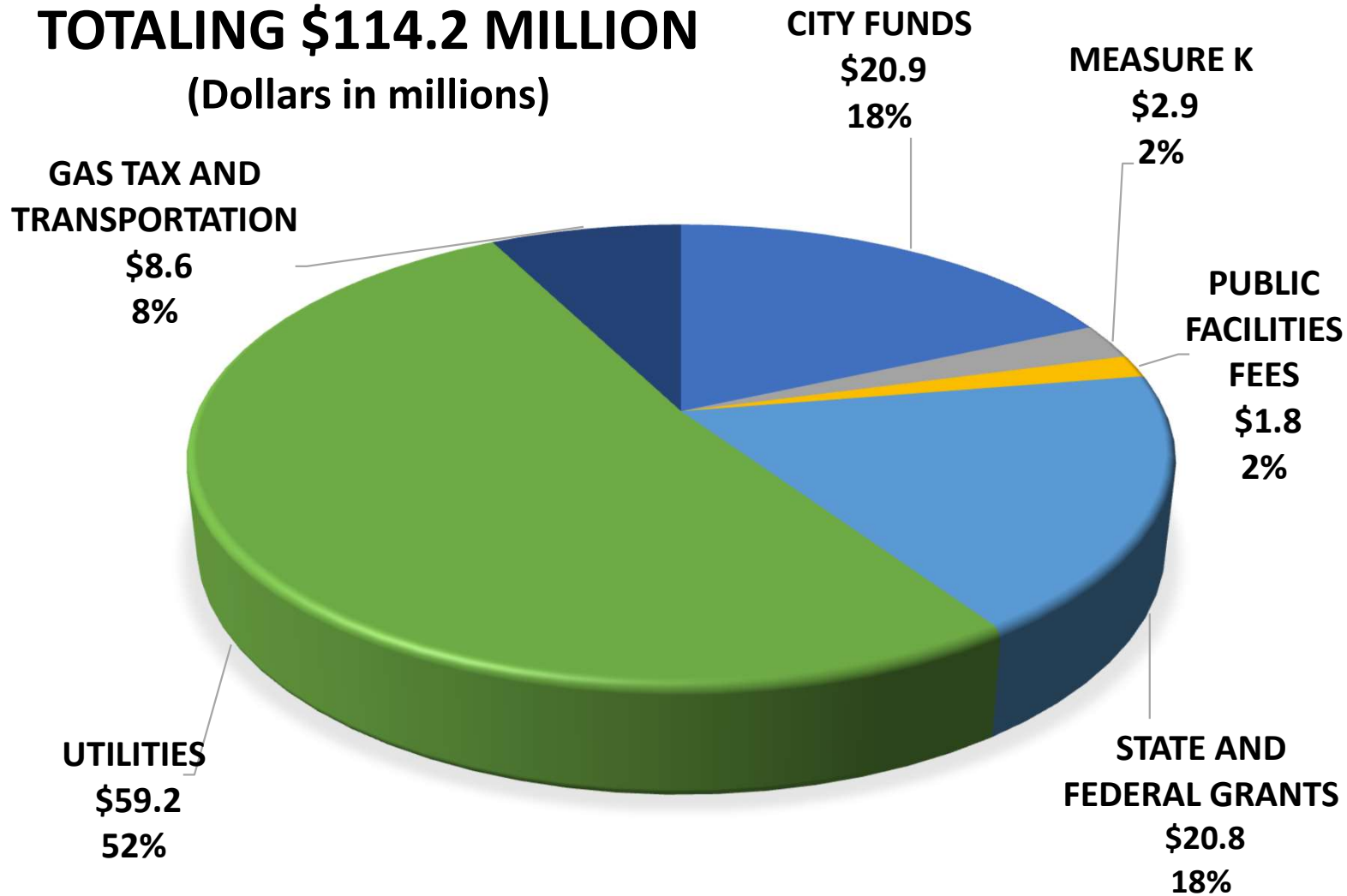


TRANSPORTATION
\$30.5
27%



FY 2023-24 CIP by Source

TOTALING \$114.2 MILLION
(Dollars in millions)



Key Considerations

- Limited General Fund resources
- Funding from external grants & resources
- Transportation improvements funded primarily by cyclical & competitive grants
- Competition for qualified contractors
- Increasing regulatory complexity & contracting requirements
- Significant accrual of deferred maintenance



FY 2022-23 Updates

Major Project Completions

- El Dorado Street Road Diet
- McNair Soccer Complex Phase 2
- Rectangular Rapid Flashing Beacon Installation
- Stockton Soccer Complex Phase II
- Bear Creek and Pixley Slough Bicycle and Pedestrian Path
- Bus Rapid Transit Phase 1B Corridor Improvements
- Rule 20A Downtown Streetlighting Program
- Alexandria Culvert Replacement
- Bus Rapid Transit (BRT)1- B
- Union Street Sanitary Sewer Line Rehabilitation
- West Lane Traffic Responsive



FY 2022-23 Updates

Major Project Completions (continued)

- March Lane East Bay MUD (EBMUD) Bike Path
- Police Headquarters Women's Locker Room Remodel
- Pacific Avenue Raised Median
- Sierra Nevada Sanitary Sewer Rehabilitation
- MLK Blvd. & Aurora St. - Sidewalk & Fencing
- Neighborhood Traffic Management Program – 8 Neighborhoods
- Lincoln and Eighth Roundabout
- Safe Routes To School Safety Priority Projects
- Hunter Street Road Diet



FY 2022-23 Updates

Major Project Completions (continued)

- Navy Drive at I-5 Sewer Rehabilitation
- Lighted Crosswalk Upgrades
- Left Turn Phasing at Three Intersections
- 2016 Sanitary Sewer Rehabilitation
- Real Time Traffic Flow Monitoring
- Annual Street Resurfacing of existing street pavement
- Annual Curb, Gutter, & Sidewalk Replacement



FY 2022-23 Updates

Other Major Completions

In addition, staff also completed the following important documents that will help guide future priorities and operations:

- Fiber Optic Master Plan



FY 2022-23 Updates

New Construction

- South Airport Way Separated Bikeway
- McKinley Park Renovation Project
- New Parking Lot at New City Hall
- Neighborhood Traffic Management Program (NTMP) – Traffic Circles
- Victory Park Pool Replacement
- Safe Routes To School Sidewalk Network Gap Completion
- California Street Road Diet



FY 2022-23 Updates

New Construction (continued)

- Center Street Weir Repair
- Left Turn Lanes at Airport Way / Hazelton Avenue
- Pacific and March Lane Intersection Improvements
- Alpine and Alvarado Conversion to 3-Way Traffic Signal
- Bridge Rehabilitation and Replacement



FY 2022-23 Updates

Municipal Utility Projects

- 2022 Wastewater & 2023 Stormwater Master Plans
- Regional Wastewater Control Facility (RWCF) Modifications (84% complete)
 - Secondary Clarifiers
 - Aeration Basins
 - Blowers
 - Primary Effluent Pump Station
 - Chemical Feed System
 - Vactor Pad
 - RAS Pump Station
 - Primaries 1-4, 7 and 8
- RWCF Bio-Scrubber No. 2 Vessel
- RWCF Digester Gas Piping Expansion Joints
- Sewer Pipe ARV along Metro Drive



FY 2023-24 Budget/Plans

Transportation Projects

- Accessible Pedestrian Signals (APS) Program
- Citywide Traffic Safety Program
- West Lane @ UPRR Queue Cutter
- Main & Market Complete Streets Phase 1 – ATP Cycle 6
- Alpine Pershing Mendocino Bicycle - Pedestrian Connectivity – ATP Cycle 6
- Downtown Stockton Weber Avenue Bike & Ped Connectivity – ATP Cycle 6
- Wilson Way Safety Lighting at the BNSF Underpass – HSIP Cycle 11
- El Dorado Street Pedestrian & Bicycle Safety Connectivity – HSIP Cycle 11



FY 2023-24 Budget/Plans

Transportation Projects (continued)

- Hammer Lane Traffic Safety Improvements – HSIP Cycle 11
- Systemic Pedestrian Safety Enhancements – HSIP Cycle 11
- Bridge Rehabilitation & Replacement Program – Phase 7
- LED Street Lights Conversion – Phase 6
- Neighborhood Traffic Calming Program
- City Street Restriping Project
- Streets Resurfacing on Federal-Aid Streets Program
- Traffic Signal Control Program
- Traffic Signal Modification Program
- Airport Way over Mormon Slough Fire Damage Repair



FY 2023-24 Budget/Plans

Transportation Projects (continued)

- Local Street Resurfacing Program
- Sidewalk, Curb, and Gutter Repair Program
- Street Furniture Painting
- Street Light Pole Replacement
- Airport Way Sewer Trunk Rehabilitation
- Lincoln Road Sanitary Sewer Trunk Rehabilitation



FY 2023-24 Budget/Plans

Dollars in thousands

General Fund Projects

- \$100 ADA Compliance Program
- \$300 Civic Auditorium Stage Controls Rigging
- \$50 Oak Park Senior Center Restrooms & ADA Upgrades
- \$200 Roof Replacement & Construction Program
- \$5,150 New City Hall Renovations and Relocation
- \$100 Banner Island Ball Park Upgrades
- \$150 Oak Park Back-up Well Construction
- \$350 MLK Underpass Enhancements



FY 2023-24 Budget/Plans

Dollars in thousands

Strong Communities/Measure M Fund

- \$2,000 Aquatic Facilities Renovation at Victory Park
- \$1,250 Aquatics Facilities Renovation at Oak Park
- \$10,241 Cesar Chavez Library Remodel
- \$300 Maya Angelou Library Carpet Replacement
- \$750 Community Center Intercom System



FY 2023-24 Budget/Plans

Dollars in thousands

Water

- \$3,031 Newcastle Loop Phase 2
- \$2,801 Water Well & Reservoir Rehab & Improvements
- \$2,600 Cannery Park Water Transmission
- \$2,080 Century Mobile Home Park & Sunny Road Water System Consolidation
- \$500 Northeast Reservoir & Pump Station
- \$466 Bear Creek Oversizing
- \$250 Advanced Metering Infrastructure
- \$200 Water Supply Well #33 – equip & place into production
- \$200 Pipeline Upsizing & Replacement (identified by 2020 Water Master Plan)



FY 2023-24 Budget/Plans

Dollars in thousands

Wastewater

- \$16,221 RWCF Projects (Floodwall, Pond Cleaning, 60kv Transformer, SCADA Upgrades, Digester Gas Scrubber, Road Repairs, Cogen)
- \$14,065 Sewer Pump Station Rehab, Upgrades, & Assessments
- \$9,437 Sewer Trunk Rehab (Pershing Ave, Sierra Nevada St, Longview Ave, Rosemarie Ln, Hazelton Ave, Ryde Ave, Grant St)
- \$4,204 RWCF Modifications
- \$1,000 Sewer System Emergency



FY 2023-24 Budget/Plans

Dollars in thousands

Stormwater

- \$1,000 Storm Drain System Emergency
- \$500 West Lane & Mosher Slough Storm Drain Pump Station
- \$280 Brookside Estates South Storm Pump Station
- \$75 Charter Way & Walnut Plant Storm Drain Pump Station
- \$70 Alexandria & 14-Mile Slough Storm Drain Pump Station





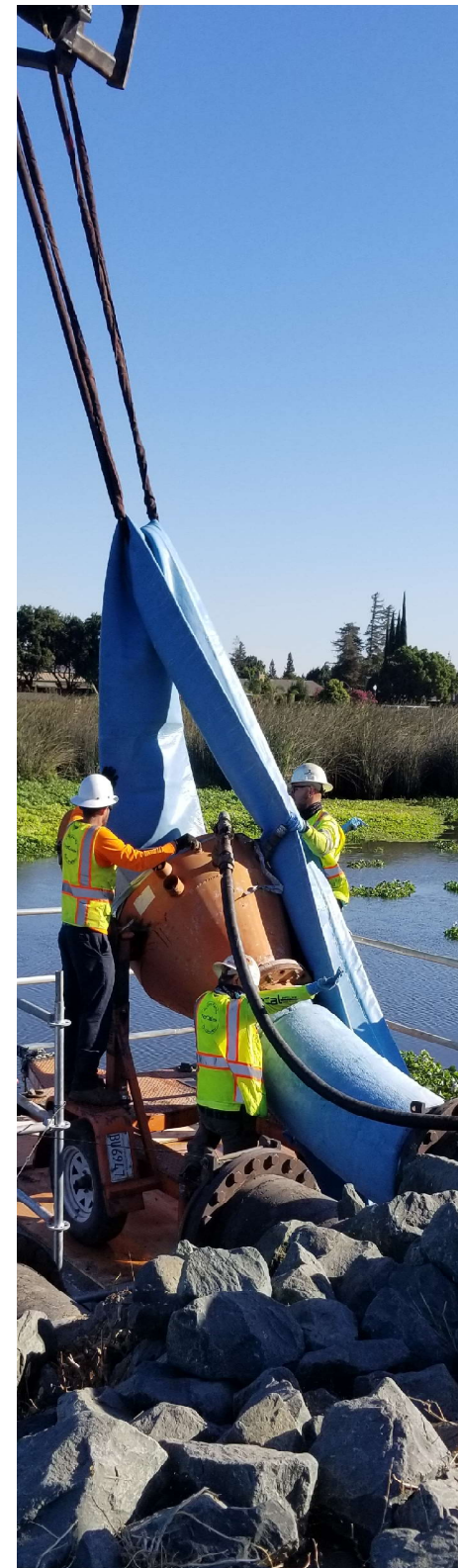
MUNICIPAL UTILITIES

Dr. Mel Lytle

Municipal Utilities Director

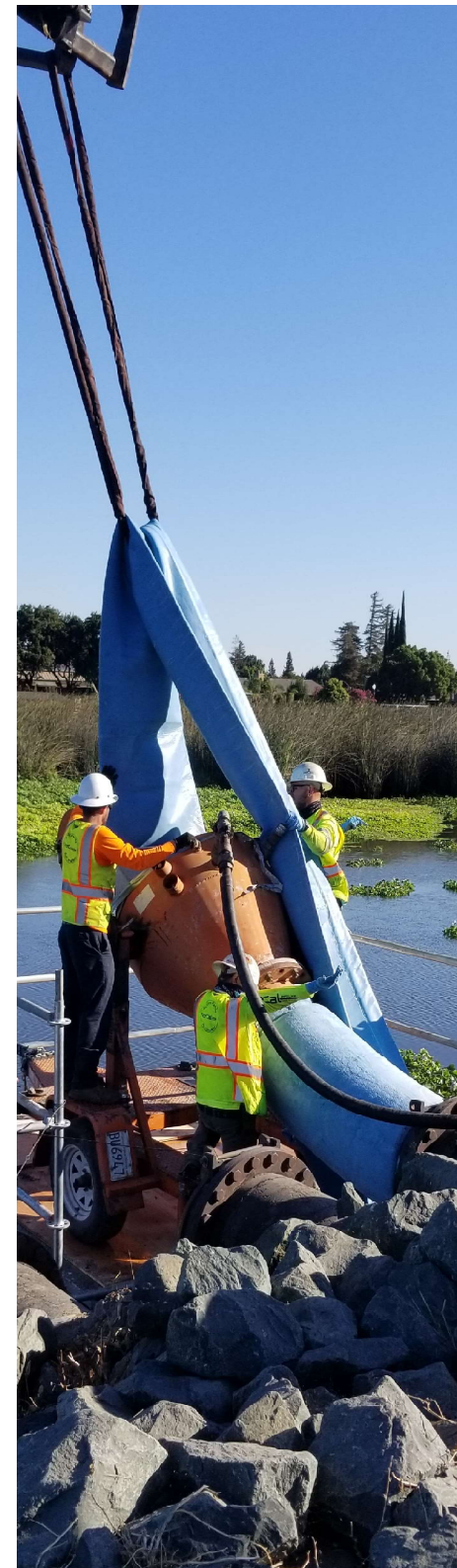
Department Description

- **Water Utility**
 - Treat & deliver water to approximately half of the Stockton community
- **Wastewater Utility**
 - Collect & treat wastewater for the entire Stockton area
 - 1,454 miles of pipelines
 - 27 pump stations
- **Stormwater Utility**
 - Collect & discharge surface runoff
 - Provide flood control with local basins
 - 600 miles of pipelines
 - 74 pump stations



