

CITY OF STOCKTON  
2018 ACCOMPLISHMENTS

**I. Getting our Fiscal House in Order**

- At the close of 17/18 fiscal year, the General Fund working capital reserve was fully funded and funded reserves were 55 % of the total reserve target (compared to 50 % in the prior year)
- The non-profit Truth in Accounting evaluated the fiscal health of the largest (by population) 75 cities in the United States and ranked Stockton #2
- Contributed \$21 million to the City's pension Trust to plan for future pension costs
- Purchased new City Hall buildings (Waterfront Towers) without issuing debt
- Provided long-term savings of \$2 million to the Parking and Fleet funds through refunding of external debt utilizing internal City resources
- CAFR on time again; no material findings
- Performed major update to Long-Range Financial Plan and presented to Council in May 2018
- Produced on-time, structurally-balanced Budget, along with Capital Improvement Plan and Fee Schedule including news sections on financial policies, demographics, revenues and the Long-Range Financial Plan
- Created a six page "Budget in Brief", providing the public with an easy to read overview of the City's FY 2018-19 Annual Budget
- Completed a Full Cost Allocation Plan which will improve General Fund revenues through recovery of indirect costs
- Awarded the Government Finance Officer Association's Distinguished Budget Presentation Award for the FY 2018-19 Budget
- Revised or created 15 financial policies
- Cleared 64 audit findings through the internal auditors
- Adopted revised Council policy requiring a services/maintenance tax on all new greenfield residential development
- Formed two Community Facilities Districts, one of which includes a services tax component, in support of the Westlake Villages development
- Prepaid FY 2018-19 CalPERS payment (\$29m), saving the City approximately \$1.1 million
- Expanded P-Card purchases to increase City rebates
- Enrolled 274 vendors in the Epayables vendor payment program, with projected spend of \$17.7 million which results in an estimated rebate to the City of \$177,000
- Received authority from Council to lien delinquent property owners' utility charges as well as refer those charges to the County for collection via the property tax roll
- Mailed 1,048 lien/tax roll letters to property owners for delinquencies totaling \$1.67 million
- Increased number of utility customers receiving bills electronically by 50%
- Structured an internal borrowing to refund three leases and the lone remaining General Fund backed bond to save the Parking Authority \$1.67 million through FY 2032 and the Fleet Fund over \$300,000 over the next ten years
- Identified \$1.4 million in expired Area of Benefit balances that the 18/19 Budget proposes to direct towards capital and maintenance projects
- Issued \$24.2 million in bonds to support the Arch Road East industrial development with a portion refunding \$17.8 million in old bonds, saving property owners over \$2.5 million and creating new capital funds for the City of nearly \$2.2 million

- Refunded almost \$170 million of water debt primarily related to construction of the Delta Water Supply Project, saving Stockton water utility customers over \$21 million (average annual savings will be over \$1 million per year)
- Negotiated health benefits for most contracts to less than a 4% increase in medical premiums; well below market averages for medical premium increases
- Collected \$137,438 in subrogation, revenue recovery, and insurance reimbursement claims
- Completed move to cloud-based telephone system, saving City nearly \$100,000 annually
- Created a vendor pool for the purpose of purchasing library print and electronic materials
- Launched ability to pay online for Recreation activities and events

