



# FY 2024-25 PROPOSED BUDGET

June 5 & 6,  
2024  
Study Session





# AGENDA

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Budget Overview  
General Fund  
Department Presentations  
Closing





CITY OF STOCKTON

# Budget Overview

# Budget Development

- Council goal setting – February 2024
- Long-Range Financial Plan Updates
  - Long-term solvency
- Department Funding Requests
- Prioritizing position and service demands within available resources

<p><b>FY 2024-25 OBJECTIVE:</b> <b>'What' is Winning ...</b></p> <p>Provide an exceptional level of customer service to the Stockton community through accountable, innovative, efficient, and effective management of City resources to achieve our vision for Stockton.</p>	<p><b>STRATEGIES: (Captain)</b> <b>'How' we will Win...</b></p> <p><b>1. Safer Streets (Chief Stanley McFadden/Chief Richard Edwards)</b></p> <ul style="list-style-type: none"> <li>a) Reimagine Stockton Police Department (SPD)</li> <li>b) Increase community partnerships, engagement, and recruitment</li> <li>c) Continue data driven strategies and tactics</li> <li>d) Reduce violent crime</li> <li>e) Further address quality of life issues by restoring previously shuttered fire companies</li> </ul>
<p><b>COUNCIL PRIORITY GOALS:</b></p> <ul style="list-style-type: none"> <li>◦ <b>Work with partners to improve quality of life, increase literacy, develop the workforce, and expand youth programming</b></li> <li>◦ <b>Focus on crime reduction in focus areas</b></li> <li>◦ <b>Develop solutions to address homelessness, including increasing the affordable housing supply</b></li> <li>◦ <b>Leverage city and partner resources in impacting overall public health, community wellbeing, and community resiliency</b></li> <li>◦ <b>Prioritize inclusive economic development to grow the local economy and create employment opportunities for residents</b></li> </ul>	<p><b>2. Growing Economy (Stephanie Ocasio/Carrie Wright)</b></p> <ul style="list-style-type: none"> <li>a) Grow jobs</li> <li>b) Continue to implement the Economic Development Strategic Plan</li> <li>c) Continue to transform the overall development process</li> <li>d) Increase small business development with an equity lens</li> <li>e) Foster and support inclusive entrepreneurship</li> </ul>
	<p><b>3. Housing Opportunities for All (Stephanie Ocasio/Carrie Wright)</b></p> <ul style="list-style-type: none"> <li>a) Continue to transform the overall development process</li> <li>b) Optimize partnerships and linkages</li> <li>c) Increase investment in high impact affordable and market rate housing strategies with a focused provision for the workforce accommodation</li> <li>d) Optimize performance-based, equity-informed distribution of available city funds, e.g.grants</li> </ul>
	<p><b>4. Thriving and Healthy Neighborhoods (Kris Farro)</b></p> <ul style="list-style-type: none"> <li>a) Establish a City integrated team approach, e.g.cross-departmental team to optimize clean, sustainable, and safe neighborhoods</li> <li>b) Increase placemaking, space activation, and community engagement</li> <li>c) Optimize alignment of youth programs by prioritizing community interests and needs</li> <li>d) Optimize overall community well-being with an equity lens</li> <li>e) Continue to evolve the City's diversity, equity, and inclusion (DEI) efforts</li> <li>f) Expand sustainability and environmental strategies</li> </ul>
	<p><b>5. Fiscal Sustainability (Kim Trammel)</b></p> <ul style="list-style-type: none"> <li>a) Continue learning from the past</li> <li>b) Mitigate risk</li> <li>c) Optimize resources through innovative business practices</li> <li>d) Optimize city workforce, recruitment, retention, training, and development</li> <li>e) Continue to evolve the City's diversity, equity, and inclusion (DEI) efforts</li> </ul>

Updated: 3/15/2024



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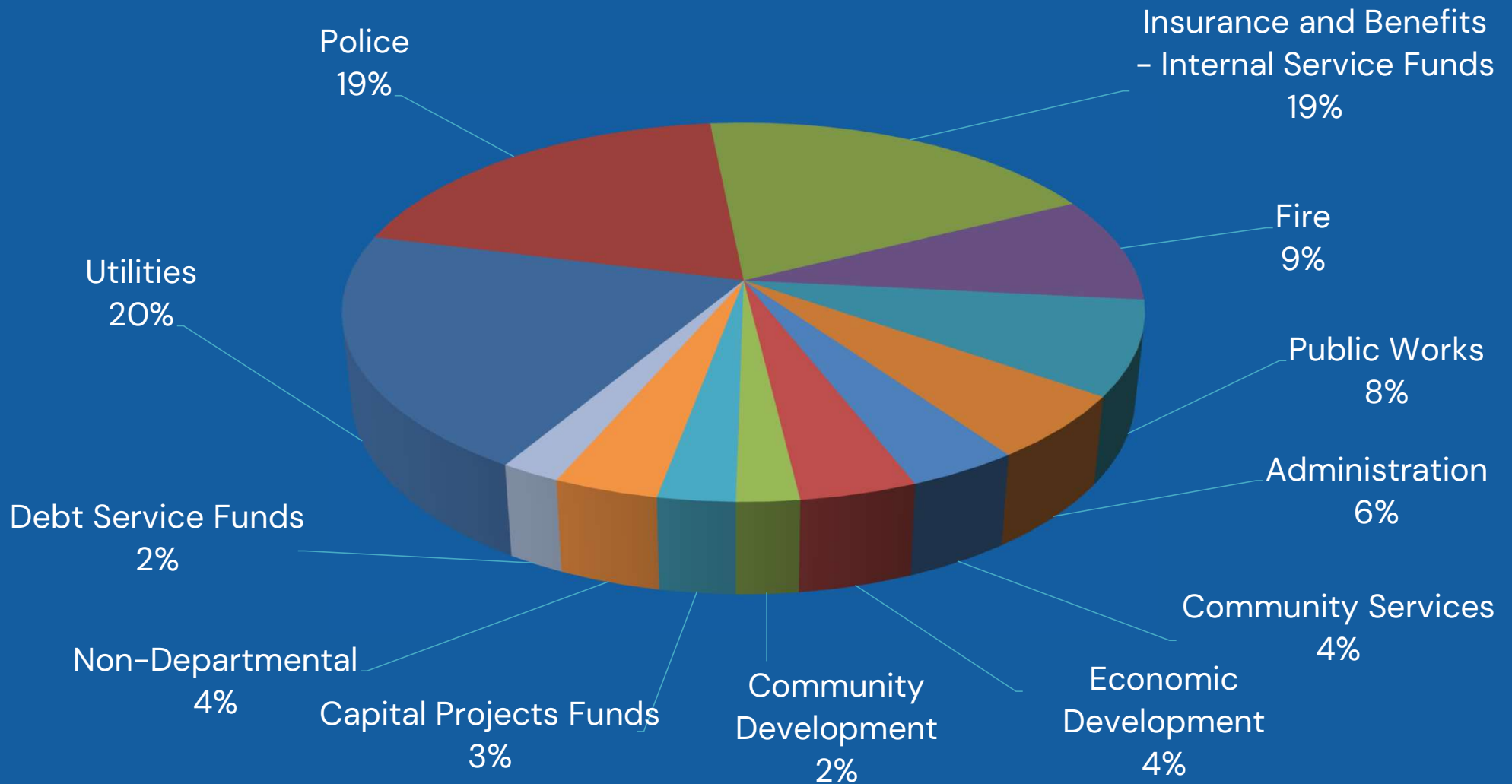
# Issues and Influences

- Uncertainty in the economy
  - General Fund Revenues / Recession Cycles
  - Inflation & increases in the cost of providing the same level of service
  - Retention and Recruitment
  - Competitive labor market
  - Labor Negotiations
  - Funding needs exceed funding capacity
  - Plan for future CalPERS cost increases
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# Citywide Expenditures

Total = \$956 million [Page B-14]





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# Citywide Expenditures

[Page B-8]

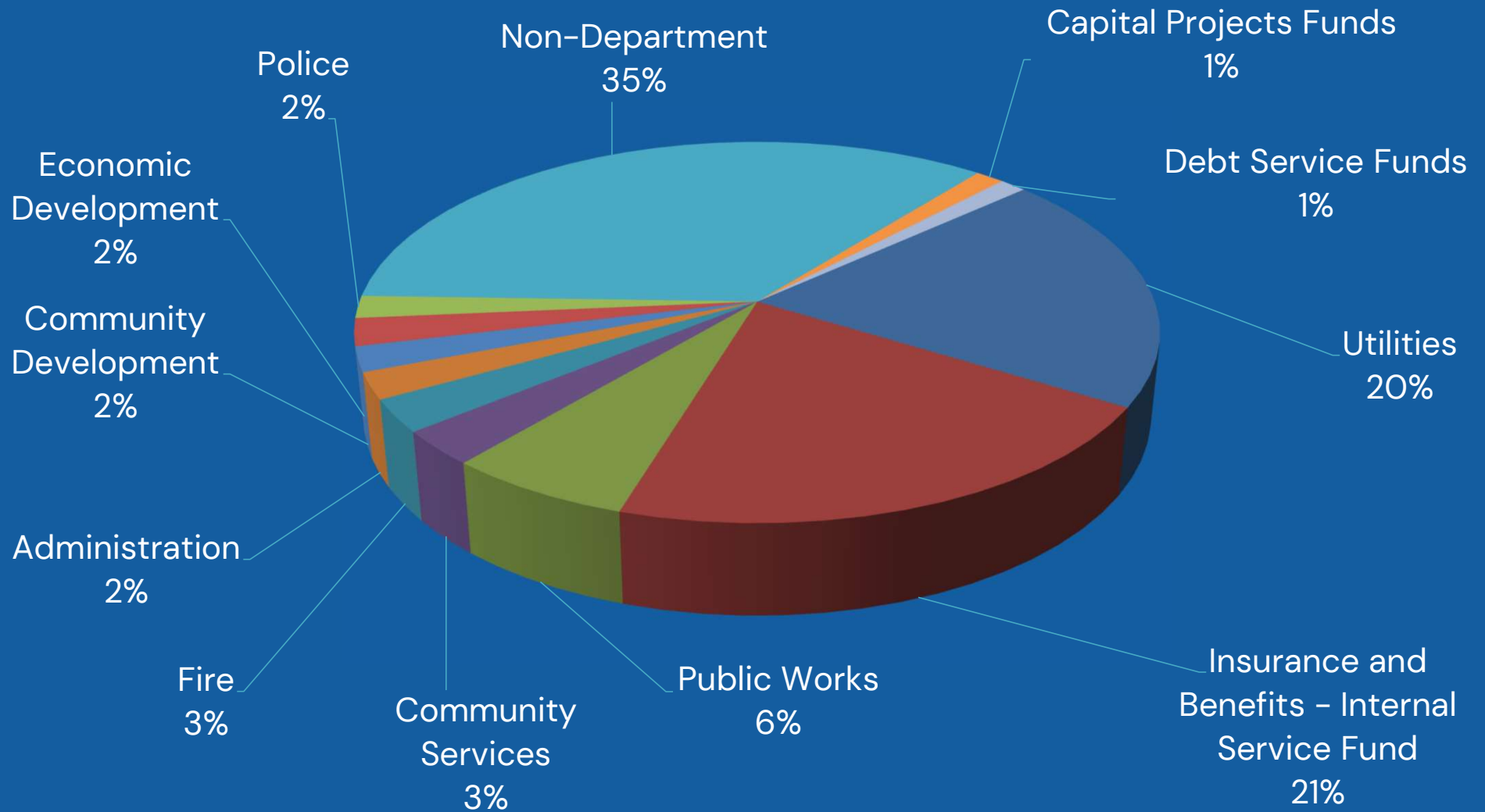
Department	FY 2023-24	FY 2024-25	Change
	Budget	Budget	
Utilities	\$ 204,765,409	\$ 194,163,014	\$ (10,602,395)
Police	168,002,953	186,308,925	18,305,972
Insurance and Benefits	158,404,763	183,403,854	24,999,091
Public Works	67,954,465	76,893,790	8,939,325
Fire	76,083,743	86,144,140	10,060,397
Administration	43,604,770	52,919,382	9,314,612
Capital Projects Funds	54,518,890	25,482,395	(29,036,495)
Community Services	43,762,383	36,713,090	(7,049,293)
Economic Development	33,482,968	38,694,208	5,211,240
Non-Departmental	30,313,141	34,521,621	4,208,480
Debt Service Funds	18,566,331	19,787,511	1,221,180
Community Development	12,705,158	20,644,274	7,939,116
	<u>\$ 912,164,974</u>	<u>\$ 955,676,204</u>	<u>\$ 43,511,230</u>