Key Considerations

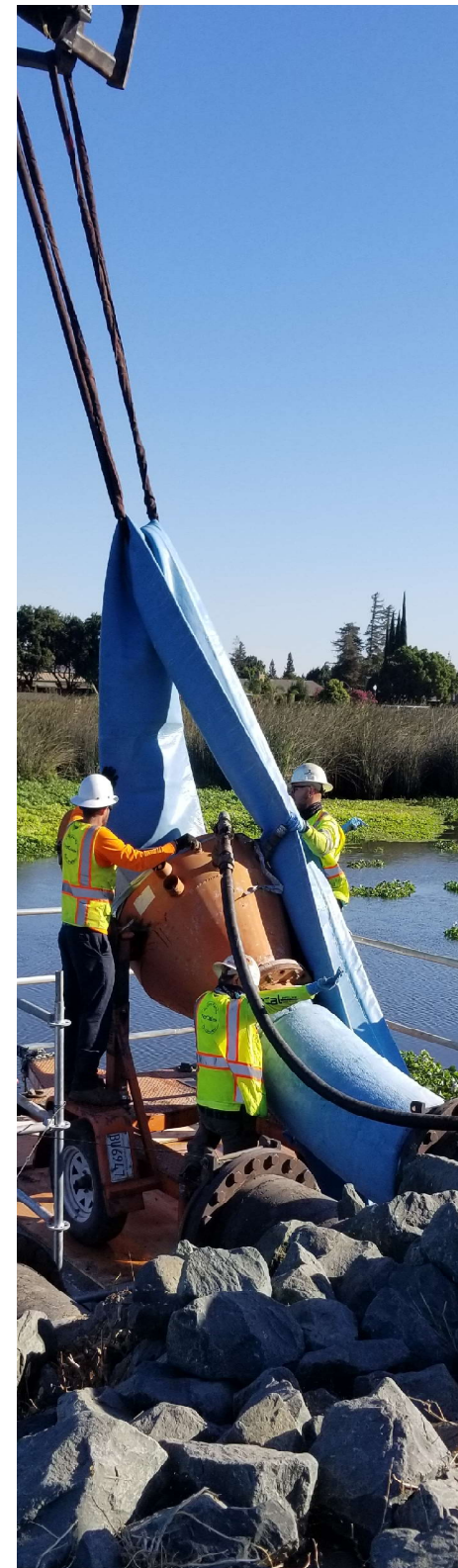
- Regional Wastewater Control Facility (RWCF) Modifications Project
- Wastewater & Stormwater Rate Study
- Continued changes in the State's water conservation & use requirements, impacts from the proposed Delta Conveyance Project, the State Water Resources Control Board Delta Water Quality Control Plan actions & the impacts of future climate change may increase uncertainty in water supplies and water user revenues



Positions Summary

[Page O-14 to O-17]

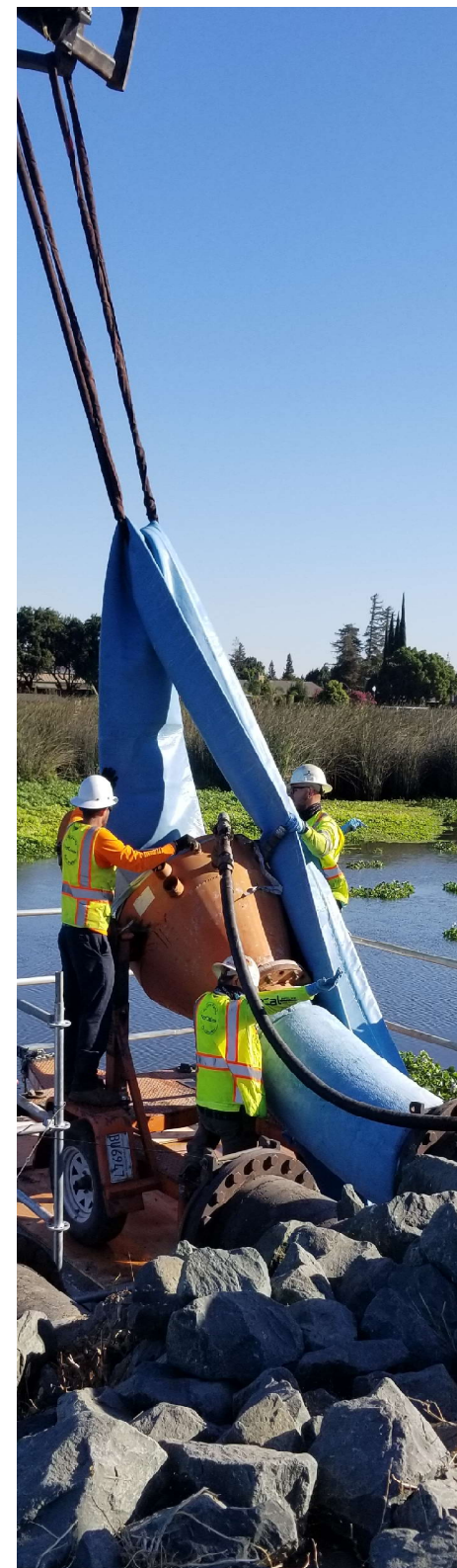
	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
Water	53	53	-
Wastewater	149	151	2
Stormwater	5	5	-
Support Services	13	16	3
Total	220	225	5



Financial Summary

Dollars in thousands [Page J-9]

	<u>Water</u>	<u>Wastewater</u>	<u>Stormwater</u>	<u>Storm Districts</u>	<u>Utilities Total</u>
Beginning Available Balance	\$ 71,944	\$ 9,621	\$ 6,661	\$ 3,414	\$ 91,640
Revenues	70,654	137,665	6,370	462	215,151
Expenditures	70,104	125,133	8,953	500	204,690
Transfers					
Transfer In	-	-	-	8	8
Transfer Out	-	(75)	-	-	(75)
Net Annual Activity	<u>550</u>	<u>12,457</u>	<u>(2,583)</u>	<u>(30)</u>	<u>10,394</u>
Ending Available Balance	<u>\$ 72,494</u>	<u>\$ 22,078</u>	<u>\$ 4,078</u>	<u>\$ 3,384</u>	<u>\$ 102,034</u>



Water Fund

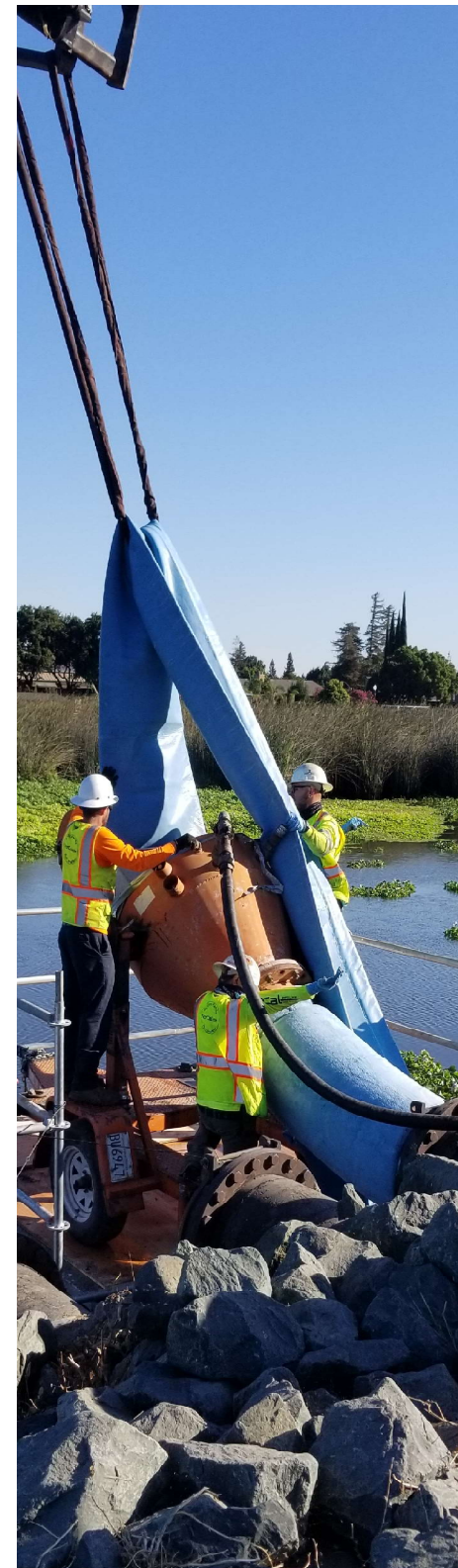
Dollars in thousands [Page J-11]

	FY 2022-23 Projected	FY 2023-24 Proposed	% Variance
Beginning Available Balance	\$ 75,331	\$ 71,944	
Revenues	68,466	70,654	3.2%
Expenditures	71,852	70,104	-2.4%
Transfer Out			
Net Annual Activity	(3,387)	550	
Ending Available Balance	\$ 71,944	\$ 72,494	



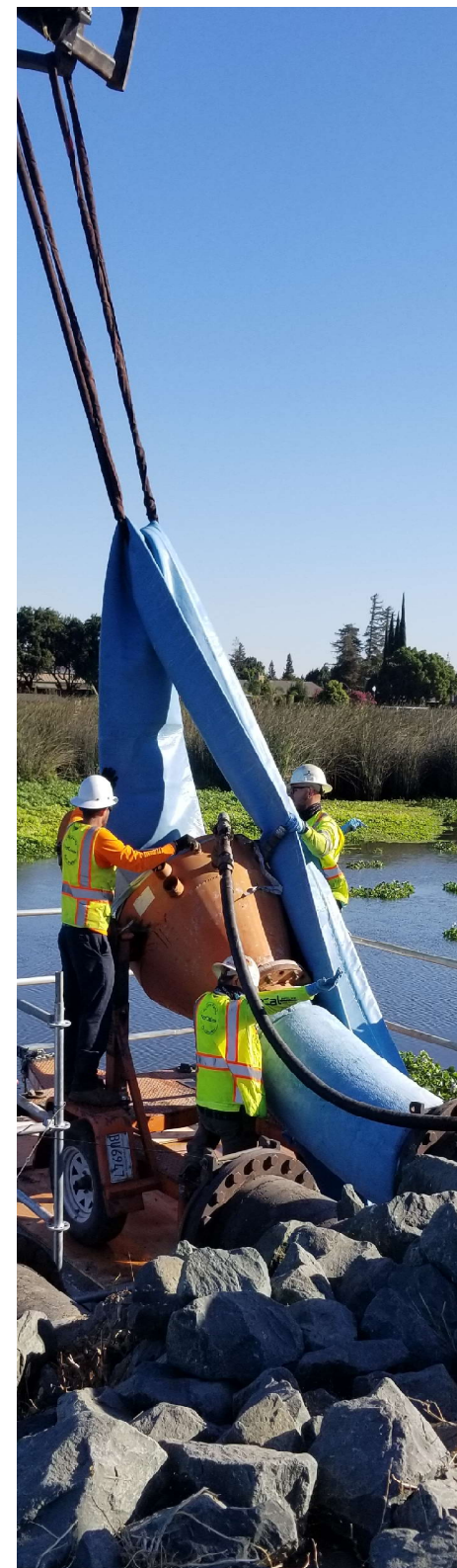
FY 2022-23 Updates

- Awarded a construction contract for the Rehabilitation of Well South Stockton System 8
- Awarded a contract for the Advanced Metering Infrastructure (AMI) project to upgrade the metering & data collection system
- Completed the design of the Water Main Relocation along Bonniebrook Drive
- Completed the geotechnical investigation & hydrogeological characterization for the Groundwater Recharge Project
- Completed the electrical modifications of Water Well 25
- Completed Well 33 Evaluation & Rehabilitation
- Submitted the Sustainability Plan to the Groundwater Authority
- Groundwater Delivered 9.9 B gallons of drinking water



FY 2023-24 Budget/Plans

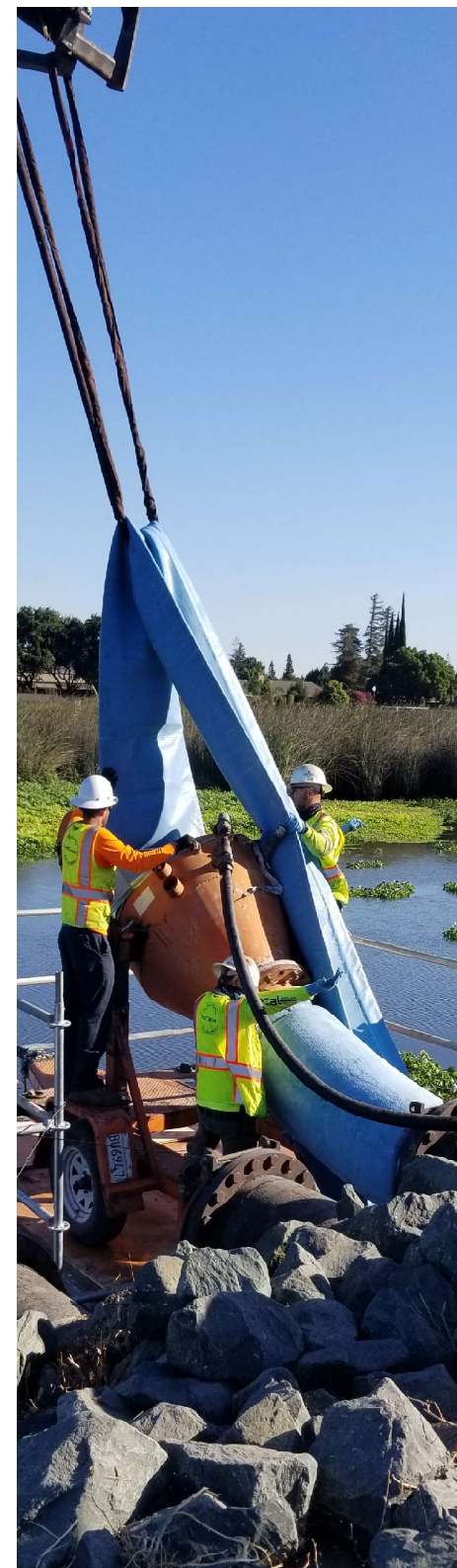
- Implement 3.5% Water rate increase (year 3 of 5)
- Continue maintenance at Delta Water Treatment Plant & reservoirs
- Increase activity in Water Conservation
- Increase in chemical treatment cost due to supply chain issues
- Re-budgeting for fleet replacements due to supply chain issues
- New CIP appropriation of \$12.3 Million



Wastewater Fund

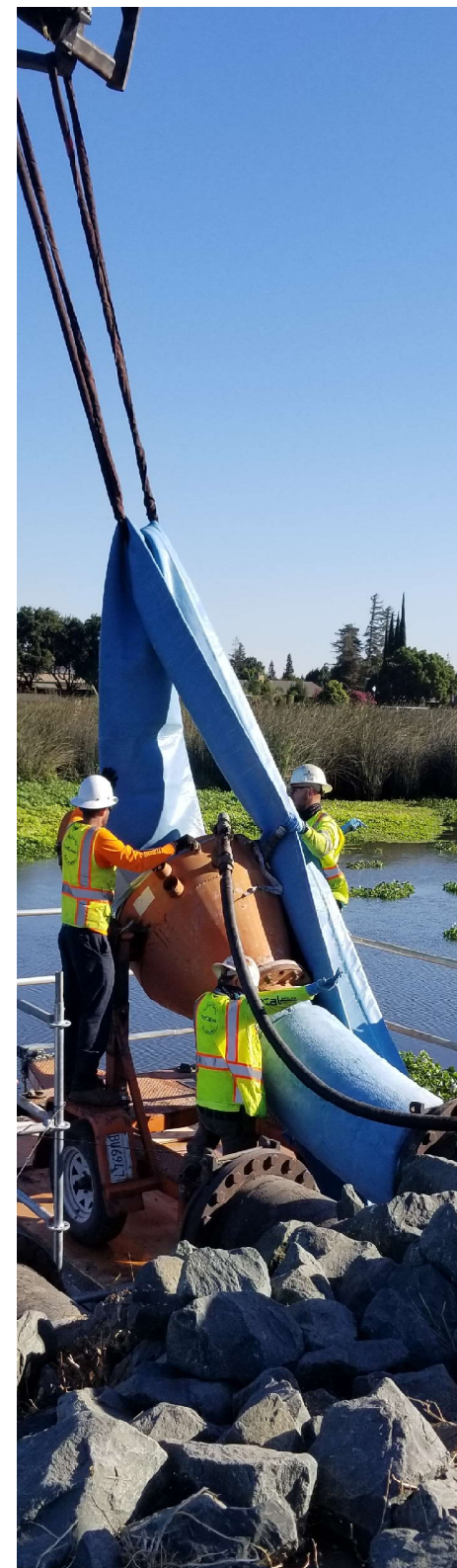
Dollars in thousands [Page J-13]

	FY 2022-23 Projected	FY 2023-24 Proposed	% Variance
Beginning Available Balance	\$ 46,705	\$ 9,621	
Revenues	92,295	137,665	49.2%
Expenditures	128,679	125,133	-2.8%
Transfer In	-	-	
Transfer Out	(700)	(75)	
Net Annual Activity	(37,084)	12,457	
Ending Available Balance	\$ 9,621	\$ 22,078	