## **II. Increase Public Safety**

- Reduction in Homicides of 40% and reduction in Non-Fatal Shootings of 31%
- 3.6% increase in overall UCR crime with violent crime flat at 0.1% and property crime increased by 4.9%
- Hired 66 sworn officers, total sworn strength at 12/31/18 was 470
- Awarded \$3,000,000 from the State of California for the purchase of a police helicopter
- Awarded \$428,000 CalVIP grant to expand Operation Ceasefire
- 4 Ceasefire Call-Ins held with 37 of those at highest risk of violence attending
- More than 12 Custom Ceasefire notifications held with 25 of those at highest risk of violence attending
- Developed Leadership Council and Future Leaders programs for Peacekeeper clients
- Stockton highlighted in Gun-Violence Intervention Community of Practice for work with Leadership Council and Procedural Justice
- More than 60% of Call-In attendees and Custom Notification attendees became Peacekeeper clients
- Hosted 14 violence prevention events
- Initiated Data & Donuts community accountability dialogue for the Office of Violence Prevention
- Seized over 930 firearms
- Achieved a live release rate of 83.25% at the Animal Shelter
- Removed over 1.1 million square feet of graffiti, 76,000 cubic feet of trash, and over 1,300 abandoned vehicles from private property
- Expanded principled policing training to key community stakeholders with over 135 trained in Implicit Bias alongside members of the Police Department
- Provided over 800 hours of mutual aid, including use of SPD Unmanned Aerial System (UAS) program to map the areas affected by the Camp Fire in Paradise, CA
- Entered a contract for the Stockton-Caltrans Homeless Employment Litter Abatement Program
- Completed rewrite of the City of Stockton's Emergency Operations Plan
- Developed new Civil Disturbance policy
- Hosted and presented Emergency Management training
- Hosted Emergency Management training with City administration
- Hosted Countywide fire suppression tower drill
- Conducted 2 full-scale hazardous material exercises at the Port of Stockton
- Completed 3-year radio purchase plan for public safety
- Completed Fire Engine Company Operations Manual
- Additional Response Unit Impact Study completed
- Hired additional fire prevention staff to conduct more fire inspections

- Opened Fire Fighter Trainee recruitment in April and received 1,000 applications
- Completed final Fire Fighter Trainee examination component on July 27, 2018 with approximately 464 candidates
- Completed Crime Prevention Through Environmental Design (CPTED) assessments for all 34 Community Services Department managed properties, including all community centers, libraries, and pools

### III. Economic Development

- Permit Valuation
  - 2013-14 – 153 million
  - 2014-15 - \$212 million – 39%
  - 2015-16 - \$306 million – 44.5%
  - 2016-17 - \$334 million – 9.2 %
  - 2017-18 - \$497 million – 48.8% (highest construction valuation since 2008)
- 4,044,849 million square feet of new industrial buildings received their “finalized” permit
- Initiated Administrative Services Department Small Business Services Outreach Plan
- Developed a social media plan and launched the Economic Development Twitter and Instagram accounts, and began utilizing the City’s LinkedIn page to share business and development-focused stories
- Created the Stockton Business Survey to assess the current state of the business community
- Adopted Hire Stockton Program
- Stockton Kings – Approved contract to welcome the Kings G League team to the arena for the 18-19 Season
- Executed an operation agreement for daily oversight and management of the Downtown Marina with SMG
- 66 ERC and business client meetings held with potential new/expanding businesses
- 33 businesses were visited during the initial business walks in Downtown Stockton
- 1383 Welcome letters sent to new businesses
- Attended 30 Outreach events
- 6 Micro Loan applications received totaling \$128,000 in request for loan funds, 2 applications are pending further review and one 1 loan approved for \$9,900
- 8 Commercial Façade Improvement Loan applications received, one 1 application approved for \$19,975
- 4 Downtown Financial Incentive Program applications received, 2 applications pending, and 1 project approved totaling \$33,902
- 1 Commercial Emergency Grant application received and pending
- 4 Commercial Lien Forgiveness Application received
- 7 Residential Neighborhood Reinvestment Program Applications received
- Food & Agriculture Action Plan
  - Hosted AgPlus event focused on supporting local agriculture, food processing and distribution
  - Feast at the Fox – successful farm to table dining experience using locally sources foods held in front of the Bob Hope Theatre; Co-hosted by Visit Stockton and City
  - Coordinating with Valley Vision in drafting an Urban Ag Ordinance; 6 community meetings held
- 3 Storefront Beautification Micro Grant Program applications received
- 3 Stocked Full of Produce Grant Program applications received, 1 approved