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# Citywide Revenues

Total = \$873 million [Page B-16]





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## Budget Highlights

- Expanded Services
  - Other new adds on page A-5
  - New Positions

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# Citywide Positions Summary

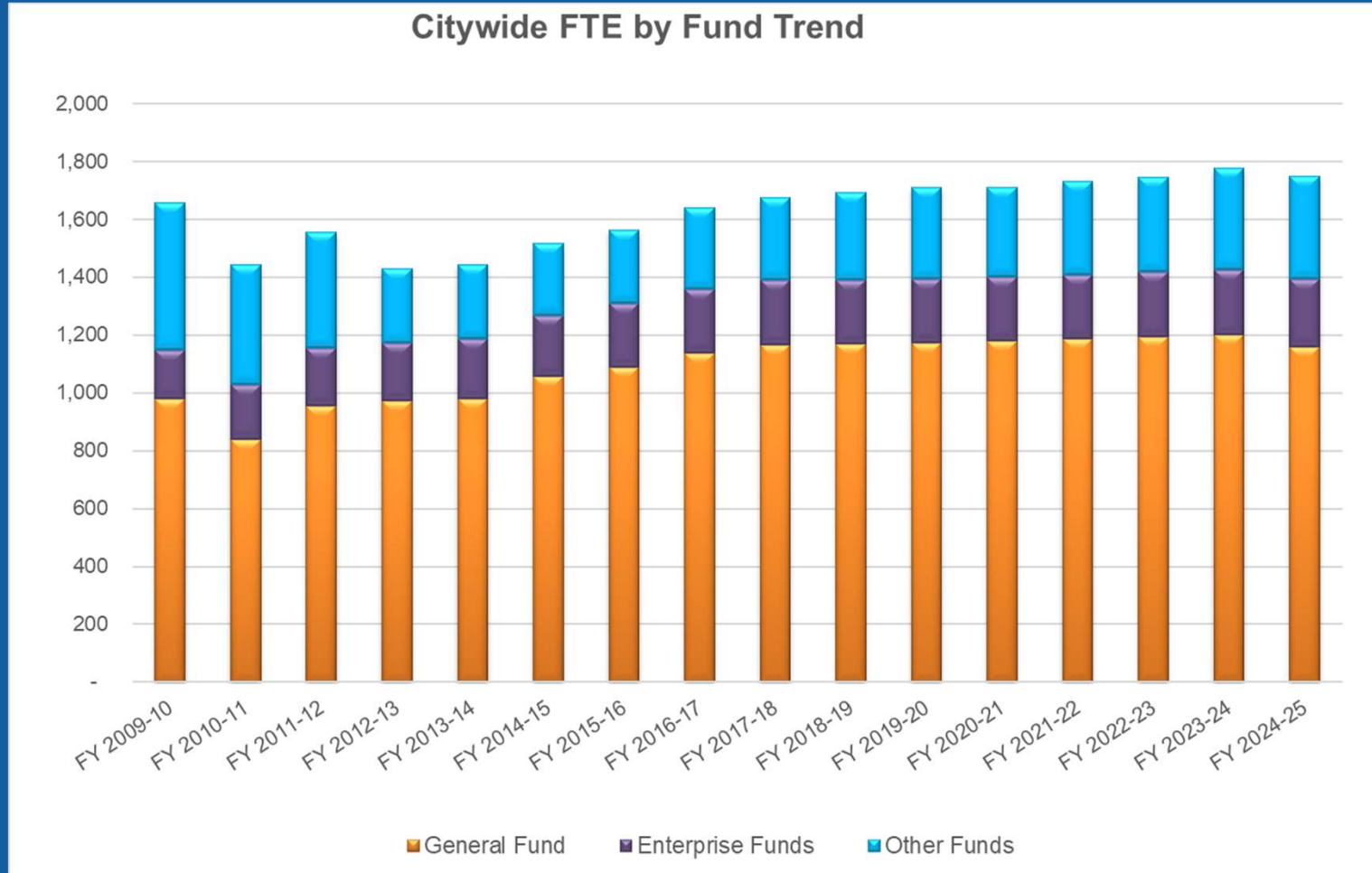
## [Page B-5]

- 12 positions added and 60 police positions reprogrammed towards recruitment and retention during FY 2023-24
- 31 new proposed positions

1 OVP Admin Aide I	3 Fire Captains
2 ASD Procurement Specialist	2 Fire Fighter Engineers
1 ASD Senior Budget Analyst	1 PW Program Manager III
1 ASD Admin Analyst I	1 CSD Recreation Assistant – Aquatics
1 IT SR GIS Analyst	2 CSD Circulation Assistant II
1 IT Systems Analyst I	1 CDD Engineering Technician I
1 IT Technology Support Specialist II	2 MUD Senior Electrical Technicians
1 Police Mail Courier	2 MUD Plant Maintenance Workers
2 Police Animal Services Officer	1 MUD Public Works Inspector
1 Police Telecommunicator	1 MUD Water Systems Operator
1 Police Admin Aide II	1 MUD Water Systems Supervisor
	1 MUD Junior Engineer



# Authorized Full-time Positions



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# Salary and Benefit Assumptions

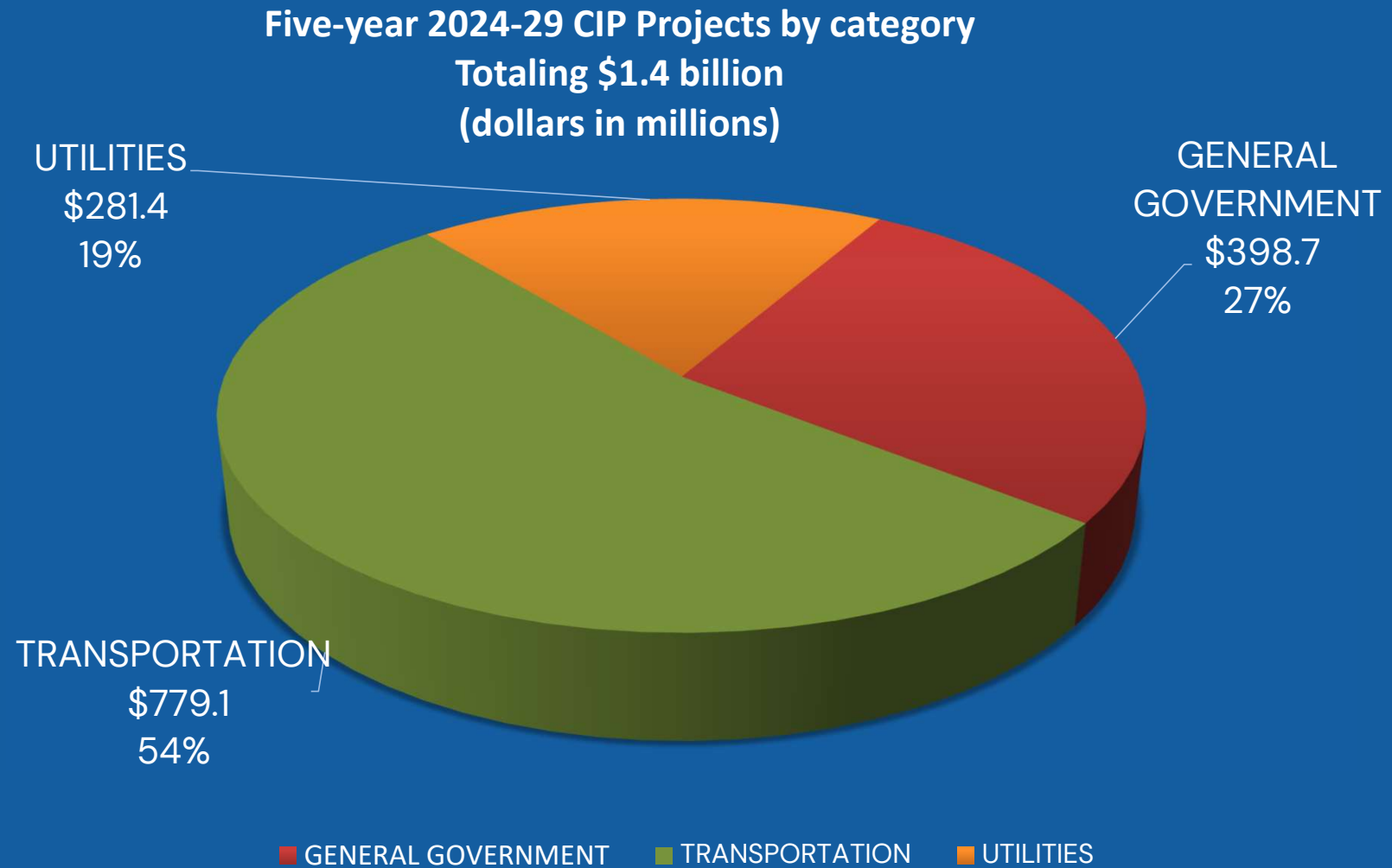
FY 2024–25 budget includes COLAs as follows:

- Fire Mgmt 4% Base pay (2% COLA/2% Market Adj)
  - Fire 4% Base pay (2% COLA/2% Market Adj)
  - Police Mgmt 4% Base pay (2% COLA/2% Market Adj)
  - Police 4% Base pay (2% COLA/2% Market Adj)
  - SCEA, Mid- Mgmt, Water Sups, Unrep 3%
  - Operations and Maintenance 8% Effective 5/1/24; 0% in FY 2024–25
  - Trades and Maintenance 8% Effective 5/1/24; 0% in FY 2024–25
  
  - General Fund Vacancy Savings 6.3% for PD and 4.3% for everyone else or \$11.2 million
  - FY 2024–25 CalPERS cost increase
    - Safety Rates increased to 84.96%
    - Misc. Rates increased to 28.45%
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# Five-Year Capital Plan by Category - \$1.4 Billion