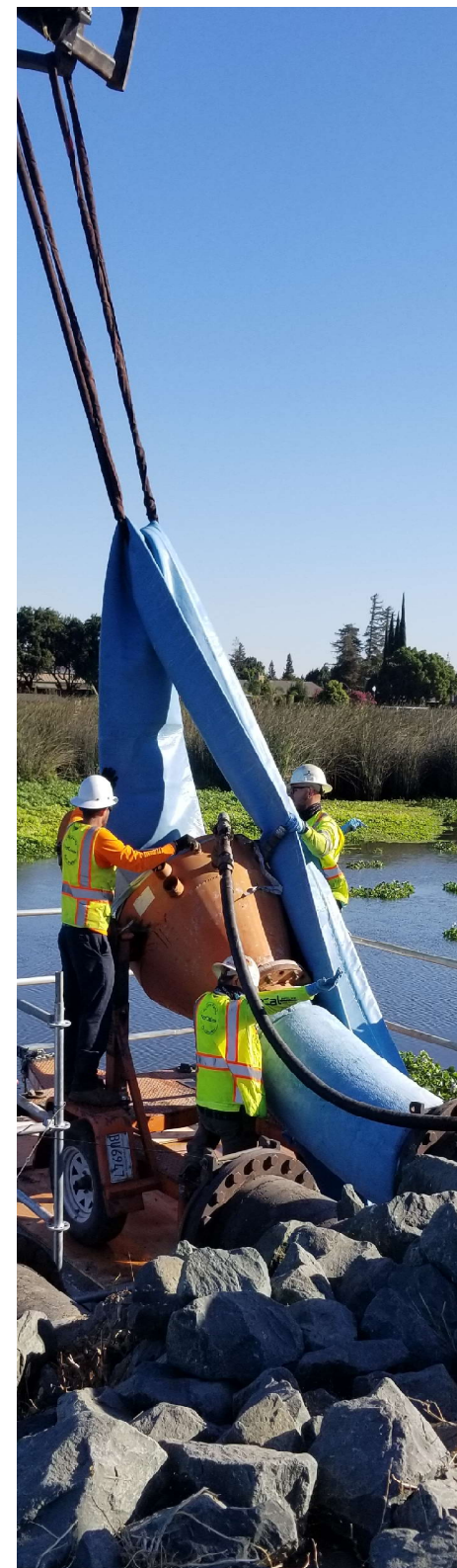
FY 2022-23 Updates

- Received over \$2.2 Million in Wastewater Arrearage Payment Program Funding from the State, which were applied to over 11,700 customers
- Completed construction & commissioned into operation the new Secondary Clarifiers, Aeration Basins, Blowers, Primary Effluent Pump Station, Chemical Feed System, new Vactor Pad, Return Activated Sludge Pump Station, & Primaries 1-4, 7, 8
- Updated the Wastewater Master Plan
- Completed the cleaning of RWCF Digester A & C
- Completed the rehabilitation of the RWCF Bio-Scrubber No. 2. Vessel
- Awarded construction contract for the replacement of the Odor Control Unit at Smith Canal Pump Station
- Treated 8.7 Billion gallons of wastewater and cleaned 1.4 Million miles of lines



FY 2023-24 Budget/Plans

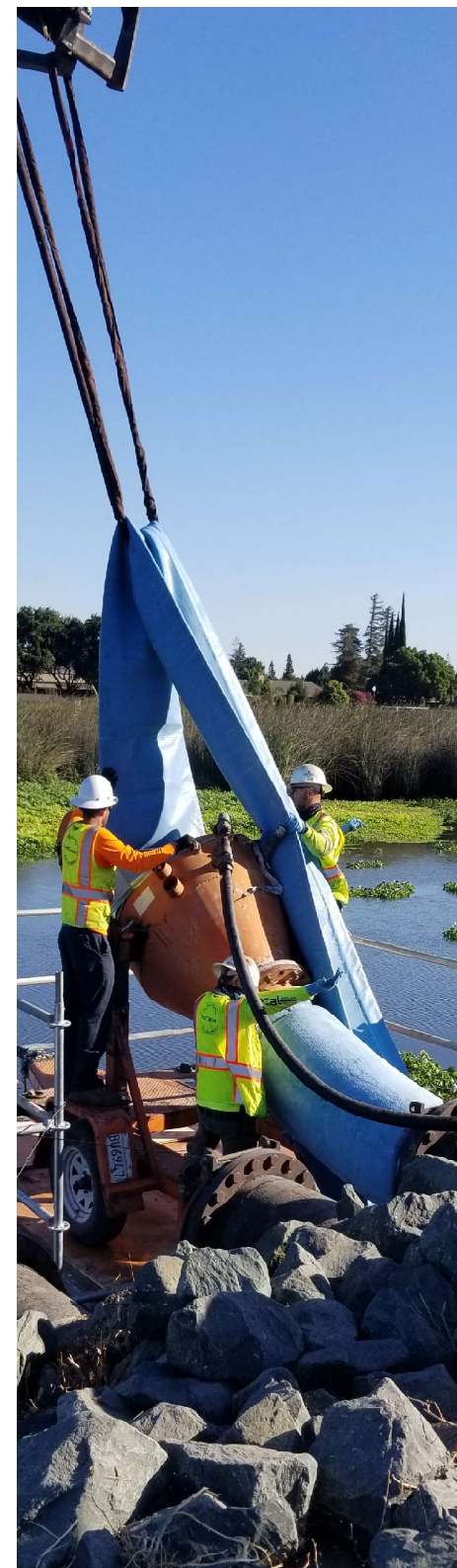
- Implement 6% Wastewater rate increase (year 5 of 5)
- Continue with construction of RWCF Modifications Project
- Increase in chemical treatment cost due to supply chain issues
- Re-budgeting for fleet replacements due to supply chain issues
- New CIP appropriation of \$44.8 Million



Stormwater Fund

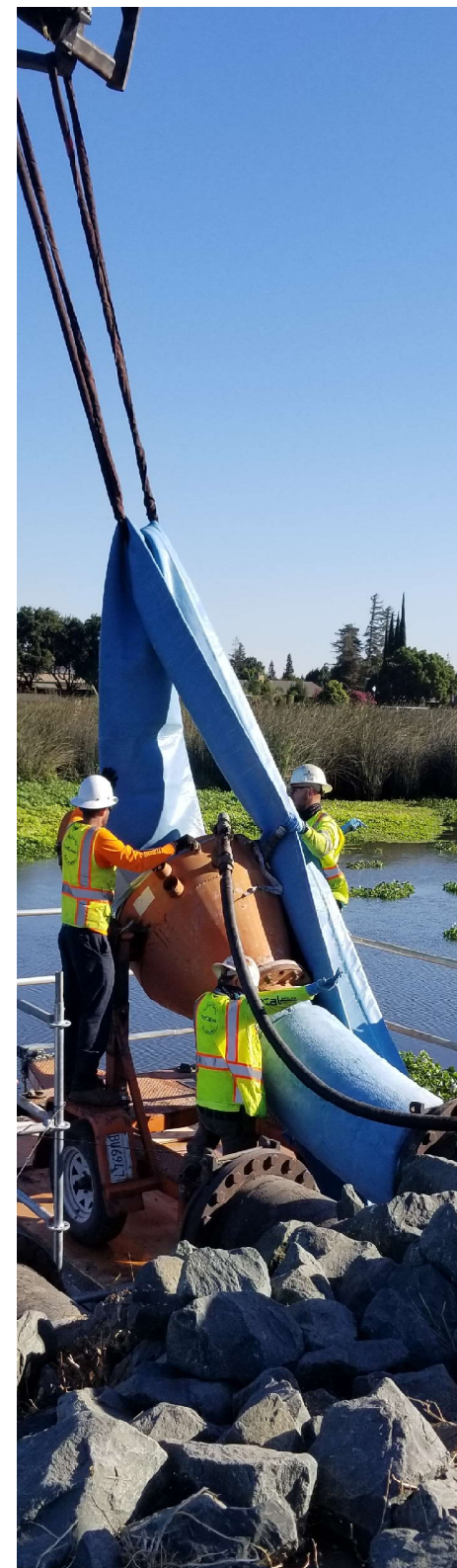
Dollars in thousands [Page J-15]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Beginning Available Balance	<u>\$ 7,755</u>	<u>\$ 6,661</u>	
Revenues	6,311	6,369	0.9%
Expenditures	7,155	8,953	25.1%
Transfer Out	(250)		
Net Annual Activity	<u>(1,094)</u>	<u>(2,584)</u>	
Ending Available Balance	<u>\$ 6,661</u>	<u>\$ 4,077</u>	



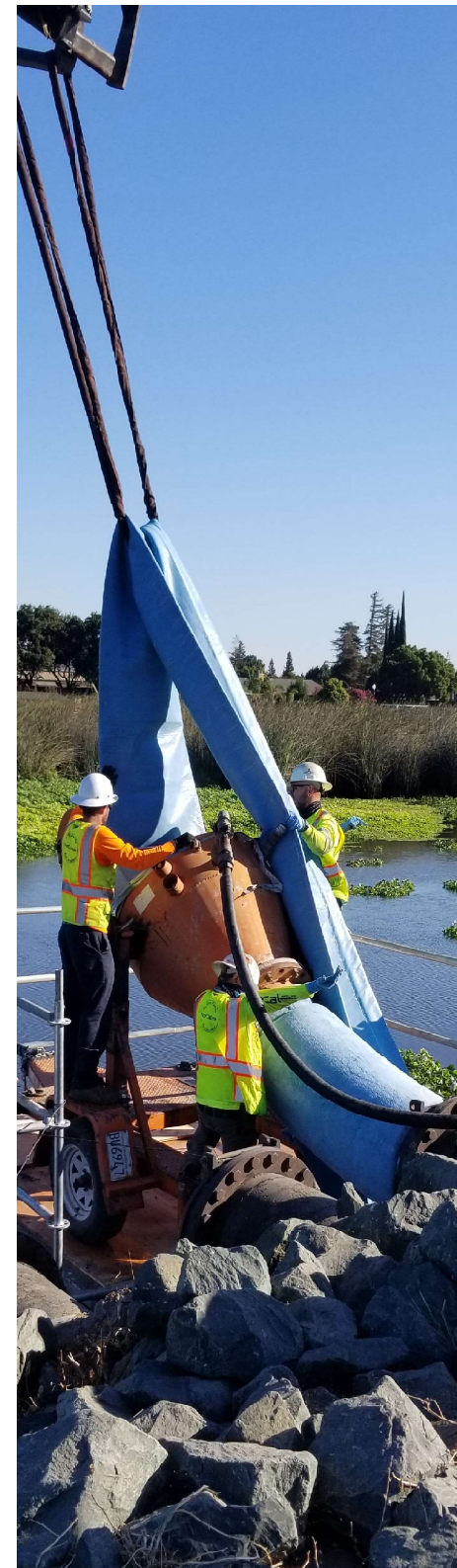
FY 2022-23 Updates

- Updated the Stormwater Master Plan
- Completed the update of Stormwater Quality Control Criteria Plan
- Submitted the Municipal Stormwater Program 2021-2022 Annual Report
- Participated in Department of Fish & Wildlife Classroom Aquarium Education Program
- Completed over 1,300 Stormwater Compliance Inspections
- Inspected approximately 3900 catch basins
- Pump out of Filter Vault at Legion Park, Event Center, and Alvarado Ct., totaling over 250 cartridge exchanges
- Cleaned 31 pump station wet wells



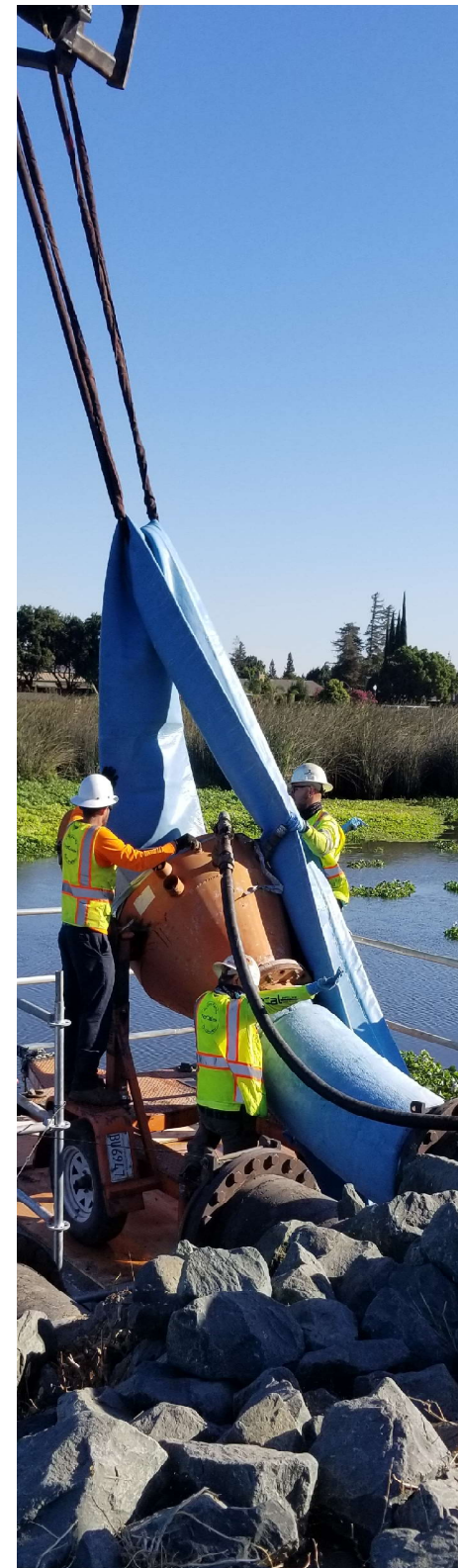
FY 2023-24 Budget/Plans

- Stormwater Rate Study
- Continue Regulatory Compliance & Planning
- CPI 4.9% increase in the assessments for Consolidated Storm Drain districts & Industrial Storm Basins
- New CIP appropriation of only \$1.9 Million, due to lack of funding



Fee Changes

- Water rate increase 3.5% (per 2020 Water Rate Study)
- Wastewater rate increase 6% (per 2019 Water Rate Study)
- Delta Water Surface Water Connection Fee increase (per 2009 DWSP Report)
- Miscellaneous Water fee adjustments with updated salary rates & labor time





POLICE DEPARTMENT

Stanley McFadden

Chief of Police



Department Description

- Citywide general law enforcement services
- Administration, Operations, & Logistics Bureaus
- Five Divisions responsible for:
 - Response
 - Special Operations
 - Investigations
 - Department Support
 - Administration



Key Considerations

- 2020-2022 Strategic Plan
- Smarter & principled policing
- Established four goals:
 - Reduce crime & blight
 - Increase trust between community & police
 - Recruit & hire qualified diverse workforce
 - Employ highly trained, knowledgeable & prepared staff



Position Summary

[Pages O-2 to O-4]

	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
Sworn	485	485	-
Non Sworn	228	230	2
Total	713	715	2



Financial Summary

Dollars in thousands [Page D-8 to D-9]

	<u>General Fund</u>	<u>Measure W</u>	<u>Asset Seizure</u>	<u>State COPS</u>	<u>Special Revenue</u>	<u>Total</u>
Beginning Available Balance			<u>\$ 247</u>	<u>\$ 1,600</u>	<u>\$ 793</u>	
Revenues	\$ 7,355	7,664	78	840	311	\$ 16,248
Expenditures	\$ 158,045	7,519	259	1,122	1,058	\$ 168,003
Net Annual Activity	<u>\$ (150,690)</u>	<u>145</u>	<u>(181)</u>	<u>(282)</u>	<u>(747)</u>	<u>\$ (151,755)</u>
Ending Available Balance			<u>\$ 66</u>	<u>\$ 1,318</u>	<u>\$ 46</u>	



General Fund

Dollars in thousands [Page D-10]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Employee Services	\$ 111,996	\$ 127,812	14.1%
Other Services	23,427	25,986	10.9%
Materials and Supplies	3,078	3,020	-1.9%
Other Expenses	1,212	1,228	1.3%
Capital Outlay	81	-	-100.0%
Total	\$ 139,794	\$ 158,046	13.1%



FY 2022-23 Updates

- Goal One – Reduce crime and blight
 - Helicopter deployed 250 hours
 - Neighborhood Services:
 - Removed 826,233 sq. ft. of graffiti
 - Removed 98,280 cubic feet of trash
 - 1,527 abandoned vehicles removed from private property
 - Animal Shelter sustained 86% live release rate
 - Telecommunications center handled 654,463 requests for service



FY 2022-23 Updates

- Goal Two – Increase trust between community and police
 - Supported over 157 neighborhood & business watch groups
 - 51 community engagement events
 - 148 Neighborhood Impact Team meetings
 - 30 arrests made from citizen tips to Crime Stoppers



FY 2022-23 Updates

- Goal Three – Recruit & hire a qualified & diverse workforce
 - Attended 141 recruiting events
 - Expanding recruitments outside of San Joaquin County
 - Streamlined testing & hiring process for Police Trainees to onboard faster



FY 2022-23 Updates

- Goal Four – Employ staff that are highly- trained, knowledgeable & prepared
 - Department staff trainings – 18,560 hours
 - Procedural Justice training for over 55 officers



FY 2023-24 Budget/Plans

- Additional funding for:
 - Two new full-time positions:
 - Animal Services Officer
 - Senior Administrative Analyst
 - Part-time Cadets & Recruiters
 - Software to support field training officers, review of Department general orders, & Early Warning System indicators
 - Staff training budget
 - Wellness Unit