- Issued NOFA for Entrepreneurship Grant Program (\$80,000 in grant funds awarded)
- Issued RFP for the relocation of City Hall to Waterfront Towers; selected Indigo as the City's space planning consultant
- Issued RFP for the Arena garage retail/office space; no responses received
- Issued RFI for Historic City Hall; deadline to submit additional information 2/14/19
- Issued RFI for South Shore Waterfront properties; deadline for submissions is 1/17/19
- Final Purchase Option Agreement with 1501 S Airport Way LLC for City-owned properties at Airport Way and 2nd Street; Council approved February 27, 2018
- Final Purchase Option Agreement with STAND for City-owned properties at Airport Way and 8th Street; Council approved April 17, 2018
- Awarded \$600,000 EPA grant to conduct environmental assessment on brownfield properties, along waterfront and downtown; Official grant agreement received; RFP for consulting services will be issued in Spring 2019
- Participating the National League of Cities Rose Fellowship for Equitable Economic Development
- Completed the Envision Stockton 2040 General Plan Update which contains new policies and actions to incentivize infill development and increase densities in the downtown.
- \$5,045,563.35 in fees waived with SESP
- Enhanced the Electronic Plan Submittal Review with new software tools that reduces time in the process and offers easier submission of electronic plans
- Re-designed inspection request forms to simplify and minimize errors in requesting building inspections
- Updated Cannabis policy to reflect State regulations; initiated further development of City Cannabis policy
- Adopted the Mossdale Tract Area Regional Urban Level of Project Development Impact Fee in conjunction with the San Joaquin County Area Flood Control Agencies and its member agencies
- Approved a 200-year Urban Level of Flood Protection Adequate Progress Finding for the Mossdale Tract Area to allow for consideration of new development projects
- Congress established the Opportunity Zone program in December 2017, as part of the Tax Cuts and Jobs Act to stimulate long-term private investments in low-income communities; the Governor's Office approved the City's recommendations to designate a total of 19 census tracts located within Stockton as Opportunity Zones
  - Developed an Opportunity Zones Prospectus/investment guide
  - Launched an Opportunity Zones website ([www.opzonesstockton.com](http://www.opzonesstockton.com))
- Allocated \$3,451,760 from HUD in Community Development Block Grant (CDBG) funds FY18-19, plus \$1,858,742 in Successor Agency repayment, and \$1,408,000 in reprogrammed and program income, to include funding for:
  - 10 Public Service organizations
  - Single Family Rehabilitation Program
  - The Homeless Initiative
  - Façade Improvement Program
  - Micro-Business Loan Program
  - Emergency Repair Program
  - Entrepreneurship Incubator
  - Downtown Infill Infrastructure Program
  - Improvements to Oak Park Ice Arena
- Submitted Stockton's 1<sup>st</sup> Annual Progress Report on the Housing Element to the State

- Successfully completed HUD's Monitoring of the City's federal HOME, CDBG and ESG funds with minor findings
- Participated in the San Joaquin County Continuum of Care Board and Committees to help address homelessness and affordable housing needs
- Successfully completed HUD's Labor Standards Monitoring and Report

Venue activity for calendar year 2018:

- Marina:
  - Hosted an estimated 29,680 boat launch visitors (Buckley Cove 21,221, Louis Park est. 8,000 and Morelli Park 460)
  - 101 Downtown Marina Overnight/Event Guests (50% increase)
- Arena:
  - Hosted 125 performances with over 224,000 attendees
  - The Arena was in use for 336 out of 365 days for events, event conversion, hockey practice, and maintenance
  - Major events include the inaugural season of the Stockton Kings, Stockton Heat hockey, WWE, Marco Antonio Solis, Road Show, JAMZ Cheerleading, StocktonCon, local high school and college Graduations, and the Best of Preps Banquet
- Bob Hope Theatre:
  - Hosted 73 events (30% increase); 42,007 attendees
  - Major events include shows of Jo Koy, Tim Allen (Sold Out), Crowder (Sold Out), Feast at the Fox (Sold Out), Roger Daltrey, and Joe Bonamassa
  - The Bob Hope Theatre was named to industry trade publication, Pollstar's Top 200 Worldwide Theatre list for ticket sales
- Oak Park Ice Arena:
  - Welcomed 40,334 attendees
  - Open 347 days, an average of 9+ hours per day
  - Highlights of the year included the Try Skating for Free and Try Hockey for Free Programs, which allow children to try the sports at no cost; over 182 kids participated in the programs with over 50% retention of the participants in Oak Park Ice Rink programming
  - St. Mary's High School kicked off their inaugural hockey season at Oak Park Ice Rink in September; the team practices daily at Oak Park Ice Rink and plays home games at the rink
- Ball Park:
  - Welcomed 223,013 attendees
  - Open 233 days
  - Highlights of the year included the CCAA Championship Baseball Tournament, West Coast Conference Championships, Velocity Youth Baseball Tournaments and Stockton Ports Home Games
- Weber Point Events Center:
  - 20 Events held; 46,050 attendees
  - City produced events include Activate Your Summer, Movies at the Point, Fourth of July Celebration, Collide Finale, Spooktacular, Tree Lighting Ceremony
  - Public events include Cinco De Mayo Festival, Black Family Day, Pride Festival, Public Safety Day, Dia Del Nino, Alzheimer's Walk, Soul Food Festival, Jazz Festival, Easter Sunrise Service, Custom Car Show, and the Tequila Festival
- Civic Auditorium:
  - 146 Rentals