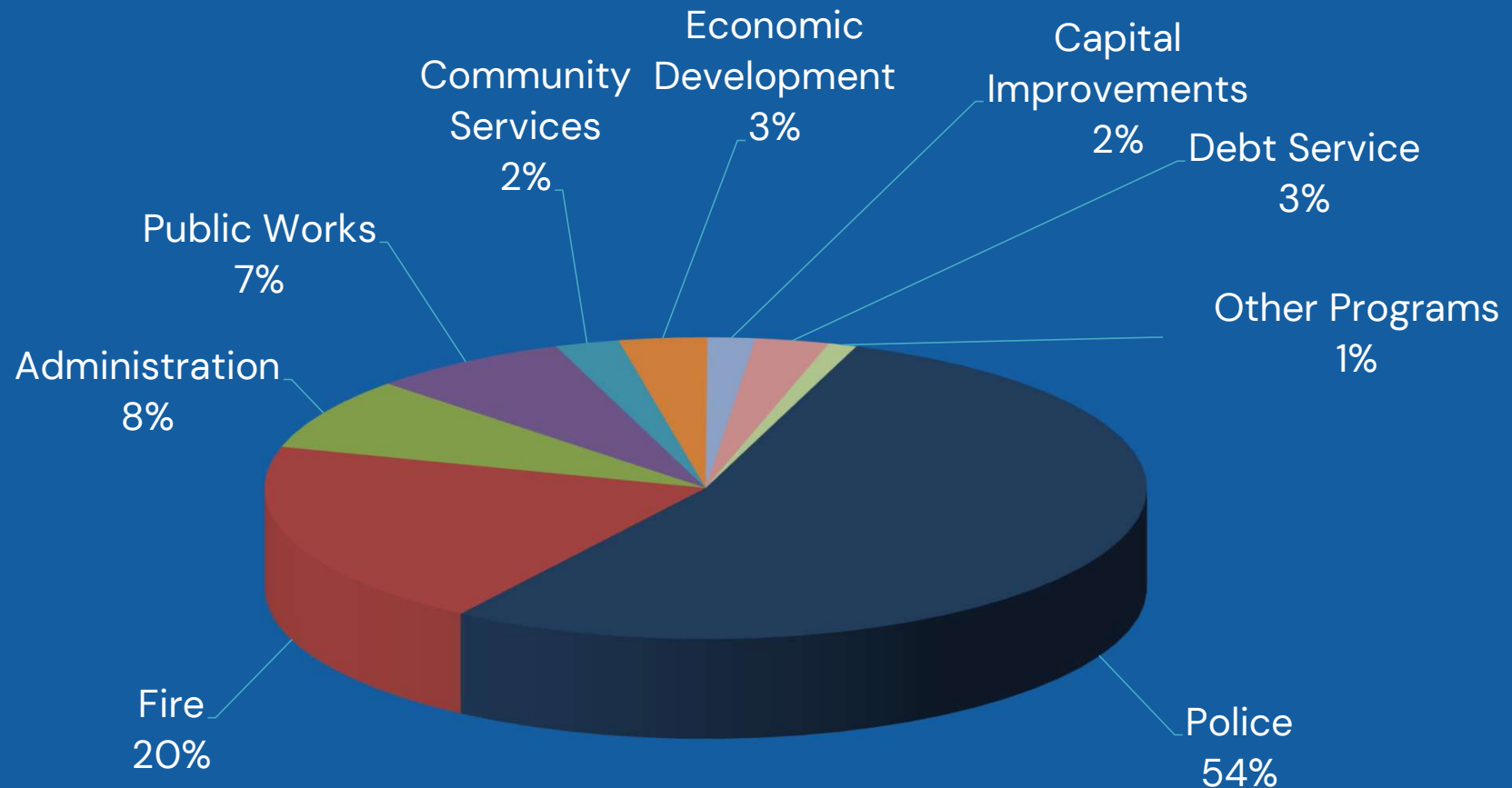
CITY OF STOCKTON

General Fund

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# General Fund Expenditures

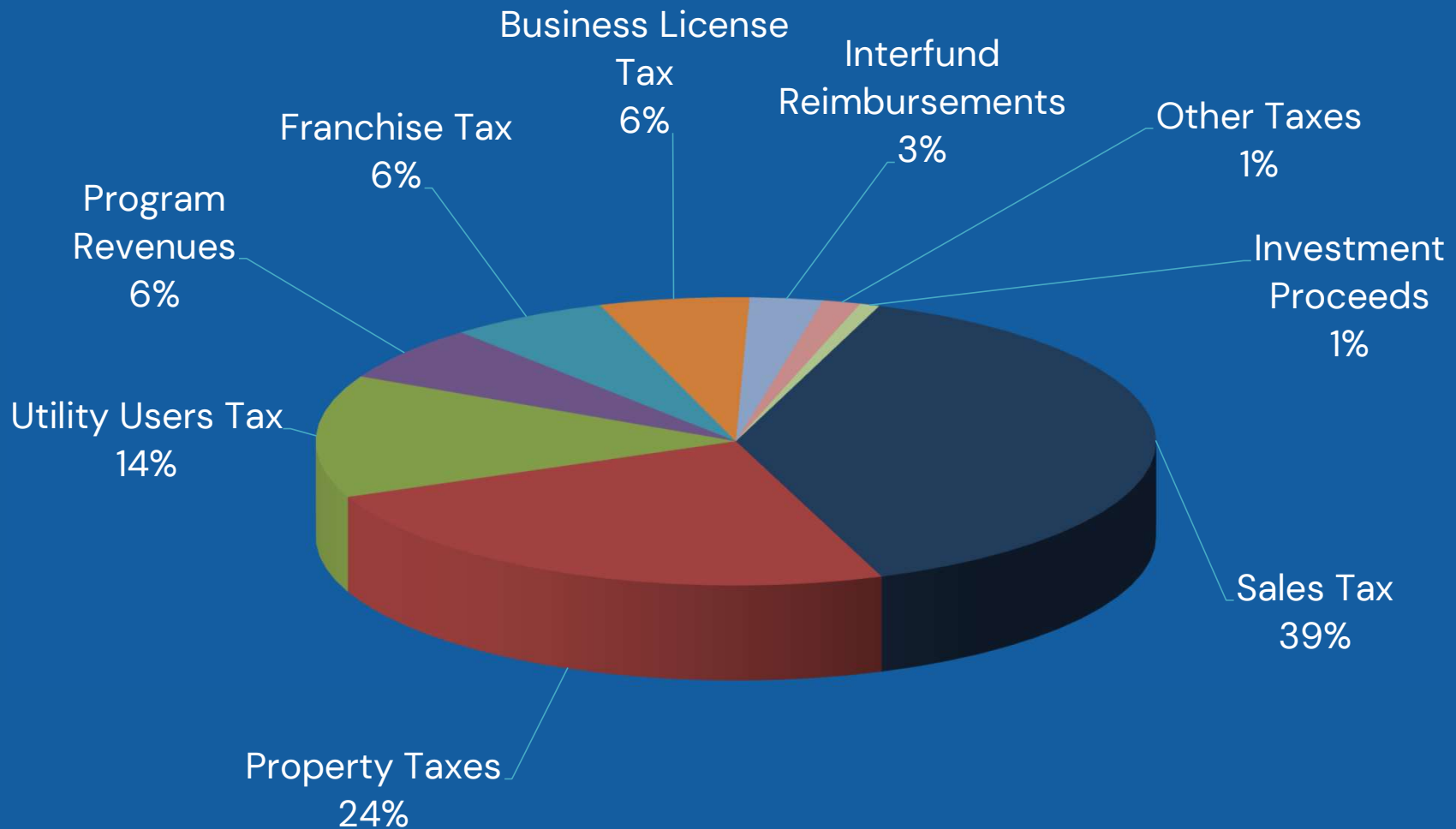
Total = \$ 328.3 Million[Page C-1]



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# General Fund Revenues

Total = \$ 320.5 Million [Page C-2]



# General Fund Balance

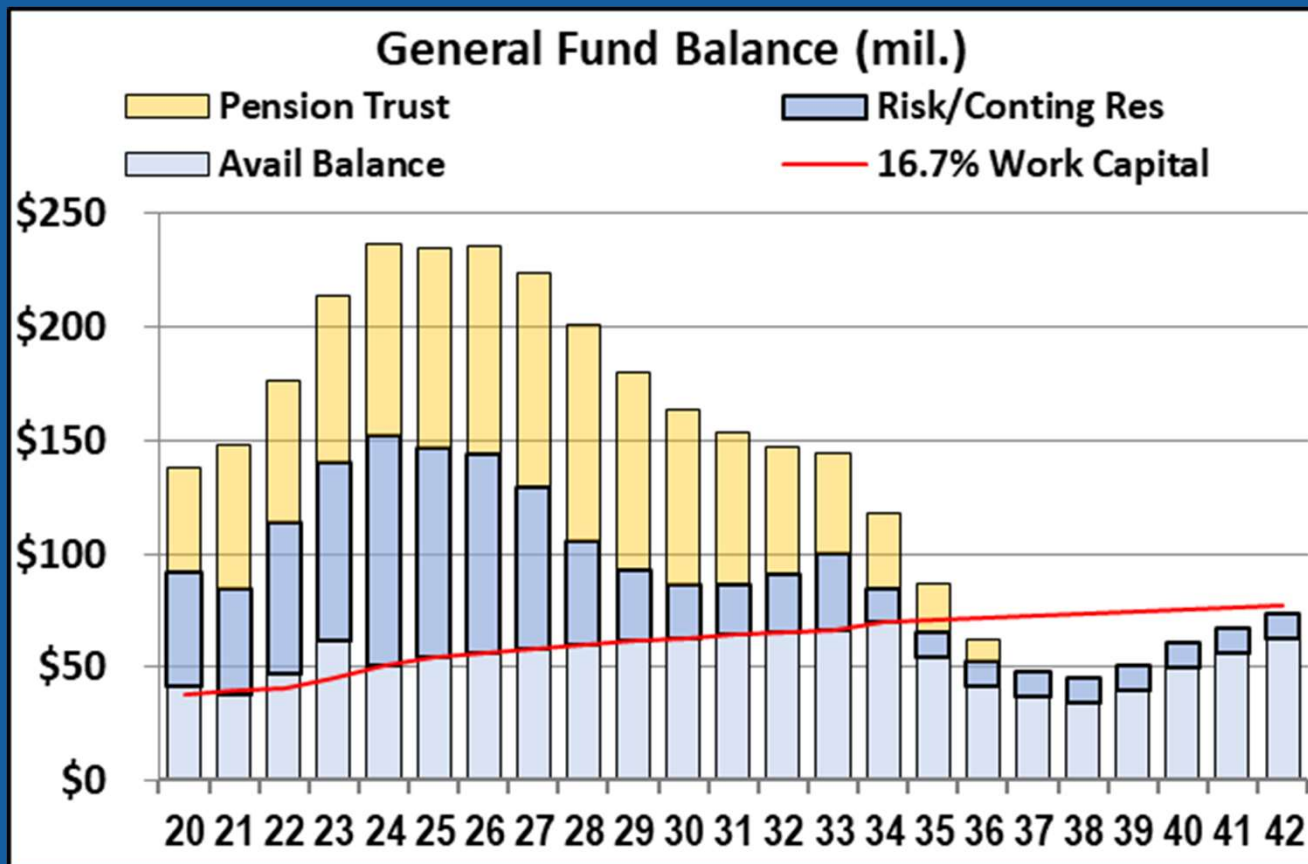
[Page C-3]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>		<b>%</b>
	<b>Projected</b>	<b>Proposed</b>	<b>Variance</b>	<b>Variance</b>
Beginning Available Balance	<u>\$61,447,389</u>	<u>\$73,666,688</u>		
Projected Total Revenues	320,261,614	320,483,471	221,857	0.1%
Projected Expenditures				
Employee Services	183,867,624	217,308,936	33,441,312	18.2%
Other Services	52,739,978	68,110,418	15,370,440	29.1%
Materials & Supplies	6,586,645	8,037,185	1,450,540	22.0%
Other Expenses	2,933,777	5,203,097	2,269,320	77.4%
Capital Outlay	399,049	1,606,600	1,207,551	302.6%
Loan Repayments	<u>9,061,425</u>	<u>8,887,050</u>	<u>(174,375)</u>	<u>-1.9%</u>
	255,588,498	309,153,286	53,564,788	21.0%
Transfer Out	<u>(18,169,666)</u>	<u>(19,126,535)</u>	<u>(956,869)</u>	<u>5.3%</u>
Fund Balance Restrictions	(34,284,152)	-		
Net Annual Activity	<u>12,219,299</u>	<u>(7,796,349)</u>		
Estimated Ending Balance	<u>\$73,666,688</u>	<u>\$65,870,339</u>		



# Long-Range Financial Plan with FY 2024-25 Proposed Budget

[Page C-10]





CITY OF STOCKTON

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# Department Presentations

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# Economic Development

Carrie Wright  
Director of Economic Development





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# Department Description

- Economic Development & Real Property
  - Events and Parking
  - Housing & Homelessness Programs
  - Business Operations & Successor Agency
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# Key Considerations

- Strengthen Local Business Climate
  - Transform Downtown
  - Activate Public Spaces
  - Updated Technology
  - Delivery of Housing and Homelessness Projects
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# Position Summary

[Section O]

	<b>FY 2023-24 Adopted</b>	<b>Changes</b>	<b>FY 2024-25 Proposed</b>
General Fund	11	-	11
Special Revenue Fund	6	-	6
Agency Fund	1	-	1
Enterprise Fund	8	-	8
Grants Funded	4	-	4
Total	30	-	30

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# Financial Summary

Dollars in thousands [Section I]

	General Fund*	Housing Funds*	Parking & Venues Funds	Economic Development Total
Beginning Balance			7,876	
Revenues	357	5,691	14,486	20,534
Expenditures	5,842	11,568	19,784	37,194
Transfers				
Transfer in - General Fund	-	-	4,738	4,738
Transfer in - Other Funds	-	-	-	-
Transfer out	-	-	(1,500)	(1,500)
	-	-	3,238	3,238
Net Annual Activity	(5,485)	(5,877)	(2,061)	(13,422)
Ending Balance			5,815	
*Fund balance not displayed as fund is shared by more than one department/program.				