FY 2023-24 Budget/Plans

- Additional funding for:
 - Neighborhood Services Abatement
 - Daily helicopter deployment fuel & maintenance
 - Gun buyback pilot program
 - Homicide reward program
 - Expanded Body Worn Camera Program
 - Mounted Patrol Unit supplies
 - Supplies for Animal Shelter



FY 2023-24 Budget/Plans

Asset Seizure

- Expenditures focus on SWAT equipment & supplies

State COPS

- 2 Community Service Officers
- One-time equipment/supplies/software purchases for special teams
- Ongoing supplies for community crime prevention and National Night Out



FY 2023-24 Budget/Plans

Police Grants

- Community Corrections Partnership Task Force
- Stockton Police Foundation
- Office of Traffic Safety DUI/distracted driving
- Byrne Memorial Justice Assistance Grant
- Byrne Discretionary Community (BDC) Project Fund
- The Board of State & Community Corrections (BSCC) Officer Wellness and Mental Health Grant Program
- Bureau of Justice Assistance Local Law Enforcement Crime Gun Intelligence Center Integration Initiative (CGIC)



Fee Changes

- Decrease Civil/Non-criminal Subpoena Fee
- Increase Microchip for dog or cat (each)



FIRE DEPARTMENT

Richard Edwards

Fire Chief



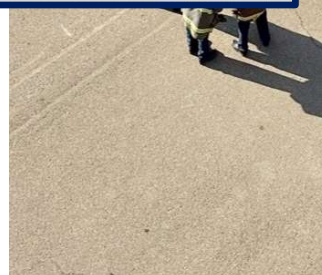
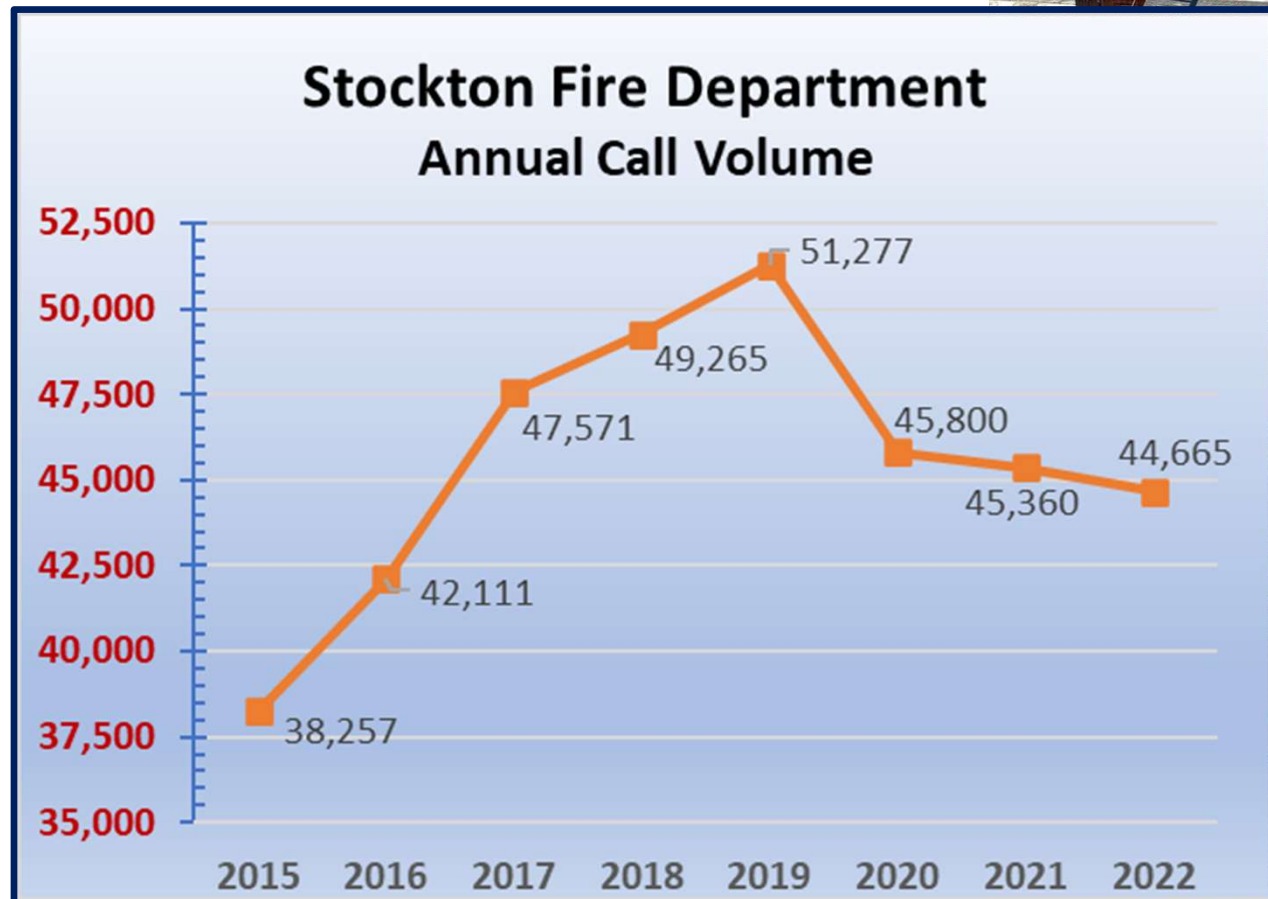
Department Description

- Fire protection & emergency services
 - Emergency medical services
 - Fire dispatch
 - Fire prevention
 - Thirteen fire stations
 - Thirteen engines & three ladder trucks in service
- Daily staffing levels:
 - 3 personnel for fire engines
 - 4 personnel for ladder trucks
 - 2 Battalion Chiefs
 - 1 Chief's Operator



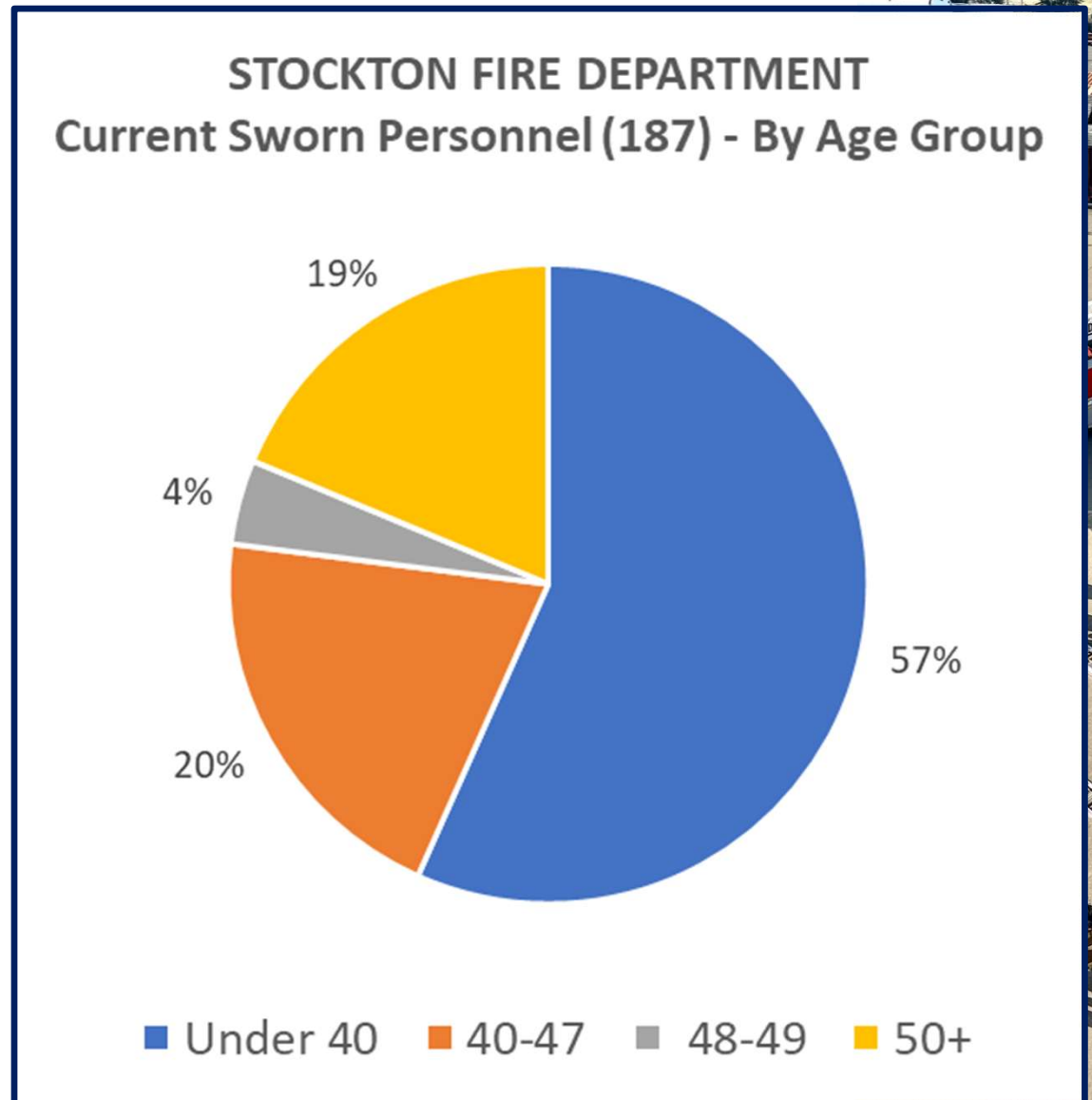
Key Considerations

- Fire suppression & emergency services
- Emergency communications
 - Dispatch contracts
 - Senate Bill 438
- Alternative Funding Sources



Key Considerations

- Personnel recruitment & retention
- Technology enhancements
- Citywide Emergency Operations



Positions Summary

[Page O-5 to O-6]

	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
General Fund	189	192	3
Development Services	16	18	2
Measure W	25	27	2
SAFER Grant	9	9	-
Total	239	246	7



Financial Summary

Dollars in thousands [Page E-8 to E-9]

	<u>General Fund</u>	<u>Emergency Dispatch</u>	<u>Development Services</u>	<u>Measure W</u>	<u>Special Revenue</u>	<u>Total</u>
Beginning Available Balance		\$ 329				
Revenues	\$ 5,823	4,896	\$ 4,419	\$ 7,664	\$ -	\$ 22,803
Expenditures	58,951	4,872	4,255	7,989	17	76,084
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Net Annual Activity	\$ (53,128)	25	\$ 165	\$ (325)	\$ (17)	\$ (53,281)
Ending Available Balance		\$ 353				

(a) The total Development Services Fund - 220 is presented with Community Development Dept. (page H-8)

(b) The total Measure W Fund - 200 is presented with the Police Dept. (page D-11)



General Fund

Dollars in thousands [Page E-11]

	FY 2022-23 Projected	FY 2023-24 Proposed	Variance
Employee Services	\$ 39,956	\$ 43,594	9.1%
Other Services	9,883	10,757	8.8%
Materials and Supplies	2,141	1,757	-18.0%
Other Expenses	2,609	2,752	5.5%
Capital Outlay	318	91	-71.5%
Total	\$ 54,908	\$ 58,951	7.4%



FY 2022-23 Updates

- Fire Suppression & Emergency Services
 - 44,665 Emergency Incidents in 2022 (Includes 17,935 EMS/Rescue; 4,658 Fires)
- Personnel recruitment & training
 - 2 Firefighter Academies - Anticipating 32 new Firefighters
 - Fire Captain & Engineer Academies for 38 Fire personnel
- Station repairs & improvements
 - Fire Station No. 1 restoration & improvements
 - Fire Station No. 10 roof replacement
 - External fire station repainting at Co. 3, 4, 5, 7, 10, 11 & 14
 - 2 Commercial Extractors (Co. 10 & Co. 11)
- Emergency communications
 - 168,000 calls for service



FY 2022-23 Updates

- Fire apparatus & equipment
 - New fire engine in Fire Station No. 6
 - FEMA AFG Grant - \$687,000 for self contained breathing apparatus (SCBA)
- Fire Prevention Division
 - Public Education Program activities in 2022
 - 4 community outreach events during Fire Prevention Week
 - Conducted 254 hours of public fire safety education events
 - Services completed in 2022:

Fire Inspection	6,143	Plan Review	1,078
New construction		Project/plan application	
Inspection	2,525	review	242
School inspection	119	Formal fire investigation	231



FY 2023-24 Budget/Plans

- Thirteen fire stations
- Fire apparatus & firefighter personal protective equipment (PPE)
- Citywide emergency & special operations
- Firefighter recruitment & training
- Technology enhancements
- Emergency Communications



Emergency Dispatch Fund

Dollars in thousands [Page E-13]

	FY 2022-23	FY 2023-24	
	Projected	Proposed	Variance
Revenues	\$ 4,594	\$ 4,896	6.6%
Expenditures	4,991	4,872	-2.4%
Transfers In	700	-	
Net Annual Activity	\$ 304	\$ 25	



Fee Changes

- Fire Prevention fee study
 - Restructured fees
 - Year 2 of two-year implementation

<u>Current</u>		<u>Proposed</u>	
Sub-Categories		Sub-Categories	
<u>Aerosol Products</u>		<u>Aerosol Products</u>	
Small (0 - 2,500 lbs)	\$383.00	Small (0 - 2,500 lbs)	\$516.00
Medium (2,501 - 12,000 lbs.)	\$469.00	Medium (2,501 - 12,000 lbs.)	\$688.00
Large (Over 12,000 lbs.)	\$512.00	Large (Over 12,000 lbs.)	\$774.00
Bundling		Bundling	
<u>Place of Assembly (Assembly, Hood & Duct, CO2 for beverage dispensing)</u>		<u>Place of Assembly (Assembly, Hood & Duct, CO2 for beverage dispensing)</u>	
Occupant Load 50 - 300	\$344.00	Occupant Load 50 - 300	\$688.00
Occupant Load 301-1,000	\$430.00	Occupant Load 301-1,000	\$860.00
Occupant Load over 1,000	\$516.00	Occupant Load over 1,000	\$1,031.00





COMMUNITY DEVELOPMENT

Stephanie Ocasio

Community Development
Director

Department Description

- Plan for City's growth & needs
- Review and process permit applications
- Building, emergency, & life safety inspections
- Development engineering services
- Floodplain management coordination
- Assist in economic development
- Administer Public Facilities Fees
- Support Boards & Commissions



Key Considerations

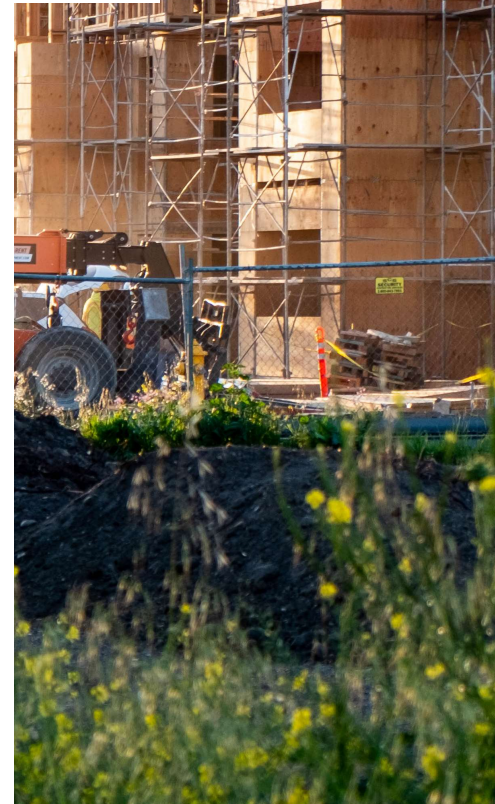
- Staff Augmentation to Support Services
 - Building plan check
 - Building inspection
 - Planning & Engineering application review
 - Front counter support
 - Accela permitting system support
- Development Code update
- Public Facility Fee (PFF) nexus study
- Automation of City's permitting processes
- Customer-focused technology & process improvements



Position Summary

[Page O-12]

	FY 2022-23 Adopted	FY 2023-24 Proposed	Variance
Total Positions	49	50	1



Financial Summary

Dollars in thousands [Page H-7]

	<u>Development Services</u>	<u>Public Facilities Fee Administration</u>	<u>Total</u>
Beginning Available Balance		\$ 3,490	
Revenues	\$ 18,034	666	\$ 18,700
Expenditures	12,353	351	12,704
Projected Total Transfers			
Transfer in - General Fund	800	-	800
Transfer out - CIP Fund	-	-	-
Net Annual Activity	\$ 6,646	315	\$ 6,796
Ending Available Balance		<u>\$ 3,805</u>	



FY 2022-23 Updates

- Workload Volume (Q1-Q3):
 - Issued 6,952 Building Permits
 - Processed 591 Planning Applications
 - Processed 2,734 Engineering Permits
 - Performed 20,415 Inspections
 - Served 15,818 in-person customers