- Public events include Chinese New Year Festival, Martin Luther King Celebration, Friday Night Fights, Tamale Festival, 209 Beatdown (MMA), Youth in Government, Downtown Sportsmen's Fundraiser, Black Family Day, Welcome Resource Fair, Firefighters Crab Feed, Kohl's Crab Feed, Women's Center Luncheon, March of Dimes Fundraiser, VFW Post Crab Feed, Stockton Lambs Spring Fundraiser, Mexican Public Dance, Lulac Crab Feed, Kelly's Angel Crab Feed
  - Private event celebrations include wedding receptions, quinceañera, birthdays, baptisms, anniversaries, family reunions, religious services, bridal and baby showers and meetings
- Stockton Soccer Complex hosted regional soccer tournaments and on statewide rugby tournament; 20% of the soccer teams were from out of town, and 100% of the rugby teams were from out of town
- Louis Park Softball & McNair Softball Complex hosted 15 softball tournaments with 75 % of the teams from out of the city

#### **IV. Infrastructure**

- Completed planning and infrastructure enhancements to the City's wastewater collections system and Regional Wastewater Control Facility (RWCF)
- Completed 60% design milestone for the Progressive Design Build Regional Wastewater Control Facility (RWCF) Modifications Project
- Completed 90% of the wastewater utility's cost of service study draft
- Completed gravity sewer collection system asset management and master plan assessment to estimate Capital Improvement Program associated costs in future budgets and prioritize repair work for operations staff
- Collaborated with the Veterans Affairs (VA) to plan, design, permit, and construct (connection-ready) water and sewer utility services for the new VA medical campus
- Began developing plans and infrastructure with local cities and water districts to manage groundwater levels; additionally, outreach events are being coordinated to allow a venue to share and educate the public on the groundwater management efforts
- Completed the Street Lights Re-Wiring project, replacing stolen wire for approximately 80 street lights at various locations in south Stockton
- Completed the Street Light Knockdown Repairs project, replacing 15 street lights that were damaged and "knocked down" by automobile accidents at various locations citywide
- Implemented new citywide park maintenance contract with Marina Landscape
- Obtained \$3 million in grant funding for four Highway Safety Improvement Program (HSIP) projects
- Obtained \$7.1 million in grand funding for two Active Transportation Plan (ATP) projects
- Obtained \$11.4 million in grand funding for eight Measure K projects: Bike, Ped, Smart Growth
- Completed construction of McKinley School HAWK Safe Routes to School Active Transportation Program funded project
- Completed curb, gutter and sidewalk repairs at approximately 70 locations as part of citywide project
- Repaired roadway segments at Rio Blanco, Lenox, B, Raymond, Gotham, Castle Oaks, Blue Grass, Duck Creek, Alturas, Quincy, Barrymore, and Churchill
- Started development of the Greater Downtown Active Transportation Plan
- Negotiated a five-year fiber lease agreement with AT&T for the citywide traffic signal control and camera system