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# General Fund

Dollars in thousands [Section I]

	FY 2023-24 Projected	FY 2024-25 Proposed	% variance
Employee Services	1,756	2,304	31%
Materials & Supplies	25	37	48%
Other Services & Expenditures	1,581	2,001	27%
Capital Outlay	-	1,500	100%
Total	3,362	5,842	74%

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# FY 2024-25 Budget/Plans

## BUSINESS DEVELOPMENT & PROPERTY MANAGEMENT

- Facilitate connections between small businesses and available resources
  - Continue to attract investment – Retail Strategies
  - Implement SBA Earmark Grant – Arena Parking Garage Space
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# FY 2024-25 Budget/Plans

## BUSINESS DEVELOPMENT & PROPERTY MANAGEMENT

- Redevelopment fund
  - Staff augmentation through consulting services for Real Property activities
  - Continue environmental work – Water Board
  - South-Pointe Project
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# FY 2024-25 Budget/Plans

## EVENTS & PARKING

- Banner Island Upgrades – MLB requirements
  - Continue activation of Entertainment Venues
  - Parking Garage Security System and Cameras
  - Continue investing/improvements of parking facilities
  - On-Street Parking Fees
-



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# FY 2024-25 Budget/Plans

## EVENTS & PARKING

- Civic Auditorium's 100th, Pixie Wood's 70th
  - New Technology for Special Events
  - Right-Sizing Special Events Team
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# FY 2024-25 Budget/Plans

## HOUSING & HOMELESSNESS

- Continue to Improve Upon Policies and Procedures in Administration of HUD dollars
- Development of Five-Year Consolidated Plan
- Deliver Affordable Housing Projects
- Single Family Rehab Program



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# FY 2024-25 Budget/Plans

## HOUSING & HOMELESSNESS

- Continue Administration of HHAP Funds – Five Rounds
  - Project Pathways
  - Navigation Center
-





# Fee Changes

Pixie Woods		
Description	CHANGES	
	Current	Proposed
Admission - School Field Trip, per Person (3-ride tickets)	\$6	\$7
Admission - School Field Trip, per Person (No ride tickets)	\$3	\$4
Rental - Birthday Party Room (1.5 hours)	\$50	\$100
Description	New Fees	
Admission - Season Pass Family Add-on (Max. of 2 add-ons per membership)	\$10	
Stockton Memorial Civic Auditorium		
Description	New Fees	
Deposit for all halls	\$1,400	
Balcony Rental	\$1,000	
Kitchen Rental	\$180	
Downtown Parking District		
Description	New Fees	
Event Street Barriers - Street Closures (special events)	\$440	





# Community Services

Kris Farro  
—  
Director of  
Community Services

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# Department Description

- Stockton – San Joaquin County Public Libraries
  - 16 branches (8 City, 8 County)
  - 1 Bookmobile



- Recreation
    - 4 Community Centers & 1 Senior Center
    - 6 Pools
    - Mobile Recreation & Library
    - Teen Programs
    - Youth & Adult Sports
    - Neighborhood Events
    - Contract Facilities
-

# Key Considerations



Expand youth & teen enrichment programs



Enhance aquatics programs



Increase multilingual access



Meet patron demand for digital library & seasonal camps



Conduct a Community Interest Assessment – Strong Communities



Complete installation of Public Art – Victory Park



Solicit funding sources for Van Buskirk Golf Reuse



Improve public safety and security at all facilities





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## Position Summary

[Section O]

	FY 2023-24 Projected	FY 2024-25 Proposed	Variance
Library	69	71	2
Recreation	18	18	-
Strong Communities	31	32	1
Total	118	121	3

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# Financial Summary

[Section G] Dollars in Thousands

	<b>Strong Communities</b>	<b>Library</b>	<b>Recreation</b>	<b>Other</b>	<b>Total</b>
Beginning Available Balance	<u>\$ 23,706</u>	<u>\$ 1,444</u>	<u>\$ 885</u>	<u>\$ 292</u>	<u>\$ 26,327</u>
Revenues	14,308	10,339	963	54	25,664
Expenditures	15,782	15,272	5,449	210	36,713
Transfer in - General Fund	-	3,950	3,660	110	7,720
Transfer out	-	-	-	-	-
Transfers Total	<u>-</u>	<u>3,950</u>	<u>3,660</u>	<u>110</u>	<u>7,720</u>
Net Annual Activity	<u>(1,474)</u>	<u>(983)</u>	<u>(826)</u>	<u>(46)</u>	<u>(3,329)</u>
Ending Available Balance	<u>\$ 22,232</u>	<u>\$ 461</u>	<u>\$ 59</u>	<u>\$ 246</u>	<u>\$ 22,998</u>

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# Library Fund

[Section G] Dollars in Thousands

	FY 2023-24 Projected	FY 2024-25 Proposed	% Variance
Beginning Available Balance	\$ 3,601	\$ 1,444	
Revenues	7,867	10,339	31.4%
Expenditures	14,132	15,272	8.1%
Transfers			
Transfer in - General Fund	4,109	3,950	-3.9%
Net Annual Activity	(2,156)	(983)	
Ending Available Balance	\$ 1,444	\$ 461	

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## FY 2024-25 Budget/Plans: Library



Expand multilingual  
& digital access



Develop a new  
library website



Develop design  
plan – Chavez  
Central Library



Eliminate  
overdue fees



Meet patron  
demand –  
Escalon, Lathrop



Renovate  
Angelou,  
Manteca and  
Linden



Increase security  
hours – County  
branches





## Recreation Fund

[Section G] Dollars in Thousands

	<b>FY 2023-24 Projected</b>	<b>FY 2024-25 Proposed</b>	<b>% Variance</b>
Beginning Available Balance	<u>\$ 1,465</u>	<u>\$ 885</u>	
Revenues	2,996	963	-67.9%
Expenditures	6,869	5,449	-20.7%
Transfer in - General Fund	3,293	3,660	11.1%
Net Annual Activity	<u>(580)</u>	<u>(826)</u>	
Ending Available Balance	<u>\$ 885</u>	<u>\$ 59</u>	

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# FY 2024-25 Budget/Plans: Recreation



Grow social media  
and marketing efforts



Increase  
multilingual  
access



Continue CalFresh  
programming



Improve safety  
systems – Oak  
Park Senior Center



Continue  
Expanded  
Stockton Arts  
Commission  
Grants



Partner with Table  
Community  
Foundation–  
Outdoor Equity  
Program Grant



Provide free swim  
lessons through  
Brian M Stocker  
Grant

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# FY 2024-25 Budget/Plans: Capital Projects

- General Fund



Oak Park Senior Center  
Restroom / ADA Upgrade -  
\$150,000



Maya Angelou Library  
Emergency Exit -  
\$119,000

- Measure M



Victory Park Pool - \$2,500,000





# Strong Communities Fund

[Section G] Dollars in Thousands

	<b>FY 2023-24 Projected</b>	<b>FY 2024-25 Proposed</b>	<b>% Variance</b>
Beginning Available Balance	<u>\$ 23,147</u>	<u>\$ 23,706</u>	
Revenues	14,563	14,308	-1.8%
Expenditures	<u>14,004</u>	<u>15,782</u>	12.7%
Net Annual Activity	<u>559</u>	<u>(1,474)</u>	
Ending Available Balance	<u>\$ 23,706</u>	<u>\$ 22,232</u>	

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# Strong Communities Fund

## Focus:

To preserve & expand existing library and recreation programs, re-open & upgrade facilities, services and collections, & extend services to under-served areas.



# Strong Communities Fund: 16 Year Experiment Plan



## Program Delivery

- 25 restored positions
- Part time staff hours
- Expanded operating hours
- Northeast Library & Community Center
- Fair Oaks Library
- Programming & Materials
- City Events



## Capital Projects – In Progress or Complete

- Troke Library Remodel
- Soccer Complexes (McNair, Stockton)
- Northeast Library & Community Center
- Aquatics Renovations Victory, McKinley, Oak Park
- Chavez Central Library
- Bookmobile Replacement



## New Funding Requests

- Community Interest Assessment
- Expand digital & multilingual library collection
- Refresh Maya Angelou Library
- New Library Website
- Enhance patron access to online training
- Enhance Aquatics programming
- Continue enhanced teen programming
- Expand Mobile Library & Recreation Programs
- Expand Seasonal Camps including Youth Theater Camp





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## FY 2024-25 Budget/Plans: Capital Projects



Supplement Victory Park  
Pool funding – \$2.5 million



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# Fee Changes



Library – eliminate  
overdue materials  
fees



Aquatics – establish  
fees for entry and swim  
lessons



Sports – consolidate  
softball league and  
admission fees



Esports – set annual  
change based on  
Consumer Price  
Index

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# Public Works

Chad Reed  
—  
Director of Public  
Works





# Department Description

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- Operations & Maintenance
    - Parks
    - Street Trees
    - City Facilities
    - Street & Transportation System Maintenance
    - Fleet Services
    - Maintenance Assessment Districts
  - Engineering
    - Traffic
    - Capital Projects
    - Development Review
  - Waste & Recycling
  - Fiscal & Compliance
  - Administration
-



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# Key Considerations

- Implementation of new state regulations for organics & limited market for recyclables
  - Transportation infrastructure maintained with SB1 funds
  - Increased construction & maintenance costs
  - Extensive Capital Improvement Program delivery
  - Deferred maintenance backlog
  - Aging infrastructure
-

# Position Summary

[Page O-7 to O-9]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Adopted</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
General Fund	58	59	1
Special Revenue Funds	85	85	-
SJAFCA	1	1	-
Fleet - ISF	27	27	-
Total	<b><u>171</u></b>	<b><u>172</u></b>	<b><u>1</u></b>

# Financial Summary

Dollars in thousands [Section F]

	General Fund	Gas Tax	Measure K Maint.	Waste & Recycling	Maint. Districts	Capital Prj. Admin.	Fleet Services	Total
Beginning Available Balance		\$ 18,307	\$ 15,125	\$ 10,459	\$ 20,814	\$ -	\$ 21,127	
Revenues	\$ 27	17,090	8,238	3,934	4,625	4,900	17,690	\$ 56,504
Expenditures	23,981	9,060	5,682	4,060	6,334	4,900	14,457	68,474
Transfers								
Transfer in	-	-	-	-	-	-	-	-
Transfer out	-	(6,800)	(1,612)	-	(8)	-	-	(8,420)
	-	(6,800)	(1,612)	-	(8)	-	-	(8,420)
Net Annual Activity	\$ (23,954)	1,230	944	(126)	(1,717)	-	3,233	\$ (20,390)
Ending Available Balance		\$ 19,537	\$ 16,068	\$ 10,333	\$ 19,097	\$ -	\$ 24,360	



# General Fund

Dollars in thousands [Section F]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>%</b>
	<b>Projected</b>	<b>Proposed</b>	<b>Variance</b>
Employee Services	\$ 7,439	\$ 8,161	9.7%
Other Services	10,030	13,590	35.5%
Materials and Supplies	1,024	2,129	107.9%
Other Expenses	91	101	11.0%
Total	\$ 18,584	\$ 23,981	29.0%



# FY 2024-25 Budget/Plans

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## Proposed work for Fiscal Year 2024–25

- Replace sidewalks at 150 locations
  - 40 wheelchair ramp installations
  - Resurfacing of 20 centerline miles of streets
  - Crack seal 45 centerline miles of streets
  - Replace 60 traffic signal detector loops
  - Re-stripe 30 intersections and re-stripe 6 centerline miles of streets
-