FY 2022-23 Updates

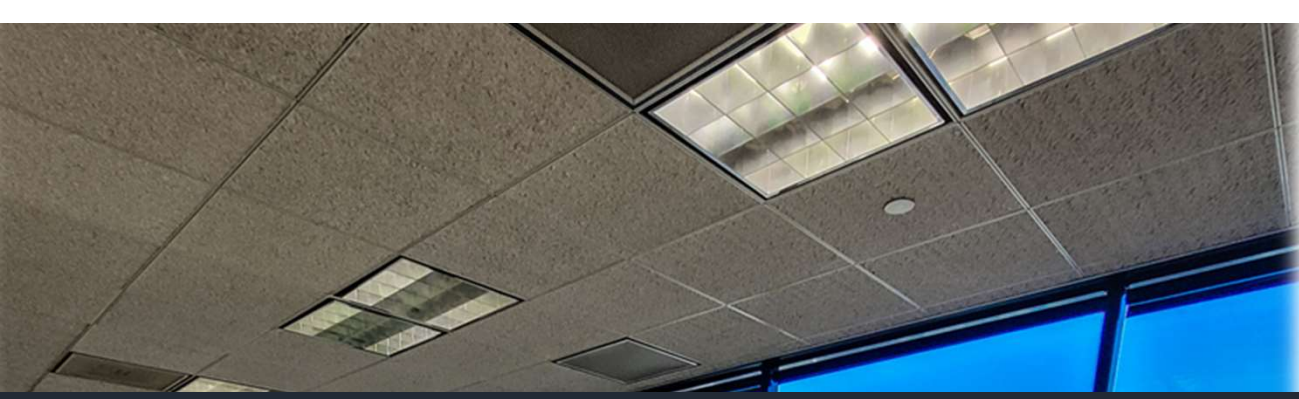
- Performance Metric Averages since 2021 baseline:
 - Duration to issue a permit decreased by 32%
 - Number of review cycles decreased by 43%
 - Amount of time to complete a cycle decreased by 55%
 - Meeting published plan review duration goals increased by 25%



FY 2023-24 Budget/Plans

- Development activity is cyclical
- CDD has built its fund balance to maintain service during economic downturns
- Revenue is expected to decrease in FY2023-24 by 2% from current year-end projections
- Existing improvement efforts & staff augmentation started in prior years are planned to continue; no new major efforts are being requested
- Budget includes one new full-time position
 - Partially offset by eliminating two existing part-time positions

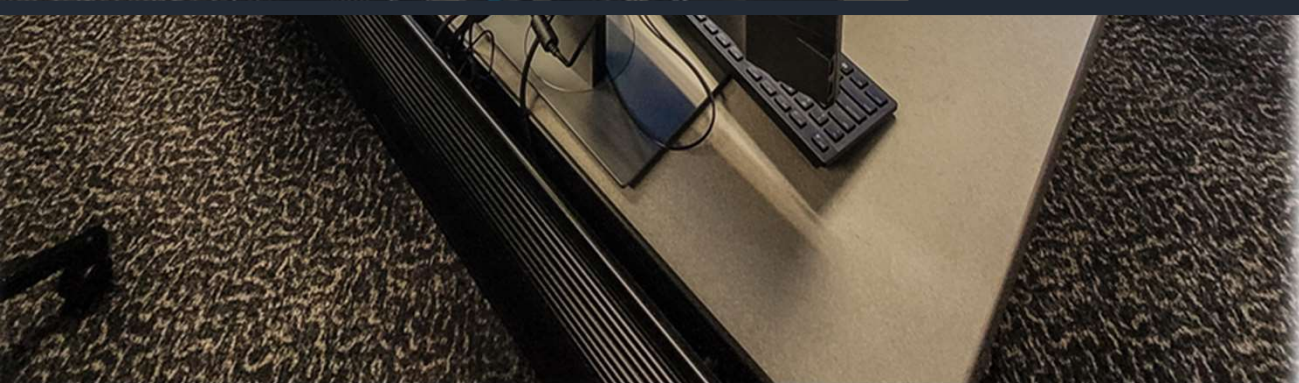




INFORMATION TECHNOLOGY

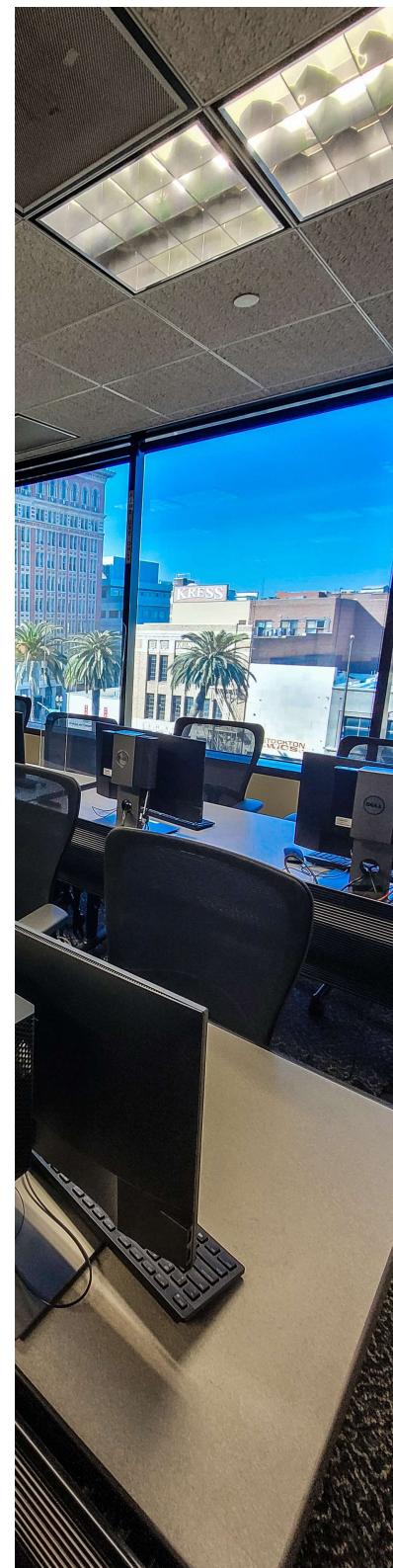
Mike Migliori

Interim Director
Information Technology



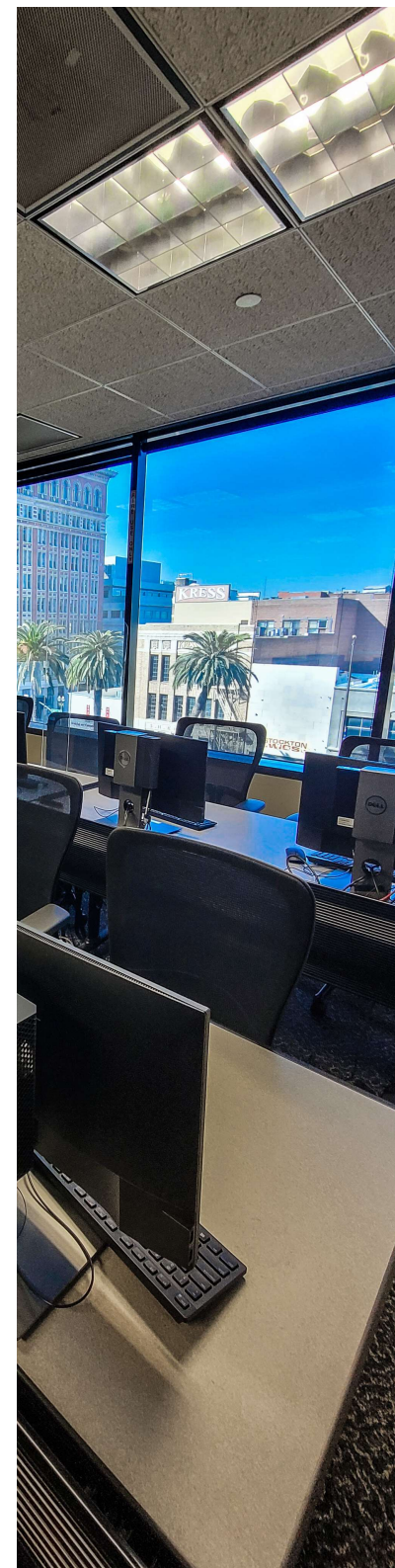
Department Description

- Support Desk
- Enterprise Applications
- Enterprise Portfolio Management Office
- Data Center & Cybersecurity
- Finance & Administration Office
- Enterprise Resource Planning (ERP)



Key Considerations

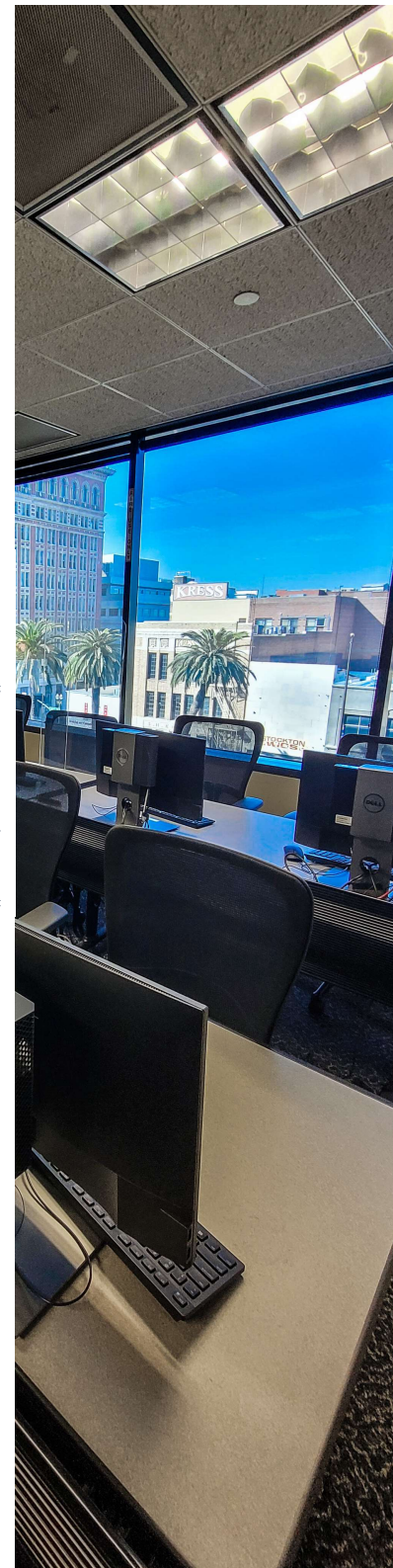
- Continue Public Safety Radio Infrastructure Upgrade
- ERP project implementation
- Increase the maturity of cybersecurity
- Network infrastructure optimization
- IT Student Program
- New City Hall technology infrastructure



Positions Summary

[Page O-23]

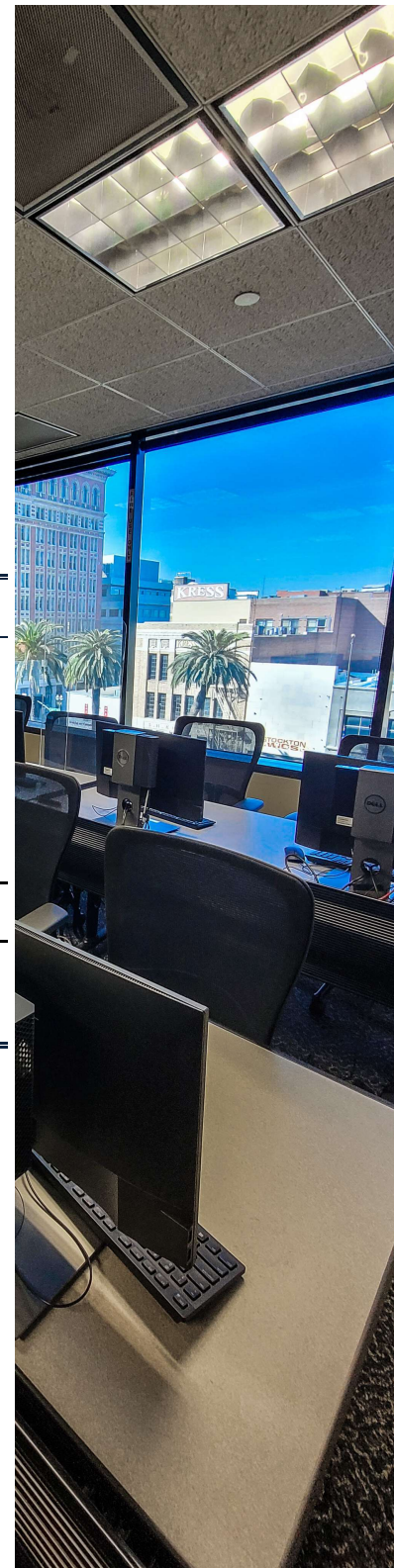
	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
Technology	51	51	-
Communications	1	1	-
Total	52	52	-



Financial Summary

Dollars in thousands [Page K-45]

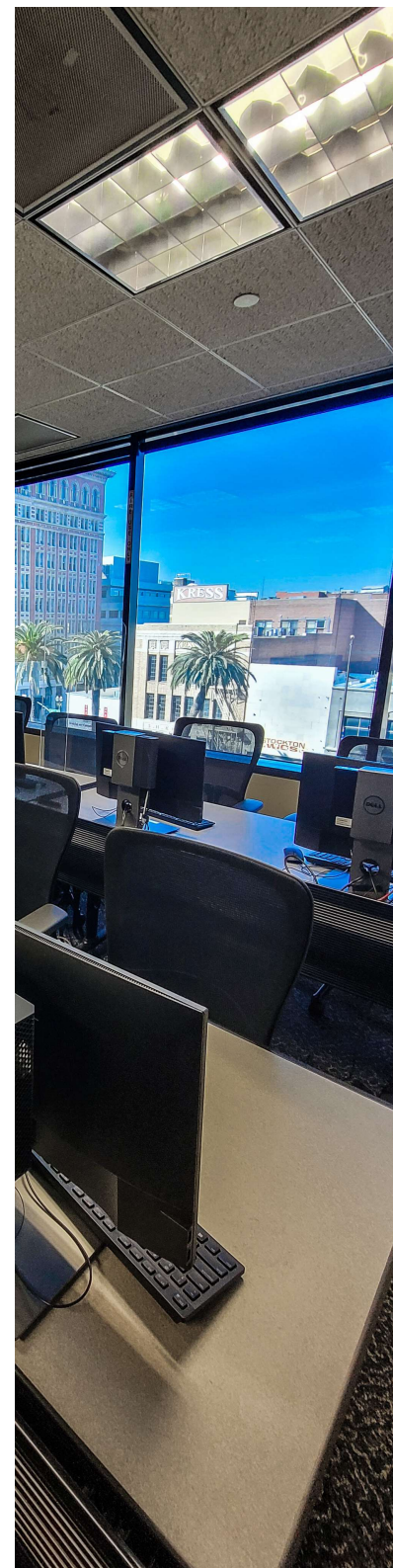
	<u>Technology</u>	<u>Communications</u>	<u>Total</u>
Beginning Available Balance	\$ 22,698	\$ 5,943	\$ 28,641
Revenues	15,440	3,035	18,475
Expenditures	17,967	3,667	21,634
Net Annual Activity	<u>(2,527)</u>	<u>(632)</u>	<u>(3,159)</u>
Ending Available Balance	<u>\$ 20,171</u>	<u>\$ 5,311</u>	<u>\$ 25,482</u>



FY 2022-23 Updates

Technology

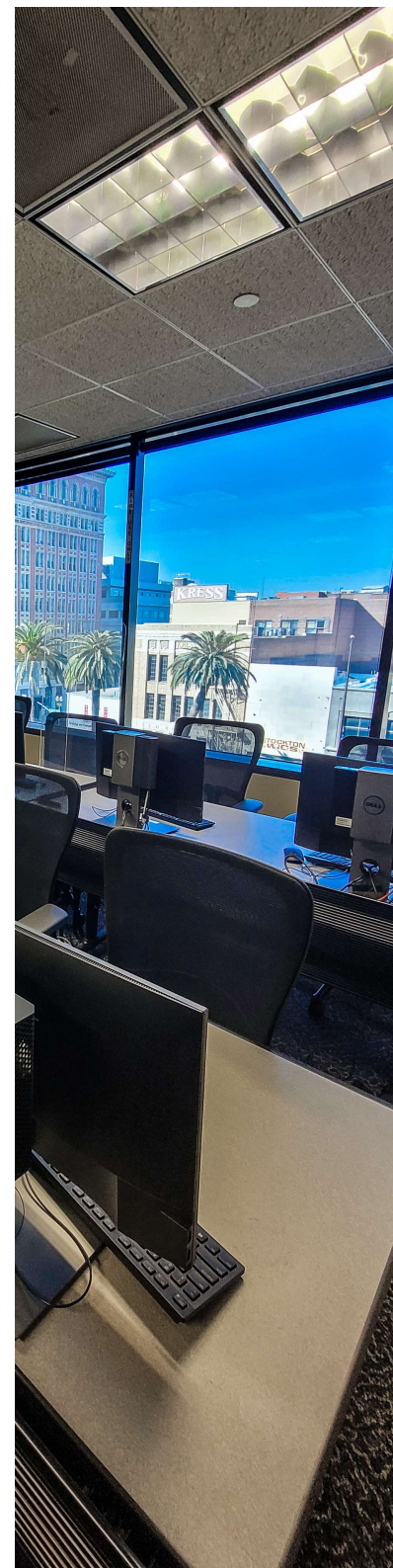
- Implemented ERP Phase 3 for Payroll & Human Capital Management
- Expanded cyber security capabilities
 - Increased threat intelligence
 - Partnered with CIS for network monitoring
- Modernize network infrastructure continued