- Completed the 2018 Slurry Seal project, resurfacing approximately 11 centerline miles of residential roadways citywide
- Issued RFP for design of HSIP Cycle 8-Install Pedestrian Crossings project at 9 locations in Weston Ranch
- Awarded 22 design contracts and 10 construction contracts, including:
  - North East Stockton Library/Recreation center
  - Miner Avenue Complete Streets Improvements
  - Safe Routes to School (SR2S) Priority Safety projects
  - Bus Rapid Transit (BRT) V on Weber, Miner, Fremont, Filbert, and Main
  - Flashing Beacons, Upgrade Crosswalks and Signs project at 14 locations, including nine school sites
- Completed 20 construction projects, including:
  - Thornton Road Widening
  - Hammer Lane Widening Phase 3B
  - Calaveras River Bike Path Rehabilitation
  - French Camp Road/I-5 Landscaping
  - Bus Rapid Transit Phase IV
  - Corporation yard roof reconstruction and HVAC upgrade project
  - Municipal Utilities Department roof reconstruction and HVAC upgrade project
  - Caesar Chavez Library Restroom Renovation and ADA upgrade project
  - San Joaquin Trail Improvements
- Completed Strong Communities projects, including:
  - Completed interior remodeling of Troke Library's Children's Section
  - Upgraded to high speed internet at Van Buskirk, Stribley, and Seifert Community Centers, and at Oak Park Senior Center. Rue Community Center expected to be upgraded in January 2019.
  - Completed renovation of Seifert Community Center courtyard
  - Completed renovations of McKinley Neighborhood Center
  - New soccer goals were added to Stockton Soccer Complex and McNair Soccer Fields
  - Stockton Soccer Complex turf reseed to greatly improve playing condition of the fields
  - Foul poles installed at McNair Softball Complex, and fencing installed on the northern boundary to secure the facility in each direction
- Initiated formation of three new Community Facilities Districts to support new development
- Contracted with NeighborWorks to assist with resolving problem down payment assistance and housing rehab loans
- Expanded existing PFF Greater Downtown Stockton exemptions to include new "affordable housing" projects constructed City-wide
- Issued NOFA and Council awarded funding to the following affordable housing projects:
  - \$300,000 to Stockton Shelter for the Homeless, SJ Housing Authority and STAND for the partnership in Housing for the Homeless project
  - \$60,000 to Habitat for Humanity for the Dream Creek Finalization project
  - \$100,000 to LINC Housing Corporation for the Pacific Villas project
  - \$1.2 million to Housing Authority for the Sierra Vista Apartments, Phase II project
- Allocated \$290,376 from HUD in Emergency Solutions Grant (ESG) funds FY18-19, to include funding for 4 emergency shelters, services for homeless persons, homeless prevention, and rapid rehousing services
- Allocated \$1,759,186 from HUD in HOME Investment Partnership funds FY18-19, plus \$200,000 in program income, for a NOFA that will be issued later this year for affordable housing projects

- Adopted code amendments and a program providing for Accessory Dwelling Units (ADU) as a land use “permitted by right” to increase affordable housing options throughout the city
- Finalized loan agreements with 3 Leaf Holdings for the Medici Artist Lofts, a mixed-income, mixed-use project in Downtown Stockton (March 2018); all financing for the project is confirmed and construction is underway
- Construction was completed on Anchor Village, a 50-unit affordable housing development for Veterans at risk of homelessness and adults with mental illness
- 7 New Single-Family Rehab Applications Received; 2 are Underway, 3 are Complete and 2 Removed their applications
- Finalizing case closure of a Regional Water Board site at the Banner Island Ballpark parking lot
- Completed Construction of the Police Department Under Freeway Parking Lot improvement project
- Implemented final phase of the Fleet Fuel Management System
- Acquired, set up, and placed 29 emergency service vehicles and 30 miscellaneous vehicles into service to replace aging units
- Established the Downtown Underground Utility District
- Installed guide signs to Dignity Health and Dameron Hospital on City streets (Caltrans installed additional signs on freeways)
- Installed smart irrigation controllers at all 49 of the contracted sites
- Completed Victory Park irrigation connection and installed new pump
- Replaced playgrounds at Constitution, American Legion, and Weber Point Events Center
- Commenced design of the Weber Point Events Center interactive fountain upgrades
- Completed Victory Park irrigation connection and installed a new pump
- Completed a multi-part project to rehabilitate the McKinley Center for use by the Community Services Department
- Coordinated over 150 volunteers for park improvement and clean-up projects at Paul Weston, Oak, and Victory parks
- Opened first Micro Library at the Arnold Rue Community Center where neighbors have access to collection, makerspace activities, programs, and other services