# FY 2024-25 Budget/Plans

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## Proposed work for Fiscal Year 2024–25

- Perform 27 large-scale homeless encampment cleanups in partnership with PD
  - Increase awareness of volunteer opportunities via the Clean City Initiative
  - Enhance outreach efforts on available free and low-cost recycling and disposal options for residential, commercial, and multifamily customers
  - Increase contracted services to enhance homelessness cleanup efforts
-





# FY 2024-25 Projects in Construction

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- . Airport Way over Mormon Slough Bridge Fire Repair
  - . Channel Street Improvements – Aurora to Stanislaus
  - . California Street Road Diet
  - . Animal Shelter Renovation
  - . Columbus Park Renovations
  - . McKinley Park Renovations
  - . Digital Camera Upgrades
  - . Fiber Optic Master Plan Construction Phase 1
  - . Safe Routes To School Safety and Connectivity
  - . Victory Park Renovation
  - . Fong Park Phase II Construction
  - . Systemic Pedestrian Safety
  - . Greater Downtown Bike and Ped Connectivity
  - . Alpine-Pershing-Mendocino Bike-Ped Connectivity
-



# FY 2024-25 Projects in Construction

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- Miracle Mile Parking Lot Resurfacing Lots A and C
  - Weber Point Events Center Shade Structure Rehab
  - Grupe Park Parking Lot Resurfacing
  - Oak Park Senior Center Parking Lot Resurfacing
  - Citywide Sidewalk Repair
  - LED Street Light Conversion Phase 6
  - Local Street Resurfacing Program Projects (Pavement Repairs, Slurry Seal, and Crack Sealing)
  - Arch Airport Road Traffic Signal Synchronization and Signal Prioritization
  - Miracle Mile Rectangular Rapid Flashing Beacon Improvements
  - Neighborhood Traffic Management Program (NTMP)
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# FY 2024-25 Projects in Design

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- . Neighborhood Traffic Management Program (NTMP)
  - . South Stockton Pedestrian HAWKS Improvements
  - . Alpine/Alvarado Street Traffic Signal
  - . North Pershing Avenue Safety Enhancements
  - . Left Turn Pockets at Harding/Pacific and Harding/Lincoln
  - . FY23-24 Street Resurfacing on Fed-Aid Streets
  - . Local Street Resurfacing Program FY 24-25
  - . Sidewalk, Curb, and Gutter Repairs Program FY 23-24
  - . ADA Curb Ramp Installation
  - . Dr. Martin Luther King Jr. Blvd Underpass Reconstruction
  - . Enhanced Pedestrian Safety on Madison
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# FY 2024-25 Projects in Planning

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- . Miracle Mile Improvement Project
    - . Pedestrian Crossing Upgrades
    - . Public Safety Improvements
    - . Revitalization Improvements
  - . Eight Mile Road Precise Road Plan
  - . Mariposa Road Precise Road Plan
  - . Safe Streets for All -Vision Zero Plan
  - . Lower Sacramento Road Widening
  - . Pacific Avenue Precise Road Plan
  - . Cesar Chavez Library Remodel
  - . Main and Market Street precise Road Plan
-



A photograph of a construction site featuring a large, multi-story metal formwork structure. The structure is composed of numerous vertical and horizontal metal beams, creating a grid-like framework. A crane is visible on the left side, with its hook and cables extending over the structure. The sky is clear and blue. The image is partially obscured by a dark blue diagonal overlay on the right side, which contains the title and names.

# Capital Improvement Plan

Chad Reed  
Mel Lytle



---

# Five Year Plan

- Includes over \$1.4 B in projects:
    - \$779.1M – Transportation projects
    - \$398.7M – Facilities, Police, Fire, Library & other Citywide projects
    - \$281.4M – Municipal Utility projects
  - Funding sources identified for first year projects
  - Unfunded projects
    - \$538.6M
-





# Capital Improvement Plan Process

---

- Assess capital needs
  - Plan projects list
  - Identify Funding Sources
    - General Fund
    - Transportation
    - State, Federal & Local Grants
    - Utilities
  - Review & recommend
  - Adopt Plan
-

# FY 2024-25 CIP by Category

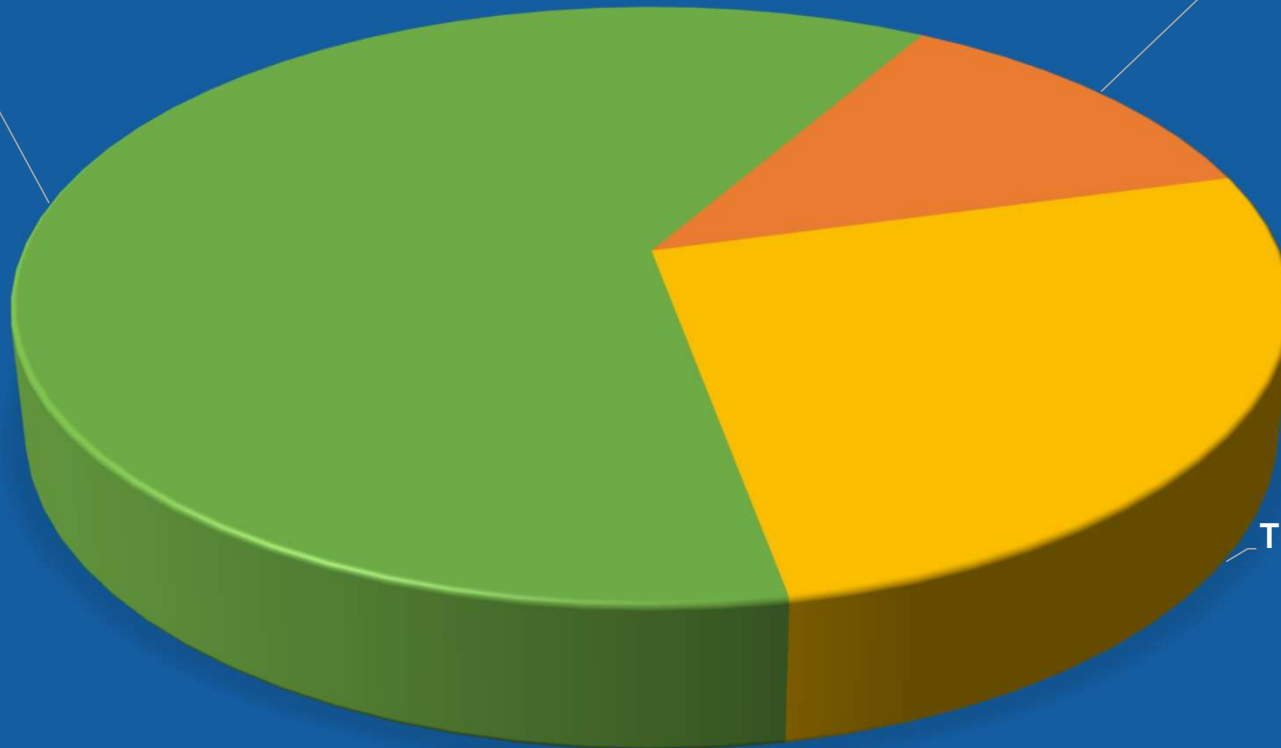
Planned \$58.1 million

FY 2024-25 CIP PROJECTS BY CATEGORY  
TOTALING \$58.1 MILLION  
(DOLLARS IN MILLIONS)

UTILITIES  
\$35.5  
61%

GENERAL  
GOVERNMENT  
\$7.2  
13%

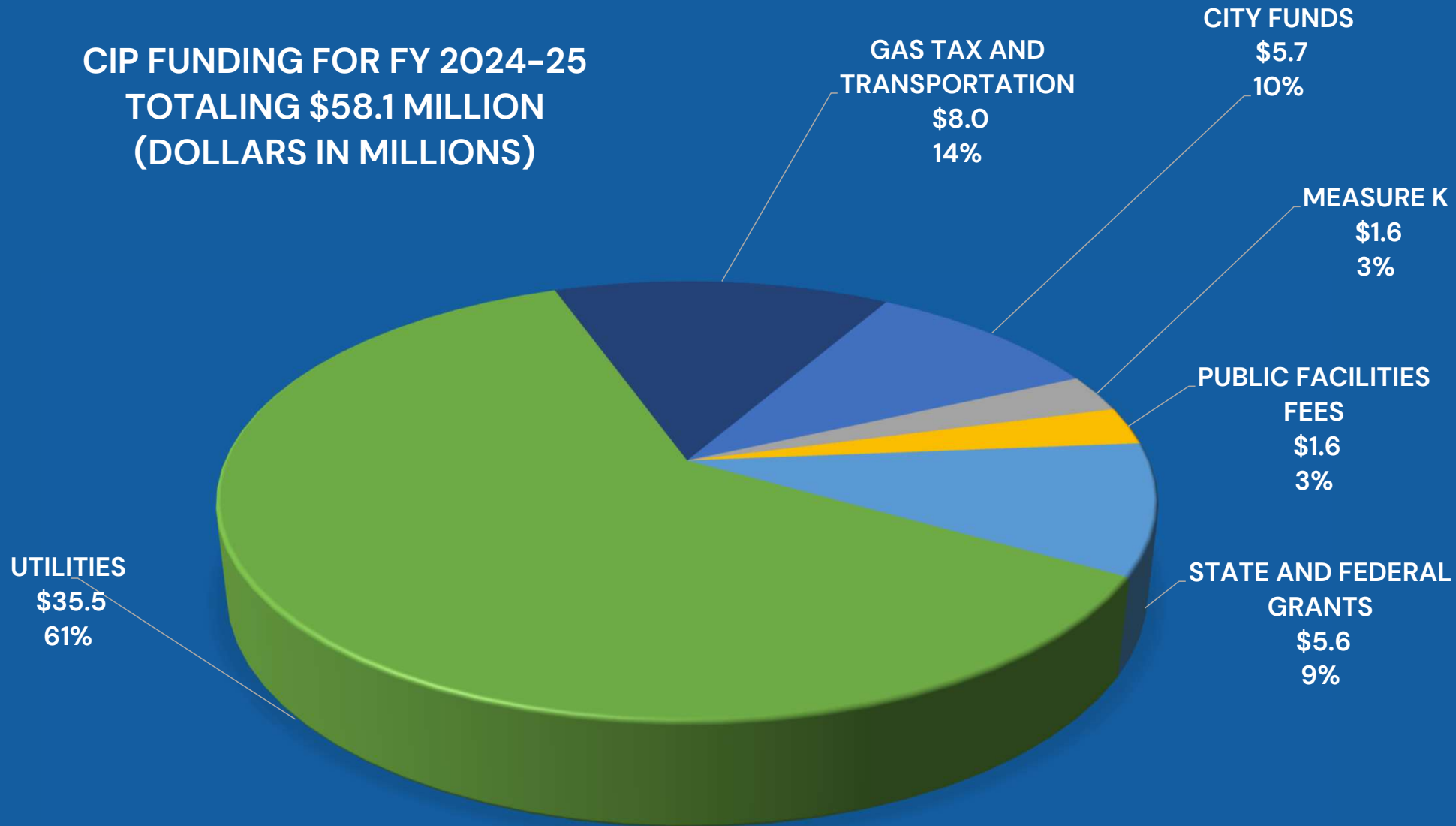
TRANSPORTATION  
\$15.3  
26%



# FY 2024-25 CIP by Source

Planned \$58.1 million

CIP FUNDING FOR FY 2024-25  
TOTALING \$58.1 MILLION  
(DOLLARS IN MILLIONS)







# Key Considerations

---

- Limited General Fund resources
  - Funding from external grants & resources
  - Transportation improvements funded primarily by cyclical & competitive grants
  - Competition for qualified contractors
  - Increasing regulatory complexity & contracting requirements
  - Significant accrual of deferred maintenance
-





# FY 2024-25 Budget/Plans

---

## Transportation Projects

- SRTS Sidewalk Gap Closure
  - MLK Underpass Reconstruction
  - Accessible Pedestrian Signals (APS) Program
  - Citywide Traffic Safety Program
  - West Lane @ UPRR Queue Cutter
  - Main and Market Complete Streets Phase 1- ATP Cycle 6
  - Alpine Pershing Mendocino Bicycle-Pedestrian Connectivity – ATP Cycle 6
  - Downtown Stockton Weber Avenue Bike and Ped Connectivity – ATP Cycle 6
-

A photograph of a construction site showing several large, grey concrete pipes laid out on the ground. The pipes are connected with blue and white flanges. In the background, there is a dirt area with some construction equipment and a clear blue sky.