FY 2022-23 Updates

Technology

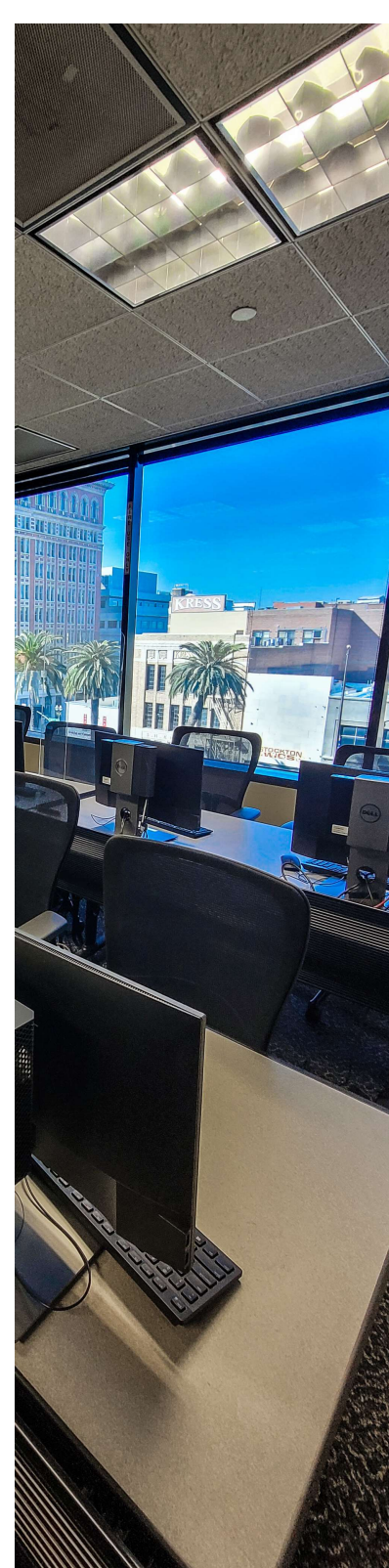
- Supported strategic business initiatives
 - Modernized technology for Fire Station 1
 - Completed installations for new Emergency Operations Center
 - Implemented SIRSI library system in the cloud
- Enhanced IT Student Internship Program
 - Cybersecurity
 - Equipment refresh cycle



FY 2023-24 Budget/Plans

Technology

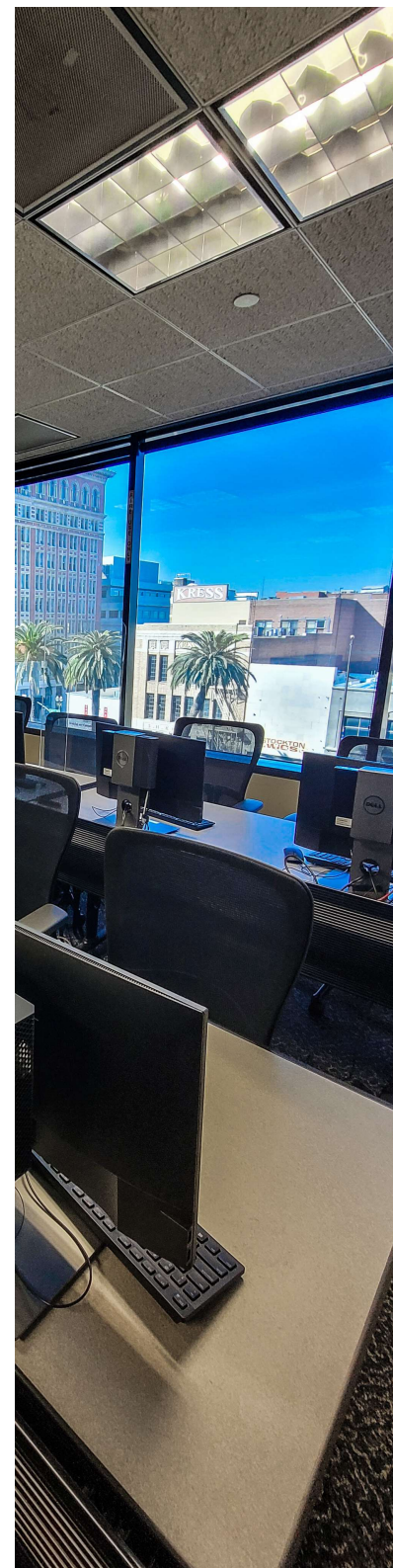
- ERP development & implementation
 - Phase 3 Closeout
- Cybersecurity maturity roadmap
 - New Security Operations Center
 - CIS Controls Assessment
- Network & infrastructure improvements
- Technical support for strategic business initiatives
- Equipment lifecycle replacement



FY 2022-23 Updates

Communications

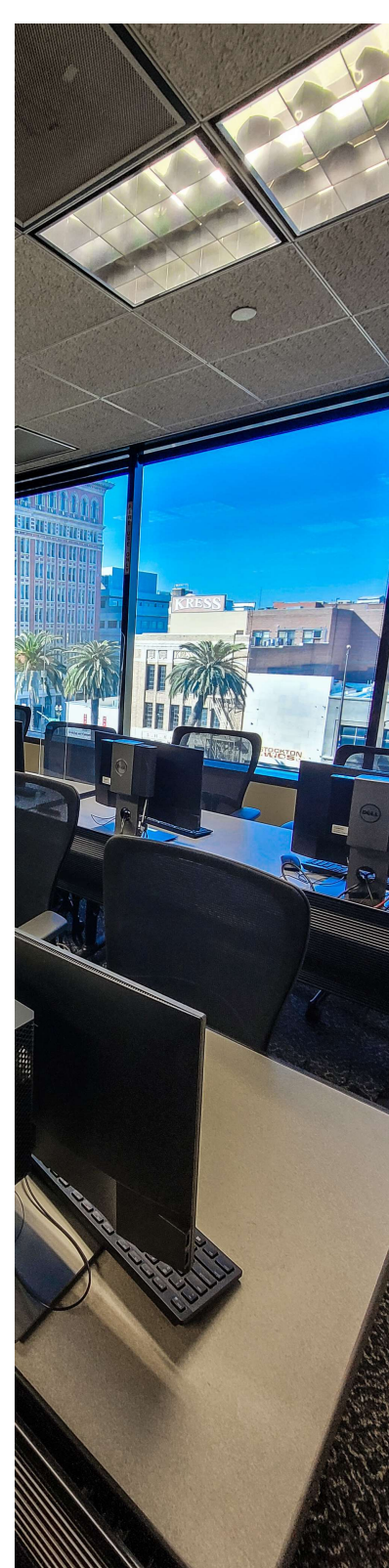
- Phased approach for radio infrastructure upgrades
 - Completed Phase 1 Core & Consoles
 - Continued Phase 2 Microwaves
 - Continued Phase 3 Channel replacements with additional capabilities
- Lifecycle replacement schedule
 - 10-year contract continued
 - Portable and mobile radios
 - Mobile data computers (Police vehicles)



FY 2023-24 Budget/Plans

Communications

- Complete transition to radio trunking system
 - Pilot 4 tower site system
 - Go live with 5 tower site system
- Replacement of portable/mobile radios and mobile data computers as part of the standard replacement lifecycle



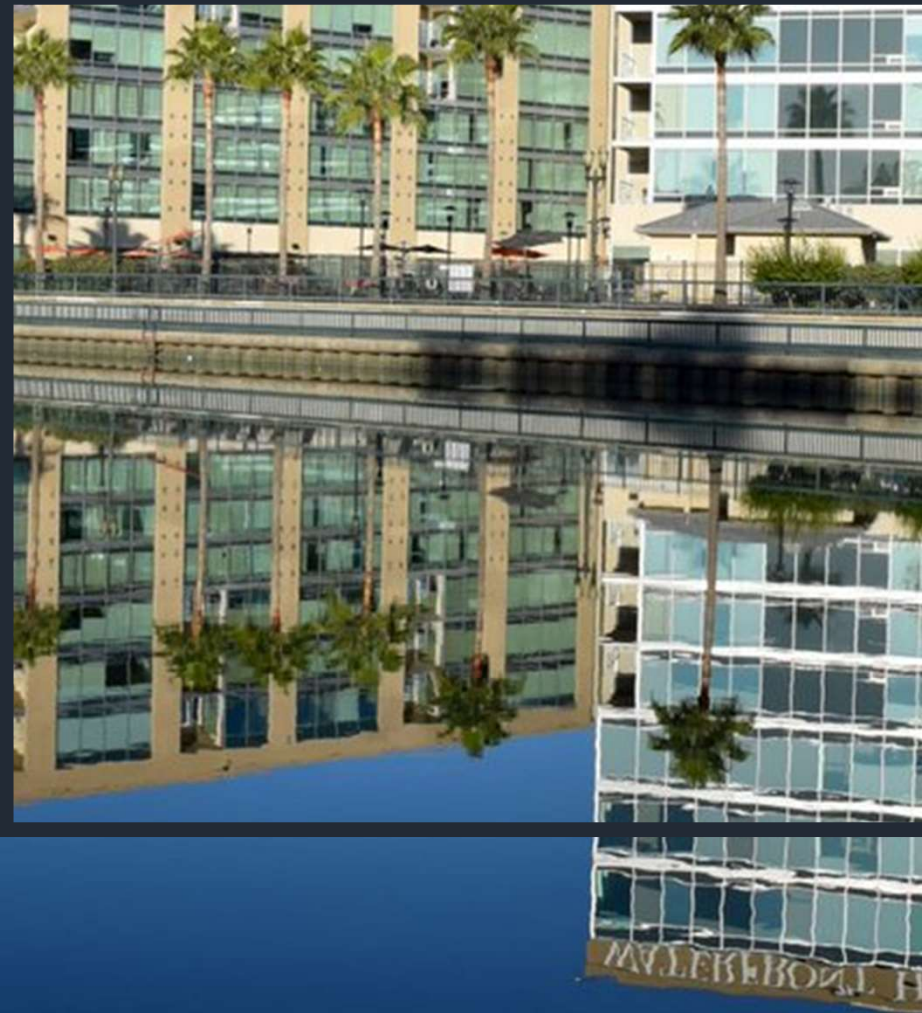
HUMAN RESOURCES

Rosemary Rivas

Director of Human
Resources

UNIVERSITY PLAZA

WATERFRONT



Department Description

- Benefits Administration
- Employee/Labor Relations
- Risk Services
- Staff Development
- Workforce Planning



Key Considerations

- Enterprise Resource Planning HR/Payroll Phase
- Negotiations for successor MOUs for five units which expire June 30, 2023
- Implement the Council approved \$1 million Recruitment & Retention project
- General liability expenses continue to increase



Position Summary

[Page O-22]

	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
General Fund	19	19	-
Benefit ISF	11	12	1
Total	30	31	1



Financial Summary

Dollars in thousands

	<u>General Fund</u>	<u>Risk Management</u>	<u>Benefits</u>	<u>Total</u>
Beginning Available Balance		<u>\$ 43,012</u>	<u>\$ 79,656</u>	
Revenues	\$ -	29,205	129,560	\$ 158,765
Expenditures	2,922	31,087	127,317	161,326
Net Annual Activity	<u>\$ (2,922)</u>	<u>(1,882)</u>	<u>2,243</u>	<u>\$ (2,561)</u>
Ending Available Balance		<u>\$ 41,130</u>	<u>\$ 81,899</u>	



General Fund

Dollars in thousands [Page K-41]

	FY 2022-23	FY 2023-24	%
	<u>Projected</u>	<u>Proposed</u>	<u>Variance</u>
Employee Services	\$ 1,499	\$ 1,819	21.3%
Other Services	2,146	745	-65.3%
Materials and Supplies	25	29	16.0%
Other Expenses	319	329	3.1%
Total	<u>\$ 3,989</u>	<u>\$ 2,922</u>	<u>-26.7%</u>



FY 2022-23 Updates

- Completed contract negotiations with 4 safety bargaining units
- Began contract negotiations for successor Memoranda of Understanding with 5 miscellaneous units expiring June 30, 2023
- Filled 227 vacancies, including 76 sworn positions
- Implemented Decentralization of Personnel Actions for 13 City departments



FY 2023-24 Budget/Plans

- Implement \$1 million Council approved Recruitment and Retention project
- Implement a Risk Management Information System (RMIS)
- Expand in-person community recruitment activities by attending job fairs and City sponsored events
- Issue a Request for Proposal (RFP) to create a Temp Agency Pool to help cover vacancies
- Expedite the onboarding process



FY 2022-23 Updates

RISK MANAGEMENT

- Updated COVID-19 policy and provided interactive webinar training to departments
- Ordered and distributed COVID-19 self-tests to be administered at the Department level
- Processed 1,887 contract approvals
- Closed 786 Workers' Comp claims and 229 Liability claims
- Recovered \$137,279 in property damage subrogation



FY 2023-24 Budget/Plans

Risk Management

- Issue a Request for Proposal (RFP) for Workers Compensation Third Party Administrator
- Identify settlement opportunities in general liability claims
- Increase on-site safety inspections



FY 2022-23 Updates

Benefits

- Changed benefit consultants to Alliant
- Administered 31 FMLA leaves and 116 COVID-19 related leave claims
- Organized two flu shot clinics
- Processed 206 terminations and 152 unemployment claims



FY 2023-24 Budget/Plans

Benefits

- Design and implement a Wellness Program
- Transition to a calendar year enrollment period
- Transition benefits to Tyler Munis
- Broaden employee deferred compensation education





ADMINISTRATIVE SERVICES

Kimberly Trammel

Chief Financial Officer

Department Description

- Internal Services:
 - Accounting & Financial Reporting
 - Debt & Treasury
 - Investments
 - Budget
 - Payroll
 - Cashiering/Accounts Receivable
 - Contracts/Purchasing
 - Inventory
- External Services:
 - Utility billing
 - Business licenses
 - 3 Sales Tax Measure Citizen Committees
 - Vendors assistance
 - Bid Opportunities



Key Considerations

- Citywide fiscal sustainability
 - Long-Range Financial Plan (L-RFP)
 - Enterprise Resource Planning (ERP)
 - Timely reporting
 - Maximize City collections & cash flow
 - Improve processes
 - Cultivate employees & other resources
 - Special Funds reporting & administration



Position Summary

[Page O-20 to O-21]

	FY 2022-23	FY 2023-24	
	Adopted	Proposed	Variance
General Fund	84	85	1
Internal Service Funds	2	2	-
Total	86	87	1



Financial Summary

Dollars in thousands [Page K-2]

	<u>General Fund</u>	<u>Reprographics</u>	<u>Total</u>
Beginning Available Balance		\$ 145	
Revenues	\$ 172	350	\$ 522
Expenditures	9,067	430	9,497
Transfer out	-	-	-
Net Annual Activity	<u>\$ (8,896)</u>	<u>(80)</u>	<u>\$ (8,976)</u>
Ending Available Balance		<u>\$ 65</u>	



General Fund

Dollars in thousands [Page K-32]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Employee Services	\$ 4,274	\$ 4,789	12.0%
Other Services	3,377	3,597	6.5%
Materials and Supplies	122	88	-28.1%
Other Expenses	588	593	0.8%
Total	<u>\$ 8,361</u>	<u>\$ 9,067</u>	<u>8.4%</u>



FY 2022-23 Updates

- Implemented ERP Phase 3 – Human resources & Payroll processing
- Quarterly Reporting for over \$20 million in ARPA funded projects
- Applied arrearage adjustments to approximately 8,000 utility customers
- General Fund reserves at 63% of target
- Successfully validated & closed 16 audit findings
- Coordinate FEMA Winter Storm Emergency Reporting/Reimbursement



FY 2023-24 Budget/Plans

- Timely financial analysis & recommendations
- Continuation of Measure A transaction tax
- Maintain Long-Range Financial Plan (L-RFP)
- Convert utility bills to new vendor
- FEMA reimbursement for 2023 Winter Storm Emergency
- ERP Phase 4 Utility Billing planning
- Invest in employees & other resources
- Resolution of audit findings
- Banking conversion



Fee Changes

- Cannabis Business Permit to Operate (Initial & Renewal)
 - From \$16,973 to \$20,170
 - Cost recovery of staff time in various departments
 - Rates have not increased since 2018

