# STORMWATER RATE STUDY RECOMMENDATIONS

**COUNCIL WATER COMMITTEE** 

Item 25-1279

November 13, 2025



#### **Stormwater Rate Study**

- ❖ Today's Actions
  - Outline stormwater utility challenges and funding needs
  - Summarize proposed solution
    - \* Rate Study findings and Recommendations
    - Summarize Proposition 218 requirements and approach
  - Request approval to forward the proposed rate schedules and Rate Study to the City Council



#### **Problem to be Addressed**

- Stormwater must be physically removed from properties to avoid flood damage and nuisance flooding, and reduce pollution in local waterways
- ❖ Aging stormwater infrastructure at risk for failures
- Current stormwater utility rate revenues do not adequately fund the cost to provide reliable service
  - Operations and maintenance
  - Emergency repairs
  - Capital improvement projects
  - Regulatory compliance



## **Stormwater System Overview**

Large network of storm drains, pipes, pump stations and detention basins that collect and move stormwater from properties into local waterways like rivers, creeks, sloughs and the Delta.



**243,000** Customers



**19** Detention Basins



**23,200** Catch Basins (also know as storm drains)



**620** Miles of Pipeline



**77** Pump Stations



~100 Discharge Outlets



#### **Stormwater Master Plan**

#### Purpose:

- Identify and evaluate flooding concerns
- Develop CIP projects to alleviate flooding
- Support future development

#### **❖**Findings:

- Existing flooding concerns are distributed throughout the City
- New development often creates or exacerbates flooding concerns
- 12 improvement concepts developed with costs ranging from \$5-75M
- Improvements focused on larger flooding issues but could be augmented by smaller-scale projects

# **Aging Infrastructure**







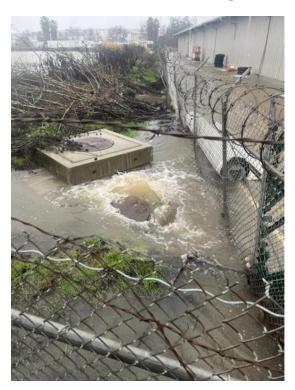
# **Aging Infrastructure**







# **Infrastructure Impacts**





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# **Infrastructure Impacts**







## **Stormwater Master Plan Capital Improvements**

Project	Cost	Priority
Boggs Tract	\$17,144,585	High
Bonnie Brook	\$11,547,232	High
Hwy 4 and San Joaquin	\$24,902,729	High
Walker Turnpike Alt 1 *	\$46,204,468	High
Walker Turnpike Alt 2 + Eighth St and San Joaquin *	\$75,142,267	High
Bianchi and Calaveras	\$30,682,180	Medium
Duck Creek	\$12,061,203	Medium
Legion Park and Smith Canal	\$50,864,178	Medium
Deep Water	\$10,229,853	Low
Little Johns	\$4,552,126	Low
Mormon Slough	\$27,524,026	Low
Sutter and Calaveras River	\$13,710,877	Low
West Lane and Calaveras River	\$6,517,147	Low



<sup>\*</sup> Denoted projects are alternatives and would not both be constructed

#### **Existing Stormwater System Revenues**

- Enterprise utility must be self supporting
  - About 87% of funding comes from rate revenues
- Current rate of \$2.10/month (~\$25/year for a single-family home) established 33 years ago, has never increased
- Fee was established to meet the NPDES permit requirements, not O&M
  - Stormwater monitoring, site inspections, reporting, outreach
- Since 1992, infrastructure has aged while NPDES requirements and the City have grown
- Utility faces \$2.7M deficit over the next two fiscal years combined
- Estimated to begin fiscal year 2027-28 with a ~\$5M deficit for operations and maintenance alone

#### **Impacts of Insufficient Revenues**

- Backlog of deferred maintenance
- Past and future deferral of critical infrastructure improvements
- Increased risk of flood damage to properties and nuisance flooding
- \* Risk of increased pollution in local waterways
- Risk of regulatory fines for violations due to infrastructure failures



#### **Purpose of a Rate Study**

- ❖ Determine adequate level of rate revenue to operate and maintain the stormwater utility
- Develop cost-based and proportional stormwater rates to meet intent and requirements of Proposition 218
  - Based on stormwater billing units equivalent residential unit (ERU)
- Reflect prudent financial planning criteria
  - Prudent rate funding of capital
  - Meet target reserve balances
- Developed using generally accepted methodologies tailored to the City's system and customer characteristics



## **Developing Cost-Based Rates**

## Revenue Requirement

Compares the revenue of the utility to the expenses to evaluate the level of overall rate revenues



Proportionally distribute the revenue requirement between the customer classes of service

#### Rate Design

Design rates for each class of service to reflect the prior two analyses, along with rate design goals and objectives