# FY 2024-25 Budget/Plans

---

## Transportation Projects (continued)

- Wilson Way Safety Lighting at the BNSF Underpass - HSIP Cycle 11
  - El Dorado Street Pedestrian and Bicycle Safety Connectivity - HSIP Cycle 11
  - Hammer Lane Traffic Safety Improvements - HSIP Cycle 11
  - Systemic Pedestrian Safety Enhancements - HSIP Cycle 11
  - Bridge Rehabilitation and Replacement Program – Phase 7
  - LED Street Lights Conversion – Phase 6
  - Neighborhood Traffic Calming Program
  - City Street Restriping Project
  - Streets Resurfacing on Federal-Aid Streets Program
  - Traffic Signal Control Program
-





# FY 2024-25 Budget/Plans

---

## Transportation Projects (continued)

- Traffic Signal Modification Program
  - Airport Way over Mormon Slough Fire Damage Repair
  - Local Street Resurfacing Program
  - Sidewalk, Curb, and Gutter Repair Program
  - Street Furniture Painting
  - Street Light Pole Replacement
  - Airport Way Sewer Trunk Rehabilitation
  - Lincoln Road Sanitary Sewer Trunk Rehabilitation
-





# FY 2024-25 Budget/Plans

---

## General Fund Projects

### Dollars in thousands

- \$100 ADA Compliance Program
  - \$200 Community Center Security Cameras
  - \$150 Oak Park Senior Center Restrooms and ADA Upgrades
  - \$1,100 Roof Replacement and Construction Program
  - \$895 New City Hall Renovations and Relocation
  - \$300 Center Street Weir Repair
  - \$119 Maya Angelou Emergency Exit
  - \$375 Exeloo Installations at City Parks
-



# FY 2024-25 Budget/Plans

---

## Strong Communities/Measure M Fund

Dollars in millions

- \$2.5 Aquatic Facilities Renovation at Victory Park



A photograph of a construction site showing several large, grey, curved pipes laid out on the ground. The pipes have blue and white striped sections. In the background, there is a dirt area with some construction equipment and a clear blue sky.

# FY 2024-25 Budget/Plans

---

## Water

Dollars in millions

\$5.0 DWTP Recharge Basins

\$4.5 Advanced Metering Infrastructure

\$1.0 Water Well SSS#10

\$1.0 Northeast Reservoir and Associated  
Pump Station

\$1.0 Eight Mile Rd Water Line  
Reimbursement

\$0.68 S. Stockton Groundwater Well  
Rehabilitation at Well SSS8

---



A photograph of a construction site showing several large, grey concrete pipes laid out on the ground. The pipes are connected with blue and white couplings. In the background, there is a dirt area with some construction equipment and a clear blue sky.

# FY 2024-25 Budget/Plans

---

## Wastewater

Dollars in millions

\$6.0 Westside Interceptor Parallel Force Main

\$2.3 Sanitary Sewer Large Diameter Lines  
Replacement AMMP

\$2.1 Lincoln Road Sanitary Sewer Line  
Rehab

\$2.1 South Tuxedo Avenue Sewer Trunk  
Rehabilitation

\$1.2 Pershing Ave Sewer Trunk  
Rehabilitation

\$1 Scibner Street Area Backyard Sewers

---



# FY 2024-25 Budget/Plans

---

## Stormwater

Dollars in millions

\$0.25 Storm Drain System Emergency

\$0.25 Storm Pump Station Transfer Switch

\$0.1 Rose Street Assessment and Repair

---





# Municipal Utilities

Mel Lytle  
Director of Municipal  
Utilities





---

## Department Description

### Water Utility

- Treat & deliver water to approximately half of the Stockton community

### Wastewater Utility

- Collect & treat wastewater for the entire Stockton area
- 1,454 miles of pipelines
- 27 pump stations

### Stormwater Utility

- Collect & discharge surface runoff
  - Provide flood control with local basins
  - 600 miles of pipelines
  - 77 pump stations
-



---

## Key Consideration

- Regional Wastewater Control Facility (RWCF) Modifications Project
  - Wastewater & Stormwater Rate Study
  - Initiate Water Resources Projects
-





---

## Position Summary

### [Section O]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b>Adopted</b>	<b>Proposed</b>	<b>Variance</b>
Water	53	56	3
Wastewater	151	156	5
Stormwater	5	5	-
Support Services	16	16	-
Total	225	233	8

---



# Financial Summary

[Section J] Dollar in thousands

	<u>Water</u>	<u>Wastewater</u>	<u>Stormwater</u>	<u>Storm Districts</u>	<u>Utilities Total</u>
Beginning Available Balance	\$ 86,544	\$ 50,432	\$ 5,388	\$ 4,061	\$ 146,425
Revenues	78,141	93,359	6,468	469	178,437
Expenditures	77,511	107,577	8,562	513	194,163
Transfers					
Transfer In	-	-	-	8	8
Transfer Out	-	-	-	-	-
Net Annual Activity	630	(14,218)	(2,094)	(36)	(15,718)
Ending Available Balance	\$ 87,174	\$ 36,214	\$ 3,294	\$ 4,025	\$ 130,707



# Water Fund

[Section J] Dollar in thousands

	<b>FY 2023-24 Projected</b>	<b>FY 2024-25 Proposed</b>	<b>% Variance</b>
Beginning Available Balance	<u>\$ 85,605</u>	<u>\$ 86,544</u>	
Revenues	75,775	78,141	3.1%
Expenditures	74,835	77,511	3.6%
Transfer Out	-	-	
Net Annual Activity	<u>940</u>	<u>630</u>	
Ending Available Balance	<u><u>\$ 86,545</u></u>	<u><u>\$ 87,174</u></u>	





---

## FY 2024-25 Budget Plans

- Implement 3.5% Water rate increase (year 4 of 5)
  - Continue maintenance at Delta Water Treatment Plant and reservoirs
  - Increase in chemical treatment and energy cost
  - Re-budgeting for fleet assets due to supply chain issue
  - New CIP appropriation of \$14.3M
-





# Wastewater Fund

[Section J] Dollar in thousands

	<b>FY 2023-24 Projected</b>	<b>FY 2024-25 Proposed</b>	<b>% Variance</b>
Beginning Available Balance	<u>\$ 31,920</u>	<u>\$ 50,432</u>	
Revenues	138,359	93,359	-32.5%
Expenditures	119,847	107,577	-10.2%
Transfer In	-	-	
Transfer Out	-	-	
Net Annual Activity	<u>18,512</u>	<u>(14,218)</u>	
Ending Available Balance	<u>\$ 50,432</u>	<u>\$ 36,214</u>	



---

## FY 2024-25 Budget Plans

- Completion of construction of RWCF Modifications Project
  - Wastewater Rate Study
  - Increase in chemical treatment and energy cost
  - Re-budgeting for fleet replacements due to supply chain issue
  - New CIP appropriation of \$20.6M
-





# Stormwater Fund

[Section J] Dollar in thousands

	<u>FY 2023-24 Projected</u>	<u>FY 2024-25 Proposed</u>	<u>% Variance</u>
Beginning Available Balance	\$ 6,981	\$ 5,388	
Revenues	6,399	6,468	1.1%
Expenditures	7,992	8,562	7.1%
Transfer Out	-	-	
Net Annual Activity	<u>(1,593)</u>	<u>(2,094)</u>	
Ending Available Balance	<u>\$ 5,388</u>	<u>\$ 3,294</u>	





---

## FY 2024-25 Budget Plans

- Stormwater Rate Study
  - Continue Regulatory Compliance and Planning
  - CPI 3% increase in the assessments for Consolidated Storm Drain districts and Industrial Storm Basins
  - New CIP appropriation of only \$600K, due to lack of funding
-



---

## Fee Changes

- Water rate increase 3.5% (per 2020 Water Rate Study)
  - Delta Water Surface Water Connection Fee increase (per 2009 DWSP Report)
  - New Water progressive enforcement fees Backflow testing
  - Miscellaneous Water fee adjustments with updated salary rates and labor time
-



A photograph of a Stockton Police car at night. The car is a dark-colored SUV with "STOCKTON POLICE" written on the side. Its headlights and emergency lights are on. The car is parked in front of a building. The image is partially covered by a dark blue geometric overlay on the right side.

# Police Department

Stanley McFadden  
Chief of Police





---

# Department Description

Citywide general law enforcement  
services

Chief's Office, Operations, Logistics,  
& Administration Bureaus

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# Key Considerations

- 2024–2026 Strategic Plan
  - Supports City goals of public safety, economic growth, and thriving/healthy neighborhoods
-



---

# Position Summary

[Section O]

	<b>FY 2023-24 Adopted</b>	<b>Changes</b>	<b>FY 2024-25 Proposed</b>
Sworn	485	(60)	425
Non-Sworn	230	6	236
Total	715	(54)	661

---



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# Financial Summary

[Section D] Dollars in thousands

	<b>General Fund*</b>	<b>Measure W*</b>	<b>Asset Seizure*</b>	<b>State COPS*</b>	<b>Special Revenue*</b>	<b>Total</b>
Revenues	7,352	8,023	78	840	160	16,453
Expenditures	176,598	7,912	201	1,403	195	186,309
Net Annual Activity	<u>(169,246)</u>	<u>111</u>	<u>(123)</u>	<u>(563)</u>	<u>(35)</u>	<u>(169,856)</u>

\*Fund balance not displayed as fund is shared by more than one department/program.

---

---

# General Fund

Dollars in thousands [Section D]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b>Projected</b>	<b>Proposed</b>	<b>% Variance</b>
Employee Services	118,777	142,992	20%
Materials and Supplies	3,095	3,624	17%
Other Expenses and Services	21,581	29,982	39%
Total	143,453	176,598	23%

---

---

# FY 2024-25 Budget/Plans

- Additional funding for:
    - Five new full-time positions:
      - Police Telecommunications Supervisor
      - Animal Services Officers
      - Administrative Aide II, ASL Outreach
      - Mail Courier
  - Animal Shelter veterinarian contract services, janitorial cleaning services, onsite security, and medical supplies for animal care
  - Neighborhood Services case management software
  - Recruiting Team advertising and promotional items
  - Salary adjustments and retention incentives for Police Telecommunicators, Code Enforcement Officers, and Animal Services Assistants
-





---

# FY 2024-25 Budget/Plans

## Asset Seizure

- Expenditures focus on SWAT equipment & supplies

## State COPS

- 2 Community Service Officers
  - One-time equipment/supplies/services/software purchases for special teams
  - Ongoing supplies for community crime prevention and National Night Out
-



---

# FY 2024-25 Budget/Plans

## Police Grants

- Community Corrections Partnership Task Force
  - Office of Traffic Safety  
DUI/distracted driving
  - Byrne Memorial Justice Assistance Grant
  - California for All Animals Grant
-



---

# Fee Changes

- Increase state gun permit fee
  - Increase/Decrease Investigative permit fees based on 2021 fee study
  - Addition of Tobacco Retail License violations per ordinance 2023-06-20-1502
  - Addition of Animal Abandonment Fines and Penalties per ordinance 2023-07-11-1502
-