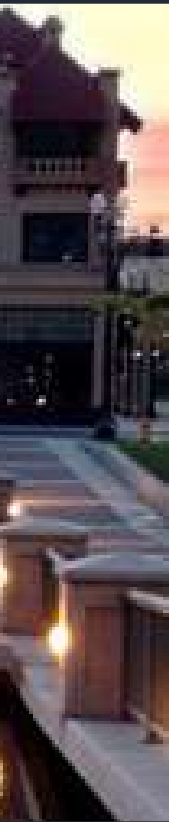




DEBT

Kimberly Trammel

Chief Financial Officer



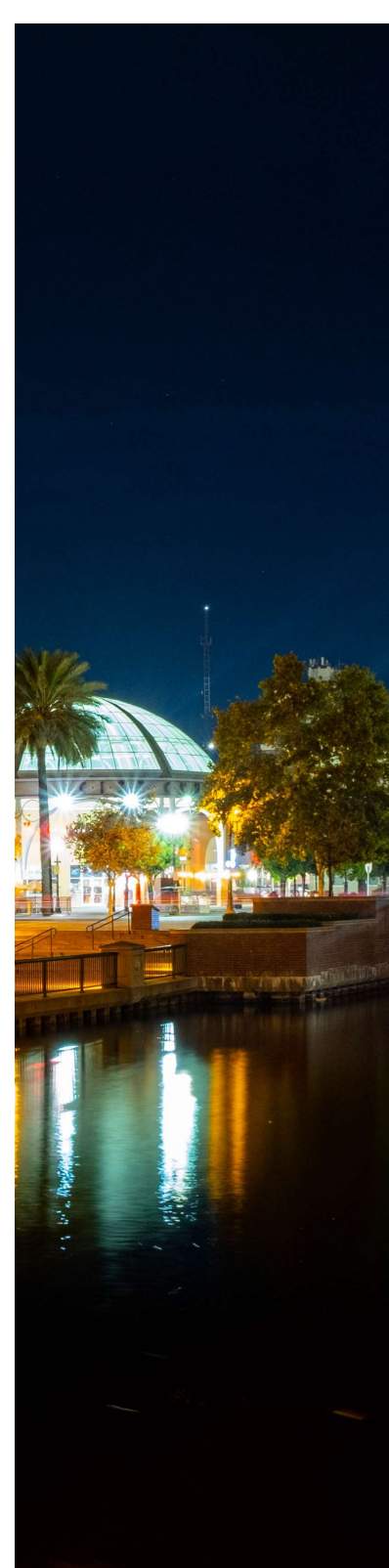
Financial Summary

Dollars in thousands

	City Debt Service Fund <small>(Page L-6)</small>	Internal Service & CDBG <small>(Pages N-4 & I-13)</small>	Enterprise Parking & Utilities <small>(Pages I-35 & L-9, L-10)</small>	Successor Agency <small>(Page L-8)</small>	Restricted Assessment Districts <small>(Page L-6)</small>	Total
Annual Debt Service						
Bonds	\$ -	\$ -	\$ 23,493	\$ 7,451	\$ 7,878	\$ 38,822
Loans	-	1,962	-	-	-	1,962
Leases	-	446	-	-	-	446
Settlements	9,454	-	-	-	-	9,454
Debt Administration	-	-	16	10	971	996
	<u>9,454</u>	<u>2,408</u>	<u>23,509</u>	<u>7,461</u>	<u>8,849</u>	<u>51,680</u>
Funding Sources						
General Fund	7,808	-	-	-	-	7,808
Utilities	-	-	21,817	-	-	21,817
Successor Agency	-	-	-	7,461	-	7,461
Other	1,674	2,408	1,692	-	8,849	14,623
	<u>9,482</u>	<u>2,408</u>	<u>23,509</u>	<u>7,461</u>	<u>8,849</u>	<u>51,709</u>
Net Annual Activity	<u>\$ 28</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28</u>

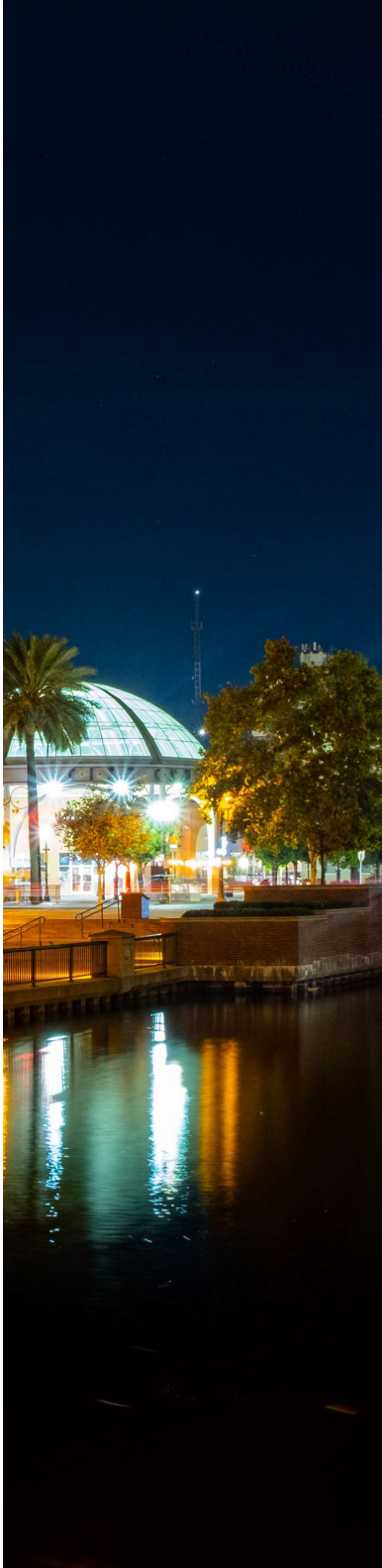
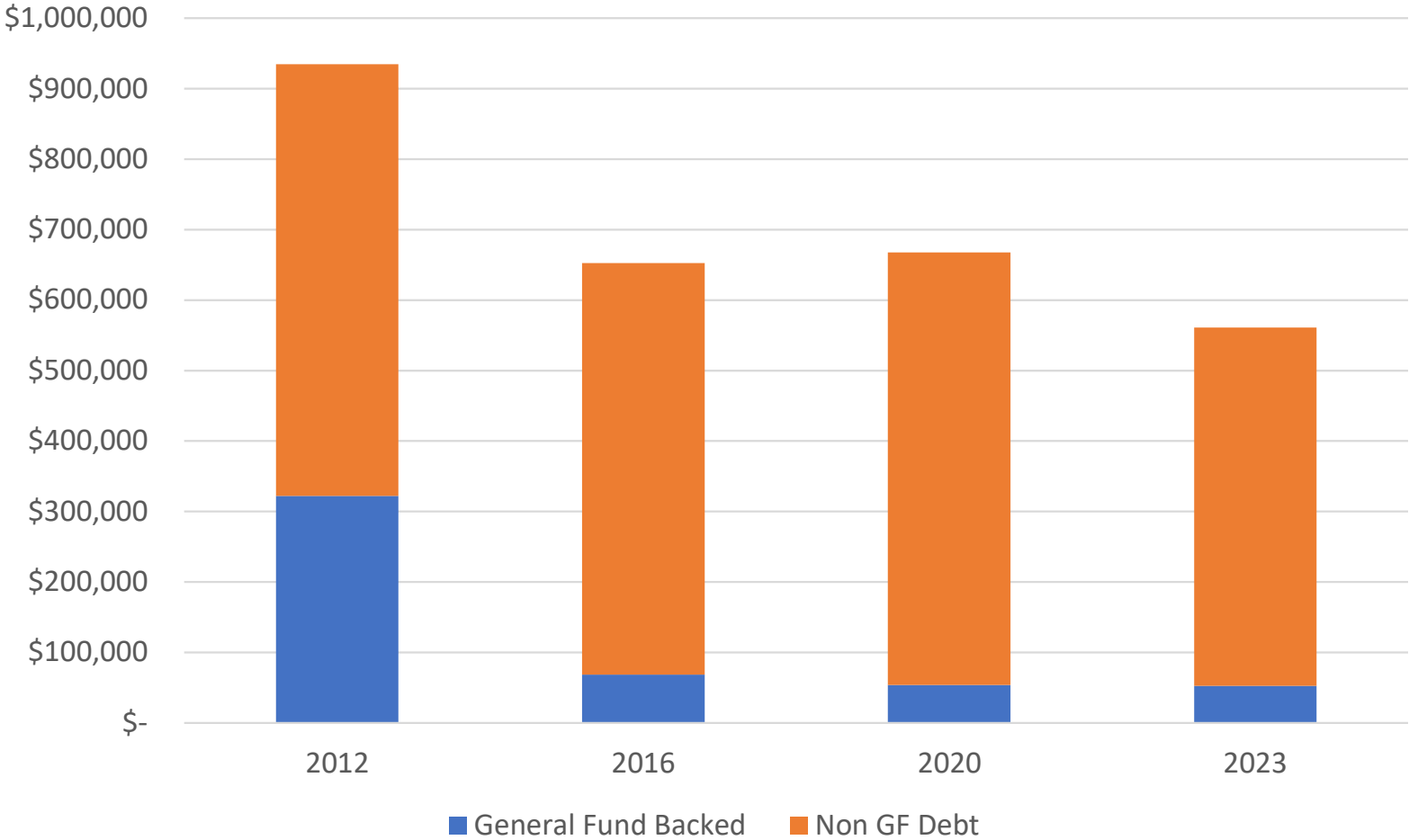
Major Debt Obligations

- Assured Guaranty
 - Special Fund, Lease Ask, Supplemental, and Contingent
- Successor Agency
 - 2016 Revenue Bonds
- Parking Authority
 - 2020 Parking Bonds & SEB Internal Lease
- Enterprise Funds
 - Water
 - Wastewater
- Land-Based Districts
 - Two new bond issues



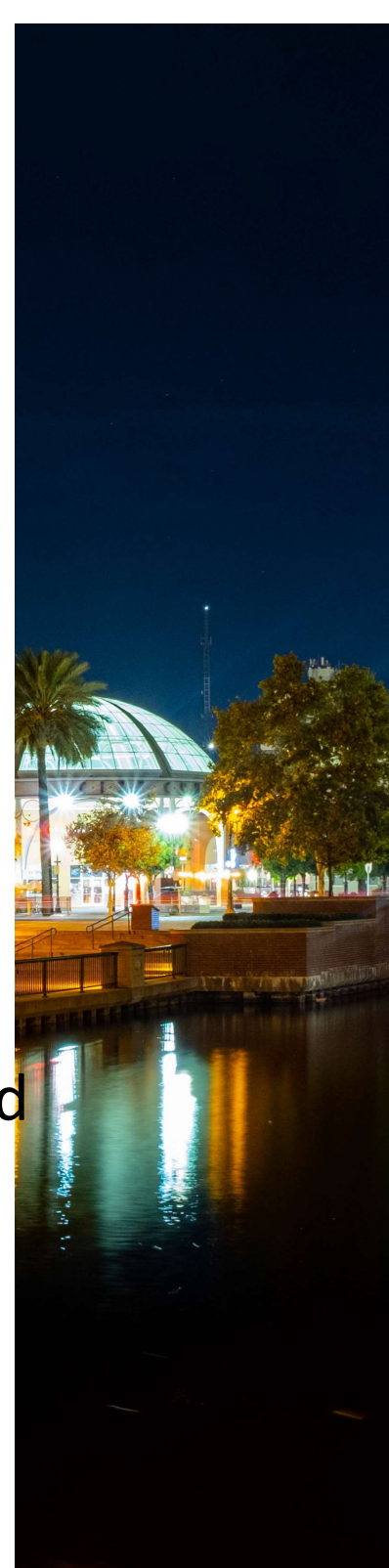
Changes to Debt Portfolio

Total Debt Owed By City



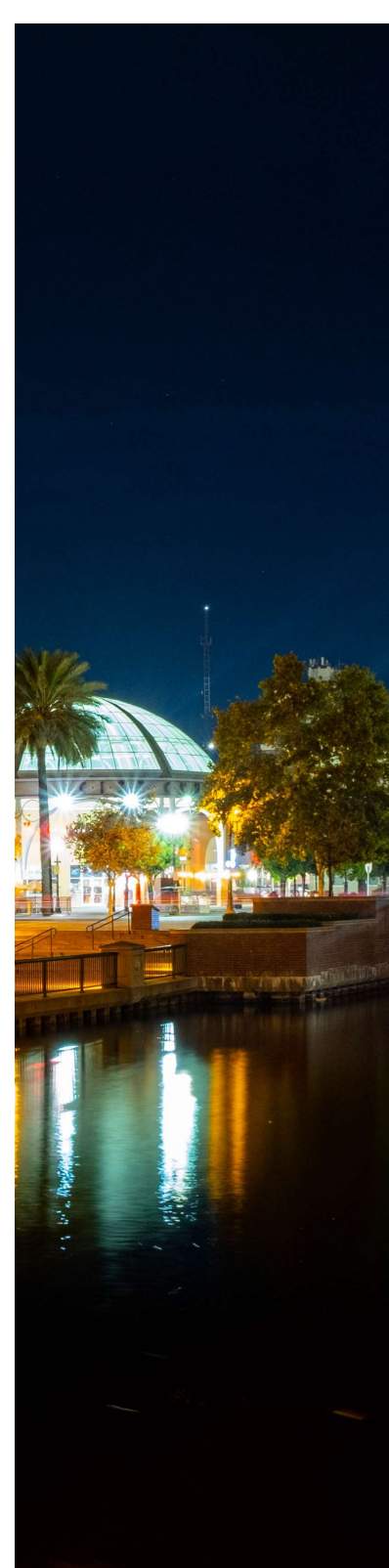
Assured Guaranty Repayment

- Assured Guaranty settlement agreement:
 - Replaced pension & 400 E. Main bonds
 - Payments continue through FY 2053
 - Four payment streams
 1. Lease Ask \$2.5 million
 2. Special Funds \$1.6 million
 3. Contingent – \$5.0 million based on General Fund revenues exceeding Plan of Adjustment projection
 4. Supplemental \$250,000 (began in FY 2022-23)



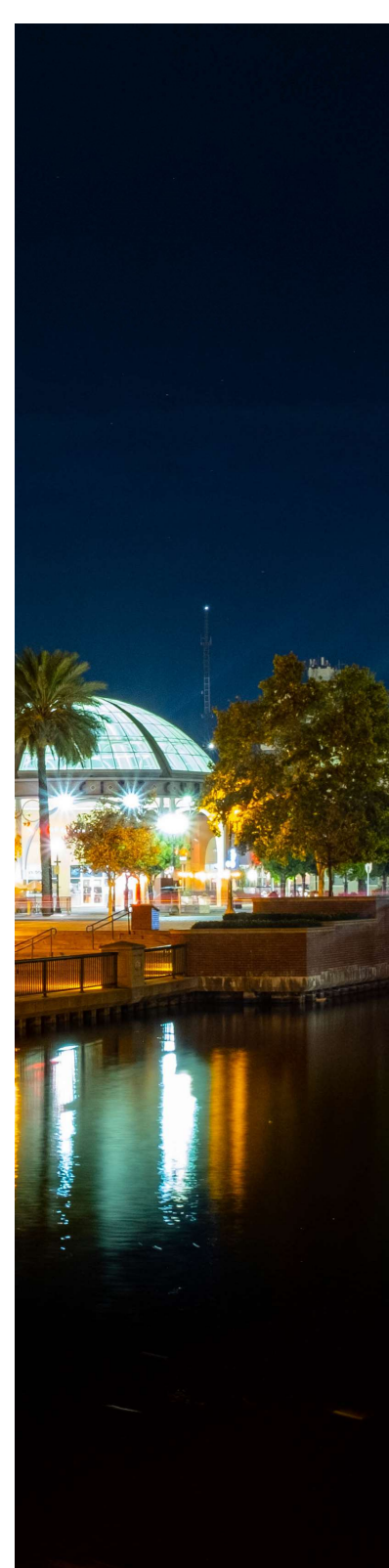
FY 2022-23 Updates

- Two new Community Facilities District Bond Issuances:
 1. CFD-Westlake IA2 (July 2022)
\$9,775,000
 2. CFD-Cannery Park II (August 2022)
\$9,915,000
- Reporting & Monitoring efforts
 - Disclosures
 - Credit Rating Reviews



FY 2023-24 Budget/Plans

- Possible refunding of 2019A Water bonds
- Section 2008 HUD loan defeasance with final loan payment in August 2023
- Debt planned for Westlake Villages II Improvement Area 3
- Monitor Regional Wastewater Control Facility Modification capital project for potential issuance



NON- DEPARTMENTAL

Courtney Christy

Deputy City Manager



Department Description

- Provides funding for functions with a citywide impact not related to a single department
- Examples include:
 - Legislative advocacy
 - Public, Educational & Governmental Support fee
 - Election expenses
 - Labor & litigation
 - General Fund Debt Service & Program Support



Financial Summary

Dollars in thousands [Page K-3]