### **Effective Government**

- Completed ERP proposal review and contract review; contract negotiations underway
- Completed 15 technology projects in support of departmental business activities
- Updated Conflict of Interest Code
- Updated Records Management Manual
- Completed two classes of the City’s Leadership Academy
- Implemented virtual queuing system for customers at the Permit Center
- Continued City-wide defensive driver training program; all new non-safety employees are now enrolled in an online driving module at new hire orientation
- Hosted Aspen Institute Dialogue to help Library align services and programs with community goals
- Completed conversion of recreation software to Rec Trac allowing for online registration for all recreation and sports programs, and the ability to pay for Recreation activities and events online
- Published first online Activities Guide for all recreational programs available
- Opened Sports and Fields office at Stribley Community Center for adult sports, youth sports and field rentals



- Enhancements to our online benefit enrollment system allow for passive enrollment for Open Enrollment 2018
- Salary Setting Commission met and made recommendations for Council salaries
- Implemented the use of barcode scanning at both stores locations resulting in greater control of inventory and dramatically reduced staff time and errors for the annual inventory physical count
- Revised contract routing form to include Procurement at initiation as opposed to at the end of the process
- Initiated Administrative Services Department UoP Intern Program

### **Other Quality of Life Accomplishments**

- Stockton received its 5th All America City Award
- Deployed Mobile City Hall to numerous events to highlight city programs and services, including Neighborhood Traffic Management Meetings with neighborhood groups, Police events in community parks; Community Services Library and Recreation; Solid Waste Recycling information
- New City of Stockton Home page and Police Department Website
- Provided free summer lunches at libraries and community centers
- Installed equipment to support livestreaming of programs over increased bandwidth at Cesar Chavez Central Library
- Hosted California Listens workshop to produce and archive videos of community members' stories
- Provided free afternoon meals for youth at each community center
- In partnership with Stockton Unified School District's School for Adults & Early Childhood Education, Seifert Community Center hosted a 7-week Family Literacy Camp targeting ESL parents of preschool to first grade children to bolster parent/family literacy in our community
- Extended popular summer "Ultra Friday Nights" to year-round at community centers
- Introduced adult kickball and dodgeball leagues as new sports programs
- Launched Mini Movers Activity program for ages 3-5
- Youth Sports hosted a Pitch, Hit & Run competition for children ages 6 to 14 at Louis Park Softball & McNair Softball Complexes
- Youth Sports added instructional clinics for players and coaches, Jamborees (practice games) prior to each season and Kick Off events on the first day of each sport season
- Adult Sports launched three new leagues: basketball (5 teams), kickball (4 teams), volleyball (6 teams)
- Sports complexes and city park fields hosted over 15,000 bookings for soccer, baseball, softball, football, track and rugby
- Adult Sports conducted its 1st table tennis tournament with 21 participants for singles and doubles events
- Expanded voter education through collaboration with the Registrar of Voters
- Ballot drop off box in the lobby of City Hall – available during regular office hours
- Improved recycling services in the community by:
  - Increased page reviews on Stockton Recycles website by 78%, from 52,266 in 2017 to 93,121 in 2018
  - Medical Waste Program – Added 3 sharps kiosks and 4 medication kiosks to the "Don't Rush to Flush" project which addresses unsafe disposal of medications

- Completed “Think Before You Toss” pilot project in cooperation with Waste Management to reduce contamination in the green waste collection program
  - Partnered with Downtown Stockton Alliance, Economic Development Department, and property owners to coordinate a shared garbage and recycling area for businesses surrounding Budd Alley
  - Created partnerships with local sports teams, such as Stockton Ports and Stockton Heat to improve publicity and advertisement for beverage container recycling
  - Implemented new mattress recycling program; letters sent to all hotels, motels, and apartment complex owners about program
- Enhanced utility related communications, including six utility bill inserts in 2018 containing water conservation, stormwater and wastewater awareness messages, as well as information about proper disposal of prescription medication, sharps and recycling
- Reestablished and formalized the Cultural Heritage Board
- Expanded Library and Recreation hours for six day a week service and longer evening and weekend hours
- Now offering free Federal supper meals program for youth at all community centers
- Improved library access for youth by reducing overdue fines from \$0.25 to \$0.10/day and increasing the blocking limit from \$10 to \$50