# Fire Department

Richard Edwards  
Fire Chief





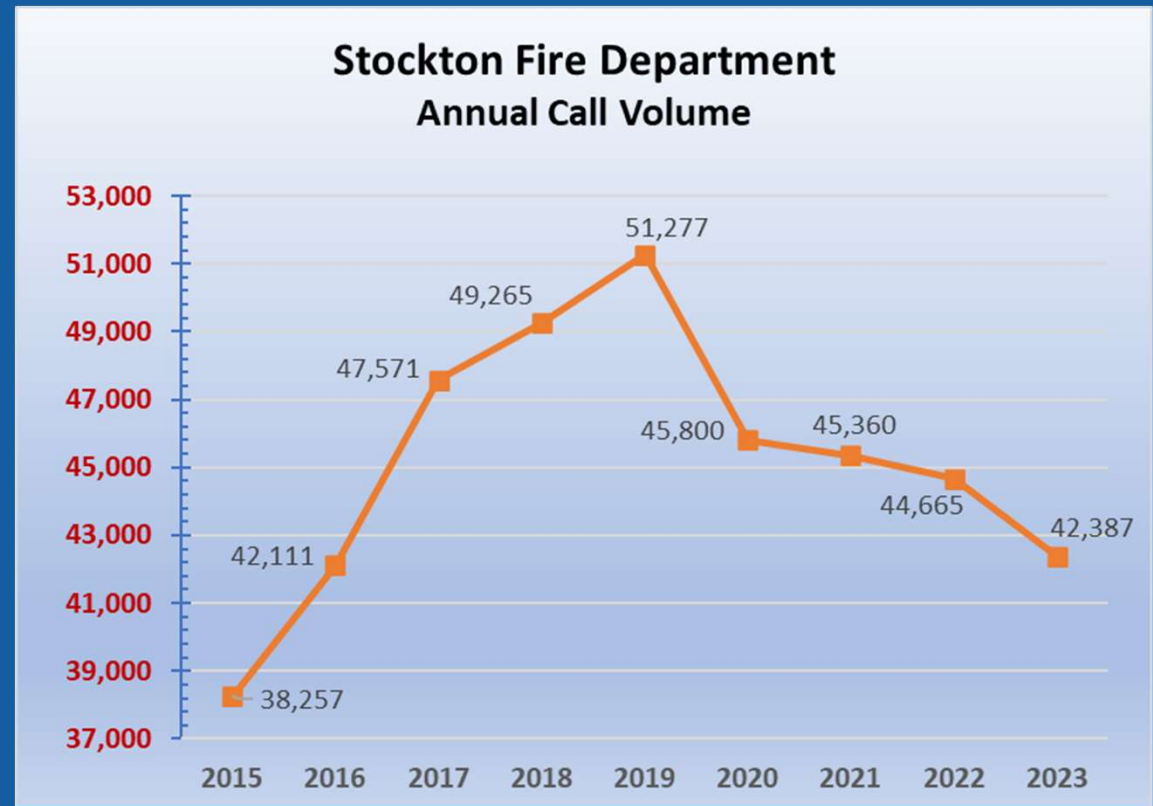
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# Department Description

- Fire protection & emergency services
    - Emergency medical services
    - Fire dispatch
    - Fire prevention
    - Thirteen fire stations
    - Thirteen engines & four ladder trucks in service
  - Daily staffing levels:
    - 3 personnel on fire engines
    - 4 personnel on ladder trucks
    - 2 Battalion Chiefs
    - 1 Chief's Operator
-

# Key Considerations

- Fire suppression & emergency services
- Emergency communications
  - Dispatch contracts
- Alternative Funding Sources

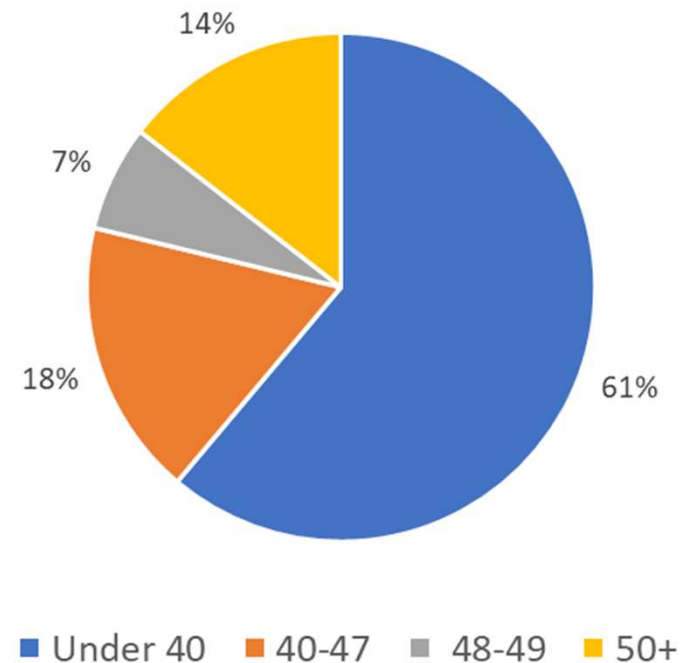




# Key Considerations

- Personnel recruitment & retention
- Technology enhancements
- Citywide Emergency Operations

STOCKTON FIRE DEPARTMENT  
Current Sworn Personnel (193) - By Age Group



---

# Position Summary

[Section O]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Adopted</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
General Fund	192	198	6
Development Services	18	18	-
Measure W	27	27	-
SAFER Grant	9	16	7
Total	<u>246</u>	<u>259</u>	<u>13</u>

# Financial Summary

Dollars in thousands [Section E]

	<u>General Fund*</u>	<u>Emergency Dispatch</u>	<u>Development Services*</u>	<u>Measure W*</u>	<u>Special Revenue*</u>	<u>Total</u>
Beginning Available Balance		<u>\$ 1,107</u>				
Revenues	\$ 6,361	5,224	\$ 4,528	\$ 8,023	\$ -	\$ 24,136
Expenditures	65,832	5,926	4,668	8,049	17	84,491
Transfers In	-	-	-	-	-	-
Transfers Out	-	-	(1,653)	-	-	(1,653)
Net Annual Activity	<u>\$ (59,470)</u>	<u>(702)</u>	<u>\$ (1,793)</u>	<u>\$ (26)</u>	<u>\$ (17)</u>	<u>\$(62,008)</u>
Ending Available Balance		<u>\$ 405</u>				

(a) The total Development Services Fund - 220 is presented with Community Development Dept. (Section H)

(b) The total Measure W Fund - 200 is presented with the Police Dept. (Section D)

\*Fund balance not displayed as fund is shared by more than one department/program.



---

# General Fund

Dollars in thousands [Section E]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Projected</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Employee Services	\$ 43,373	\$ 48,607	12.1%
Other Services	10,930	12,628	15.5%
Materials and Supplies	2,010	1,718	-14.5%
Other Expenses	2,691	2,773	3.0%
Capital Outlay	399	107	-73.3%
Total	<b><u>\$ 59,404</u></b>	<b><u>\$ 65,832</u></b>	<b><u>10.8%</u></b>

---

# Emergency Dispatch Summary

Dollars in thousands [Section E]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Projected</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Beginning Available Balance	\$ 895	\$ 1,107	
Revenues	\$ 5,077	\$ 5,224	2.9%
Expenditures	4,865	5,926	21.8%
Transfers In	-	-	
Net Annual Activity	<u>\$ 212</u>	<u>\$ (702)</u>	
Ending Available Balance	<u>1,107</u>	<u>405</u>	



---

# FY 2024-25 Budget/Plans

- Thirteen fire stations
  - Fire apparatus & firefighter gear and special firefighting equipment
  - Citywide emergency & special operations
  - Firefighter recruitment and training
  - Technology enhancements
  - Emergency Communications
-





# Fee Changes

Current	
Sub-Categories	
State Licensed Care Facility Inspections	
State Licensed Care Facility Annual Inspection 6 or less clients - per hour - RCFE, ARF, Large & Small Family Daycare in single family home	\$172.00

Proposed	
Sub-Categories	
State Licensed Care Facility Inspections	
State Licensed Care Facility Annual Inspection 6 or less clients - per hour - RCFE, ARF, Large & Small Family Daycare in single family home	Inactivate



# Community Development

Stephanie Ocasio  
—  
Director of Community  
Development





---

# Department Description

- Plan for City's growth and needs
  - Review & process development applications
  - Building, emergency, and life safety inspections
  - Development engineering services
  - Floodplain management coordination
  - Assist in economic development
  - Administer Public Facilities Fees Program
  - Support Boards and Commissions
  - Develop policy and initiatives
-





---

# Key Considerations

## Staff Augmentation to Support Service Delivery

- Building plan check
- Building inspection
- Planning & Engineering application review
- Front counter support
- Accela permitting system support

## Development Code update

## Public Facility Fee (PFF) nexus study

## Ongoing customer-focused technology & process improvements

---

---

# Position Summary

[Page O-12]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Adopted</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Total Positions	50	51	1

---

# Financial Summary

Dollars in thousands [Section H]

	<b>Development Services*</b>	<b>Public Facilities Fee Administration</b>	<b>Total</b>
Beginning Available Balance		<u>\$ 3,234</u>	
Revenues	\$ 17,675	659	\$ 18,334
Expenditures	16,134	464	16,598
Projected Total Transfers			
Transfer in - General Fund	800	-	800
Transfer out - CIP Fund	4,047	-	4,047
Net Annual Activity	<u>(1,706)</u>	<u>195</u>	<u>\$ 6,583</u>
Ending Available Balance		<u>\$ 3,429</u>	

\*Fund balance not displayed as fund is shared by more than one department/program.





---

# FY 2024-25 Budget/Plans

- Development activity is subject to economic fluctuations; CDD has built its fund balance to maintain services during economic downturns
  - Projected 2% revenue decrease from current FY23-24 budget
  - Existing multi-year process improvements, staff augmentation, and expanded data capabilities are planned to continue; no new major efforts are being requested
-



---

# Fee Changes

No fee changes are requested

---



The background of the slide is a photograph of a modern office space. It features several rows of desks with computer monitors and ergonomic chairs. Large windows on the left side of the office provide a view of a cityscape with various buildings and a clear sky. The office floor is covered with a patterned carpet. In the foreground, there is a potted plant with broad green leaves. The right side of the image is partially obscured by a dark blue geometric overlay that contains the text.

# Information Technology

Jamil Niazi

—  
Director of Information  
of Technology





---

# Department Description

- Customer Service / Support Desk
  - Enterprise Applications
  - Enterprise Project Management Office
  - Infrastructure & Cybersecurity
  - IT Finance & Budget Office
  - Enterprise Resource Planning (ERP)
-



---

# Key Considerations

- Continue Public Safety Radio Infrastructure Upgrade
  - Expand Network Infrastructure / New City Hall
  - Continue ERP Project Implementation
  - Cybersecurity Hardening
  - Geographic Information System (GIS)
  - IT Student Program
-



---

# Position Summary

[Section O]

	<b>FY 2023-24 Adopted</b>	<b>FY 2024-25 Proposed</b>	<b>Variance</b>
Technology	51	52	1
Communications	1	1	-
Total	52	53	1

---



---

# Financial Summary

Dollars in thousands [Section N]

	<b>Technology</b>	<b>Communications</b>	<b>Total</b>
Beginning Available Balance	\$ 26,994	\$ 6,334	\$ 33,329
Revenues	16,136	3,052	19,189
Expenditures	18,908	3,581	22,490
Transfer Out	(4,100)	-	(4,100)
Net Annual Activity	(6,872)	(529)	(7,401)
Ending Available Balance	\$ 20,122	\$ 5,805	\$ 25,928

---



# FY 2024-25 Budget/Plans

---

## Technology

- ERP development & implementation
  - Bi-weekly payroll & phase IV planning
- Network & infrastructure improvements
- Cybersecurity hardening
- New IT Service Desk Ticketing System
- Technical partnership and support for strategic technology projects for client departments
- Equipment lifecycle replacement



# FY 2024-25 Budget/Plans

---

## Communications

- Final public safety tower site planning and build out in progress
- Replacement of portable/mobile radios and mobile data computers as part of the standard replacement lifecycle





# Human Resources

Rosemary Rivas  
—  
Director of Human  
Resources



---

# Department Description

- Workforce Planning
  - Benefits Administration
  - Onboarding & Staff Development
  - Labor & Employee Relations
  - Risk Services
-





---

# Key Considerations

- Bi-Weekly payroll implementation
  - Recruitment & Retention
  - Risk/Loss Mitigation
  - 2025 Safety Negotiations Preparation
  - General liability, healthcare premiums, and retirement expenses continue to increase
-



# Position Summary

[Page O-22]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b>Adopted</b>	<b>Proposed</b>	<b>Variance</b>
General Fund	19	19	-
Benefit ISF	12	12	-
Total	31	31	-

# Financial Summary

Dollars in thousands [Sections K & N]

	<b>General Fund</b>	<b>Risk Management</b>	<b>Benefits</b>	<b>Total</b>
Beginning Available Balance		<u>\$ 58,297</u>	<u>\$ 110,286</u>	
Revenues	\$ -	34,798	148,390	\$ 183,188
Expenditures	3,131	36,266	147,138	186,535
Net Annual Activity	<u>\$ (3,131)</u>	<u>(1,468)</u>	<u>1,252</u>	<u>\$ (3,347)</u>
Ending Available Balance		<u>\$ 56,829</u>	<u>\$ 111,538</u>	

# General Fund

Dollars in thousands [Section K]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>%</b>
	<b><u>Projected</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Employee Services	\$ 1,393	\$ 1,742	25.1%
Other Services	579	908	56.8%
Materials and Supplies	25	39	56.0%
Other Expenses	309	442	43.0%
Total	<u>\$ 2,306</u>	<u>\$ 3,131</u>	<u>35.8%</u>





---

## FY 2024-25 Budget/Plans

- Citywide Training & Professional Development
  - NeoGov Software System Expansion
  - Risk Mitigation Information System (RMIS) Implementation
-

A photograph of the Stockton Memorial Civic Auditorium, a large, light blue, classical-style building with a prominent portico supported by columns. The building features a large dome on top. The sky is blue with scattered white clouds. The image is partially overlaid by a dark blue geometric shape on the right side, which contains the text. The foreground shows a paved plaza with steps leading up to the entrance.