## **Proposition 218 – Establishing Cost Based Rates**

- Prop. 218 California constitutional amendment to protect taxpayers
  - Limits how taxes, fees and charges can be created or increased
- ❖ Prop. 218 is not prescriptive in defining a "cost-based" rate
  - Fees shall not exceed the reasonable cost of providing the service
  - Fees shall not exceed the proportional cost of providing service
- Cost of service analysis results are the foundation of the proposed rates
  - Nexus between cost to provide service and rates charged



#### **Revenue Requirement - Key Assumptions**

- Revenues independently calculated by customer group
- ❖ O&M expenses based on recent adopted budgets
  - Projected based on annual inflationary factors
- Capital Funding Plan based on City's current stormwater CIP
  - As outlined in the 2023 Stormwater Master Plan
- Target annual rate funding of capital
  - Target increasing rate funded capital annually to fund necessary capital improvements
- No current annual debt service
- Reserve minimum target: six months of O&M expenses



## **Capital Improvement Funding Plan**

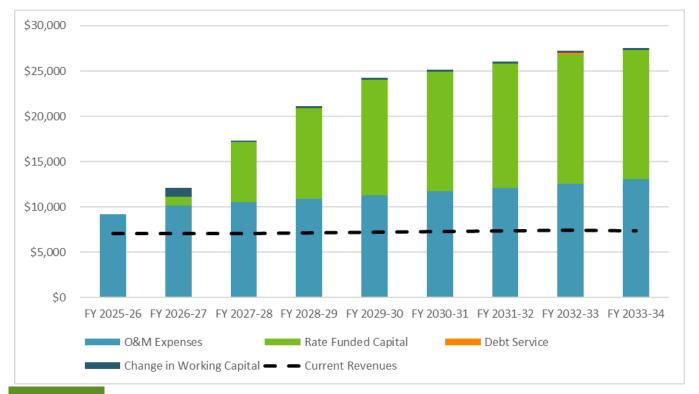


#### **Priority 1 Projects**

- Pump Station Improvements
- HWY 4 and San Joaquin
- ❖ Bonnie Brook
- Boggs Tract
- Walker TurnpikeAlt 1



## Revenue Requirement Summary (\$000's)





#### **Revenue Requirement Summary**

- Proposed rate revenue adjustments are necessary to prudently fund the stormwater enterprise fund (utility)
  - Adequately fund annual O&M expenses to reflect recent and future projected inflationary increases
  - Fund essential capital improvements
  - Maintain strong financial metrics
  - Overall revenue adjustment may not reflect individual bill impacts developed in the cost of service and rate design analyses
- \*Rate revenue adjustments propose annual adjustments to the ERU rate

#### **Cost of Service Summary**

- Provides the basis to meet Proposition 218 requirements
  - Proportional distribution of costs between customer classes
- Cost of service analysis is simplified using an ERU for billing purposes
- \*Revenue requirement distributed on a cost per ERU:
  - Cost divided by total number of ERUs
- Cost of service average unit costs provide basis for proposed rate designs per ERU



#### **Current Stormwater Rate Structure**

#### \* Residential

- Based on an ERU
- Single family residential is equal to one ERU
  - 1 ERU = 2,347 square feet of impervious area
- Multi-family and apartments are charged for each dwelling unit

	FY 2025-26		FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
Average Residential Customer Bill	\$2.10	\$3.85	\$5.60	\$6.85	\$7.85	\$8.10



#### **Current Stormwater Rate Structure (continued)**

- ❖ Non-Residential
  - Commercial, Industrial and Institutional are based on a density of development factor, or the estimated amount of impervious surface area on a given parcel
    - Commercial 90%
    - ❖ Institutional 62%
    - ❖ Industrial 79%
  - The amount of impervious area is divided by the average amount of impervious area per ERU to determine the number of ERUs for non-residential customers
  - The number of ERUs are multiplied by the rate per ERU.

## **Monthly Stormwater Bill Comparison**





#### **Proposition 218 Process**

- Upon City Council acceptance of the Study, staff sends customer notification outlining proposed rates for protest hearing
  - Review and count protests
  - Council may move forward with proposed rates if no majority protest (50% + 1)
- ❖ If no majority protest (<50%), send ballot to customers and set public hearing
- ❖ If majority (>50%) of ballots received are in favor, the City Council may approve the Study and implement proposed rates



#### **Next Steps**

- Finalize technical analysis
- Present findings and proposed rates
  - City Council
  - Set Public Hearing
- ❖ Adoption and Implementation Process
  - 1. Hold Protest Hearing
    - If >50% protest, process cannot move forward
    - If <50% protest, next step</li>
  - 2. Hold Ballot Hearing
    - Review and count ballots
    - Council may adopt rates if a majority of returned votes are affirmative



#### Recommendation

Staff recommend approving a motion to forward the proposed rate schedules and Rate Study to the City Council



# **Questions and Discussion**