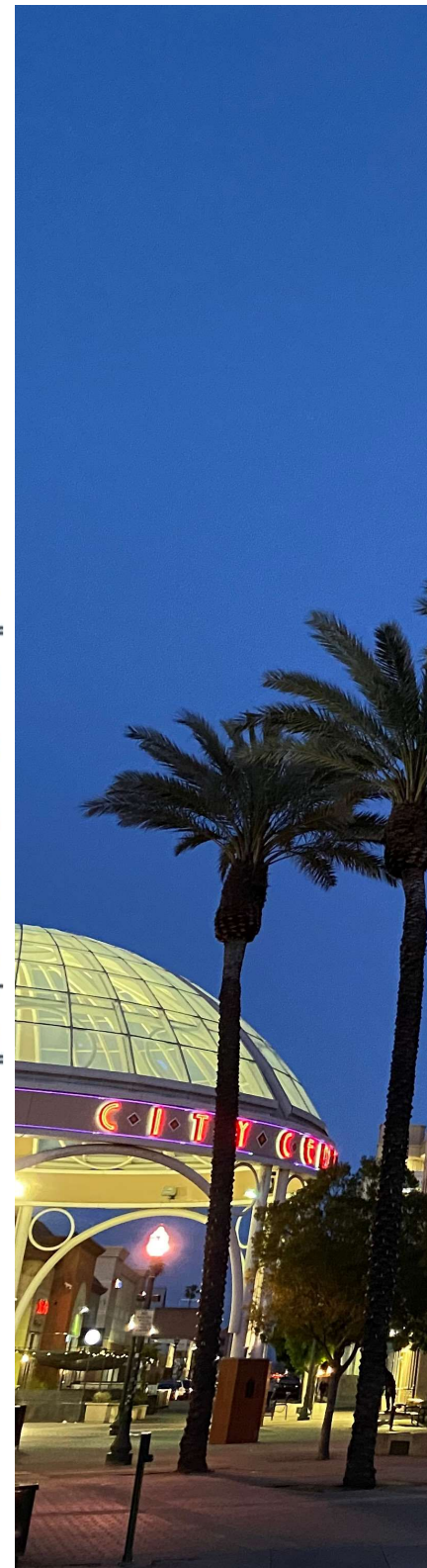
	<u>General Fund</u>	<u>Special Revenue 260</u>	<u>Total</u>
Beginning Available Balance		\$ 1,550	\$ 1,550
Revenues	\$ -	778	778
Expenditures	2,687	1,369	4,056
Transfer Out	<u>(26,258)</u>	-	<u>(26,258)</u>
Net Annual Activity	<u>\$ (28,945)</u>	<u>(591)</u>	<u>\$ (29,536)</u>
Ending Available Balance		<u>\$ 959</u>	



General Fund

Dollars in thousands [Page K-50]

	FY 2022-23	FY 2023-24	%
	Projected	Proposed	Variance
Employee Services	\$ 151	\$ (164)	-208.6%
Other Services	2,665	3,127	17.3%
Materials and Supplies	48	15	-68.8%
Other Expenses	(297)	(292)	-1.7%
Transfers	87,198	26,258	-69.9%
Total	<u>\$ 89,765</u>	<u>\$ 28,944</u>	<u>-67.8%</u>



FY 2022-23 Updates

- Provide citywide support for legislative activities & grant opportunities
- Continued to support adopted goals of the Economic Development Strategic Action Plan
- Continued efforts to build a new Website for the City
- Completed the November 2022 General Election



FY 2023-24 Budget/Plans

- Launch new City website
- Expand citywide grant support
- Support Citywide Diversity, Equity, and Inclusion (DEI) efforts
- Support recruitment & retention efforts
- Support the March 2024 Primary Elections

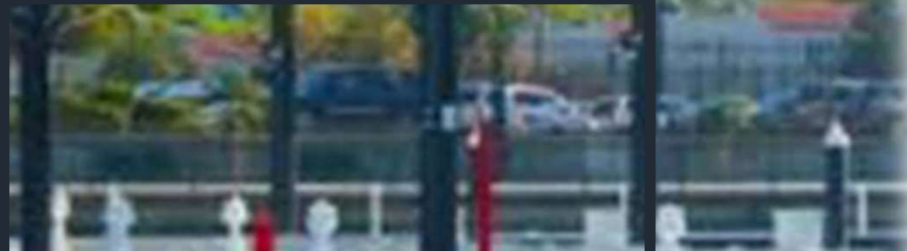




CHARTER OFFICES

Courtney Christy

Deputy City
Manager



City Council

- Council is the policy-setting body for the City
- Initiates, studies & holds public meetings on issues affecting the citizens of Stockton
- Hires & supervises the four Charter Officers:
 - City Attorney
 - City Auditor
 - City Clerk
 - City Manager



Office of the City Manager

- Provides direction & administration of City departments
- General oversight of City operations under the policy direction of the City Council
- Office of Performance & Data Analytics
- Community & Media Relations
- Office of Violence Prevention
- Legislative Advocacy



Office of the City Attorney

- Provides legal services & advice to the City Council, officials, boards, commissions, & City departments
- Defends the City in lawsuits
- Prepares legal opinions, ordinances & resolutions
- Reviews & approves contracts, bonds, etc.
- Prosecutes violations of the Stockton Municipal Code



Office of the City Clerk

- Administers municipal elections
- Ensures compliance with open meetings, campaign conflict of interest filing requirements
- Administers City Records Management System
- Management of Boards & Commissions
- Produces & preserves records for City Council & other City meetings
- Promotes Civic Engagement



Office of the City Auditor

- Provides the City Council, management & employees with objective analyses, appraisals, & recommendations for improvements
- Conducts performance audits:
 - Internal controls
 - Compliance with laws & policies
 - Accomplishment of goals & objectives
 - Reviews & consults audits performed by external financial auditors or other third parties



Key Considerations

- Prioritize Council strategic goals focusing on:
 - workforce & youth programming,
 - crime reduction,
 - homelessness & housing,
 - public health,
 - wellbeing & resiliency,
 - economic growth
- Commitment to the Long-Range Financial Plan (L-RFP)
- Data-driven Strategic Planning supported by the Open Data platform
- COVID-19 recovery efforts
 - American Rescue Plan Act (ARPA) implementation and oversight
 - Support of the Economic Development Strategic Action Plan



Position Summary

[Page O-18 & O-19]

	<u>FY 2022-22</u> <u>Adopted</u>	<u>FY 2023-24</u> <u>Proposed</u>	<u>Variance</u>
Charter Offices			
City Council	10	10	-
City Attorney	12	12	-
City Clerk	8	8	-
City Manager	17	18	1
OVP	14	14	-
Grants*	2	3	1
Total	<u>63</u>	<u>65</u>	<u>2</u>

* TCC and Youth Employment Grant funded positions



Financial Summary

Dollars in thousands [Page K-26 & K-27]

	FY 2022-23 Adopted	FY 2023-24 Proposed	Variance
Charter Offices			
City Council	\$ 1,022	\$ 1,038	1.6%
City Attorney	1,351	1,439	6.5%
City Clerk	1,191	1,166	-2.1%
City Auditor	456	513	12.5%
City Manager	5,033	5,395	7.2%
Total	<u>\$ 9,053</u>	<u>\$ 9,551</u>	<u>5.5%</u>



FY 2022-23 Updates

- Launched the Youth Workforce Program with CA4All Youth Workforce Grant
- Continue to support community wellbeing through policy review & updates
- Continue to support public safety efforts through the OVP & CalVIP grant programs
- Continue to support environmental & sustainability efforts with the 4th round of Transformative Climate Communities (TCC) funding
- Continue efforts to automate & expand the StocktonStat performance management system & scorecard



FY 2023-24 Budget/Plans Charter Offices

- Implement a Diversity, Equity, & Inclusion (DEI) Program
- Continue to support the expansion of youth services through the youth workforce program & the youth services NOFA
- Continue to work toward improving City processes & policies
- Support efforts related to the adopted Economic Development Strategic Action Plan
- Prepare for the March 2024 Primary Elections



Office of Violence Prevention

Lora Larson, ASW

Office of Violence Prevention
Director



STOCKTON CEASEFIRE MODEL

Stockton Office of Violence Prevention's 2023/2024 Budget Focus

Continue to support individuals at the highest risk of violence by providing positive alternatives, to live healthy, non-violent lifestyles.

OVP's mission is carried out within four(4) Ceasefire elements:

1
CONTINUOUS DATA ANALYSIS TO IDENTIFY THE DRIVERS OF GUN VIOLENCE

2

COMMUNICATING DIRECTLY WITH THOSE DRIVING THE VIOLENCE

Shooting Response

Conflict Mediation

Emergency Relocation

Victim of Crime Connection

3

INTENSIVE CASE MANAGEMENT

Employment

Education

Mental Health

Housing

Food

Mentor

4

COMMUNITY ENGAGEMENT

Building Trust

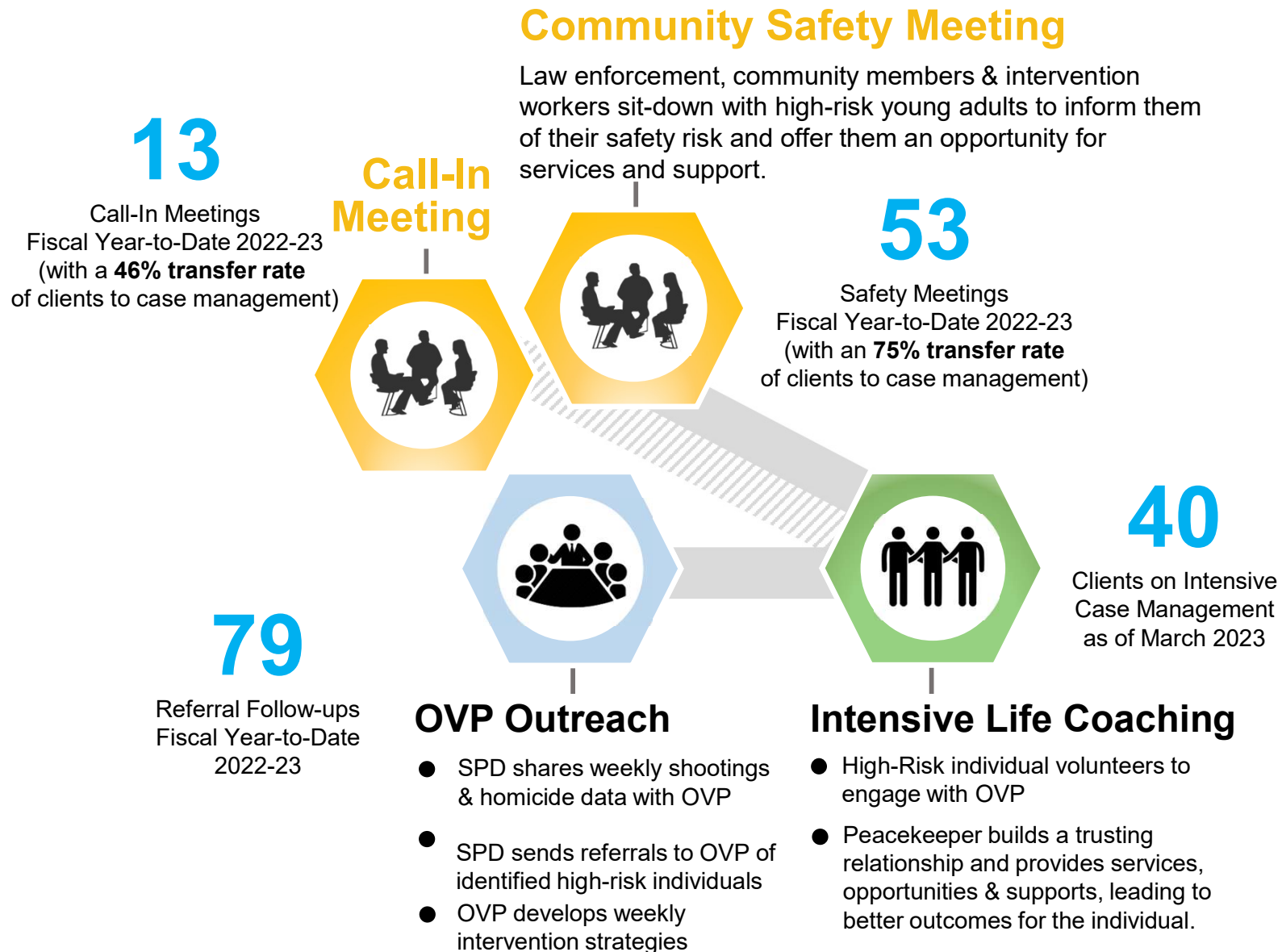
Food

Fostering hope/healing

Resource Connection

Communication Interventions & Caseloads

(as of March 2023)



Services Provided to High-Risk Clients (as of March 2023)



53

ID & DMV issues resolved

90



Clients supported through social services



18

Clients supported in advancing their educational attainment

98



Employment Services including job-placement and job-readiness trainings



22

Family Relocations



29

Housing Assistance/ Placements



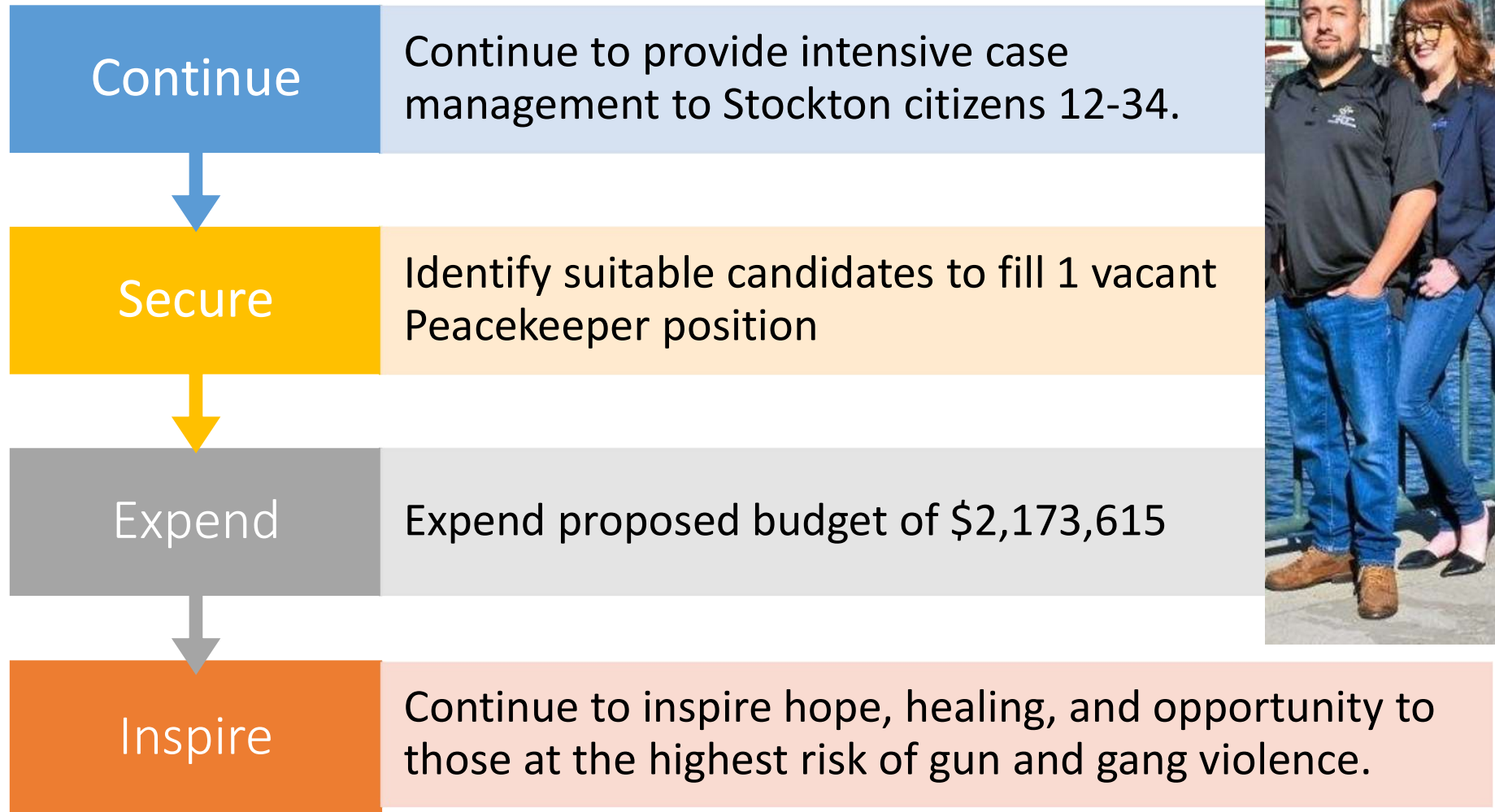
OVP Current Caseloads (as of March 2023)



The blue graph shows the # of clients in outreach and green in case management

FY 2023-24 Budget/Plans

Office of Violence Prevention





Questions

Next Steps

- Budget Public Hearing on June 20th
 - FY 2023-24 Annual Budget
 - 2023-2028 Capital Improvement Plan
 - FY 2023-24 Fee Schedule
 - FY 2023-24 Successor Agency Budget
 - FY 2023-24 Parking Authority Budget
 - Other administrative actions