# Administrative Services

Jay Kapoor  
Deputy City Manager /  
Interim Chief Financial  
Officer





---

# Department Description

## Internal Services:

- Accounting & Financial Reporting
- Debt & Treasury
- Investments
- Budget
- Payroll
- Cashiering/Accounts Receivable
- Contracts/Purchasing
- Inventory

## External Services:

- Utility billing
  - Business licenses
  - 3 Sales Tax Measure Citizen Committees
  - Vendors assistance
  - Bid Opportunities
-





---

# Key Considerations

## Citywide fiscal sustainability

- Long-Range Financial Plan (L-RFP)
  - Enterprise Resource Planning (ERP)
  - Timely reporting
  - Maximize City collections & cash flow
  - Improve processes
  - Cultivate employees & other resources
  - Special Funds reporting & administration
-



---

# Position Summary

## [Section O]

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b>Adopted</b>	<b>Proposed</b>	<b>Variance</b>
General Fund	85	89	4
Internal Service Funds	2	2	-
Total	87	91	4

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# Financial Summary

## [Section K] Dollars in Thousands

	<b>General Fund</b>	<b>Reprographics</b>	<b>Total</b>
Beginning Available Balance		<u>\$ 1,444</u>	
Revenues	\$ 151	360	\$ 511
Expenditures	10,667	475	11,142
Transfer out	-	(1,300)	(1,300)
Net Annual Activity	<u>\$ (10,516)</u>	<u>(1,415)</u>	<u>\$ (11,931)</u>
Ending Available Balance		<u><u>\$ 29</u></u>	

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# General Fund

## [Section K] Dollars in Thousands

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>%</b>
	<b>Projected</b>	<b>Proposed</b>	<b>Variance</b>
Employee Services	\$ 4,788	\$ 5,975	24.8%
Other Services	3,824	3,974	3.9%
Materials and Supplies	88	115	30.3%
Other Expenses	593	602	1.5%
Total	<u>\$ 9,293</u>	<u>\$ 10,667</u>	<u>14.8%</u>

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# FY 2024-25 Budget/Plans

- Timely financial analysis & recommendations
  - Maintain Long-Range Financial Plan (L-RFP)
  - ERP Phase 4 Utility Billing planning
  - Invest in employees & other resources
  - Provide grants, procurement, preparing for audits & financial management training to all city departments
  - Workforce Retention and Staffing
  - Resolution of audit findings
  - Review and revise policies and procedures to maintain and enhance effective controls
  - Collaborate with City Departments to create post- COVID grant funds program
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# Fee Changes

## Cannabis Businesses – Adjusted for Current Salaries & Benefits

- Business Application for Permit to Operate
    - Increase of \$1,076 (to \$4,646)
  - Initial Business Permit to Operate
    - Increase of \$2,606 (to \$22,776)
  - Permit to Operate – Renewal
    - Increase of \$706 (to \$20,876)
  - Appeal Fee – Denial of Permit
    - Increase of \$61 (to \$155)
-





# Debt

Jay Kapoor  
—  
Deputy City Manager /  
Interim Chief Financial  
Officer

# Financial Summary

Dollars in Thousands

	<b>City Debt Service Fund</b> (Page L-6)	<b>Internal Service Funds</b> (Page N-4)	<b>Enterprise Parking &amp; Utilities</b> (Pages I-35 & L-9, L-10)	<b>Successor Agency</b> (Page L-8)	<b>Restricted Assessment Districts</b> (Page L-6)	<b>Total</b>
Annual Debt Service						
Bonds	\$ -	\$ -	\$ 23,308	\$ 7,431	\$ 8,146	\$ 38,885
Loans	-	-	1,603	-	-	1,603
Leases	-	446	777	-	-	1,223
Settlements	10,378	-	-	-	-	10,378
Debt Administration	2	-	10	8	1,013	1,033
	10,381	446	25,699	7,439	9,159	53,123
Funding Sources						
General Fund	8,887	-	-	-	-	8,887
Utilities	-	-	23,232	-	-	23,232
Successor Agency	-	-	-	7,439	-	7,439
Other	1,701	488	2,467	-	9,159	13,815
	10,588	488	25,699	7,439	9,159	53,372
Net Annual Activity	\$ 208	\$ 42	\$ -	\$ -	\$ -	\$ 249



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## Major Debt Obligations

- Assured Guaranty
    - Special Fund, Lease Ask, Supplemental, and Contingent
  - Successor Agency
    - 2016 Revenue Bonds
  - Parking Authority
    - 2020 Parking Bonds & SEB Internal Lease
  - Enterprise Funds
    - Water
    - Wastewater
  - Land-Based Districts
    - Wastewater
-





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## FY 2024-25 Budget/Plans

- Debt planned for Cannery Park, Series 2024
  - Possible refunding of 2014 Wastewater bonds
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# Non- Departmental

Courtney Christy  
Deputy City Manager



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## Department Description

- Provides funding for functions with a citywide impact not related to a single department
  - Examples include:
    - Legislative advocacy
    - Public, Educational & Governmental Support fee
    - Election expenses
    - Labor & litigation
    - General Fund Debt Service & Program Support
-



# Financial Summary

[Section K] Dollars in Thousands

	<b>General Fund</b>	<b>Special Revenue 260*</b>	<b>Total</b>
Beginning Available Balance		<u>\$ 4,146</u>	<u>\$ 4,146</u>
Revenues	\$ -	1,715	1,715
Expenditures	3,458	3,050	6,508
Transfer Out	<u>(28,014)</u>	<u>-</u>	<u>(28,014)</u>
Net Annual Activity	<u>\$(31,471)</u>	<u>(1,335)</u>	<u>\$(32,807)</u>
Ending Available Balance		<u><u>\$ 2,811</u></u>	

\*Fund balance not displayed as fund is shared by more than one department/program.

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# General Fund

[Section K] Dollars in Thousands

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	<b>%</b>
	<b><u>Projected</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Employee Services	\$ 157	\$ (147)	-193.6%
Other Services	3,145	3,851	22.5%
Materials and Supplies	15	18	20.0%
Other Expenses	(2,274)	(265)	-88.4%
Capital Outlay	-	-	0.0%
Transfers	27,231	28,014	2.9%
Total	<b><u>\$ 28,274</u></b>	<b><u>\$ 31,471</u></b>	<b><u>11.3%</u></b>



# FY 2024-25 Budget/Plans

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- Support the November 2024 Election
- Support recruitment & retention efforts, along with staff augmentation services
- Provides grant writing & administration support
- Analyze and improve the manner and frequency with which the City communicates with the community
- Continue to support activities related to the Economic Development Strategic Action Plan



# Charter Offices

Courtney Christy  
Deputy City Manager





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# City Council

- Council is the policy-setting body for the City
  - Initiates, studies & holds public meetings on issues affecting the citizens of Stockton
  - Hires & supervises the four Charter Officers:
    - City Attorney
    - City Auditor
    - City Clerk
    - City Manager
-





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# Office of the City Attorney

- Provides legal services & advice to the City Council, officials, boards, commissions, & City departments
  - Defends the City in lawsuits
  - Prepares legal opinions, ordinances & resolutions
  - Reviews & approves contracts, bonds, etc.
  - Prosecutes violations of the Stockton Municipal Code
-





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# Office of the City Auditor

- Provides the City Council, management & employees with objective analyses, appraisals, & recommendations for improvements
  - Conducts performance audits:
    - Internal controls
    - Compliance with laws & policies
    - Accomplishment of goals & objectives
    - Reviews & consults audits performed by external financial auditors or other third parties
-



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# Office of the City Clerk

- Administers municipal elections
  - Ensures compliance with open meetings, campaign conflict of interest filing requirements
  - Administers City Records Management System
  - Management of Boards & Commissions
  - Produces & preserves records for City Council & other City meetings
  - Promotes Civic Engagement
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# Office of the City Manager

- General oversight of City operations under the policy direction of the City Council
  - Provides direction & administration of City departments
  - Office of Performance & Data Analytics
  - Community & Media Relations
  - Office of Violence Prevention
  - Environment & Sustainability Division
  - Legislative Advocacy
-





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# Key Considerations

- Prioritize Council strategic goals focusing on:
    - workforce & youth programming
    - crime reduction, homelessness & housing
    - public health
    - wellbeing & resiliency
    - economic growth
  - Commitment to the Long-Range Financial Plan (L-RFP)
  - Data-driven Strategic Planning supported by the Open Data platform
  - Commitment to customer service to the Stockton community through accountable, innovative, efficient, and effective management of resources
-



# Position Summary

## [Section O]

	<b><u>FY 2023-24</u></b> <b><u>Adopted</u></b>	<b><u>FY 2024-25</u></b> <b><u>Proposed</u></b>	<b><u>Variance</u></b>
Charter Offices			
City Council	10	10	-
City Attorney	12	12	-
City Clerk	8	8	-
City Manager	18	19	1
OVP	14	15	1
Grants*	3	7	4
Total	<u>65</u>	<u>71</u>	<u>6</u>

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# Financial Summary

[Section K] Dollars in Thousands

	<b>FY 2023-24</b>	<b>FY 2024-25</b>	
	<b><u>Adopted</u></b>	<b><u>Proposed</u></b>	<b><u>Variance</u></b>
Charter Offices			
City Council	\$ 1,038	\$ 1,127	8.6%
City Attorney	1,439	1,606	11.6%
City Clerk	1,166	1,352	16.0%
City Auditor	513	531	3.5%
City Manager	5,395	6,139	13.8%
Total	<b><u>\$ 9,551</u></b>	<b><u>\$ 10,757</u></b>	<b><u>12.6%</u></b>





# FY 2024-25 Budget/Plans

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- Continue expanding Youth Service, Environment & Sustainability, and Equity & Inclusion Programs
- Maintain Long-Range Financial Plan (L-RFP)
- Continue improving data dashboards, enhancing delivery of internal services and external/end user experience, supporting transparent governance
- Expand efforts related to Diversity, Equity & Inclusion
- Prepare for the November 2024 General Election, potential ballot measures, and Charter amendments
- Facilitate relocation of Council Chambers to the New City Hall location

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## Next Steps

- Budget Public Hearing on June 18th
  - FY 2024–25 Annual Budget
    - 2024–2029 Capital Improvement Plan
    - FY 2024–25 Fee Schedule
    - FY 2024–25 Successor Agency Budget
    - FY 2024–25 Parking Authority Budget



CITY OF STOCKTON

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QUESTIONS?

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