



COMMUNITY SERVICES DEPARTMENT



COMMUNITY SERVICES DEPARTMENT

MISSION STATEMENT

To afford opportunities for personal fulfillment and creative expression, to meet recreation and leisure needs, enhance the quality of life within the community, and allow for the pursuit of education, civic, professional, and personal interests.

Budget at a Glance:

Total Expenditures	\$22,738,766
Total Revenues	\$28,128,550
Total Net Revenues	\$5,389,784
Total Staff	113

DEPARTMENT DESCRIPTION

Community Services has three primary budgetary program areas: Library , Recreation and Golf.

The Library provides experiences and resources designed to improve the lives of residents in our community. Programs such as story-time, tutoring, and summer reading focus on literacy, learning, and building strong families and communities. Library collections support this goal and include internet access, computer labs, books, music, movies, electronic research tools and digital format materials.

The Library system, known as the Stockton-San Joaquin County Public Library, is operated by the City of Stockton yet serves all of San Joaquin County through an arrangement to provide a regional, multi-branch system. The system is made up of five branches within Stockton city limits, eight branches throughout the rest of San Joaquin County, and a bookmobile. This centralized system allows all of the sites to circulate materials between one another and benefit from combined administrative and management costs.

General Fund allocations from the City of Stockton and San Joaquin County have made up the majority of the funding for the library system. Operating and system-wide administration and support costs are tracked separately, and assigned to the two agencies in accordance with a contract for services. Beginning in FY 2017-18, funding will be available from a voter approved sales transactions and use tax to support the City of Stockton share of library programs and facilities.

Recreation is comprised of programs that improve the lives of Stockton residents. Recreation programs are known to foster physical health, promote social equity, build life skills and strengthen community bonds. Through neighborhood facilities the City offers youth and adult sports leagues, meals for seniors, day camps, after-school programs, instructional classes and a variety of other leisure events and activities.

Recreation facilities include: community centers, ball field complexes, swimming pools and special event venues including the Civic Auditorium, Weber Point Events Center, and Pixie Woods Children's Theme Park. Some facilities and programs are operated by the City in total, some are jointly used with other agencies, and others are contracted out to private firms for full or partial management. Operating costs for recreation programs have historically been funded by fees and an allocation of General Fund revenues. Program registration and facility rental price points were developed to maximize recreational opportunities for citizens, and have not traditionally been based on full cost recovery, but rather have been set at a level commensurate to local needs. Beginning in FY 2017-18, resources will become available from a voter approved sales transactions and use tax to support recreation programs and facilities.

COMMUNITY SERVICES DEPARTMENT

Golf operations at the Swenson and Van Buskirk municipal courses are managed through a contract with Kemper Sports, Inc. that began in July 2011. Due to the significant number of competitor courses and a decrease in regional golf rounds, these municipal courses are unable to cover operating costs through course fees and require support from the General Fund. Although the early expectations of contract management were for the courses to be self-sustaining, it is evident that a significant ongoing subsidy will be required for the properties.

In addition to operational areas, the department provides oversight to the Parks and Recreation Commission, Stockton Arts Commission and Public Art Program.

KEY CONSIDERATIONS

In November 2016, City of Stockton voters passed Measure M, a ¼ cent transactions and use tax specifically for Library and Recreation services known as the Strong Communities Initiative. Over the next 16 years, the initiative will generate more than \$150 million for programs and facilities, and will allow the City to restore and enhance service levels and address deferred facility maintenance and renovation. The increased tax revenues, along with stable funding from San Joaquin County for Library services, improves the Department's ability to address long-standing needs.

The initial priorities facing the Department include: restoring programs and operating schedules to satisfy citizen demand, repairing and modernizing facilities, and meeting needs for technology, education, recreation and health.

In FY 2017-18, the Library expects to complete a high-speed bandwidth project and offer all branches, up to 1,000 times greater capacity than is currently available, and develop programming to take specific advantage of this valuable new resource. Staff continues to work on implementing the Library Strategic Plan. Noteworthy accomplishments include increased science, technology, engineering, arts and Math programming to support the development of 21st century technology skills, offering Makerspace programs with robotic equipment and 3D printers, and increased outreach presence throughout the library system.

Recreation considerations for the coming year will focus on continued execution of the Recreation Strategic Plan completed in 2015, implementing online registration software, and continuing to improve sports fields. During FY 2016-17 the Recreation Division was successful in expanding the Holiday Tree Lighting event, completing an aquatics facility analysis, and expanding programming and marketing of Pixie Woods.

The City Council adopted the Teen Leadership Council of the Gary and Janice Podesto Teen IMPACT Center as the voice for youth in Stockton. Staff is now working with them to develop plans for increased involvement with the City. Staff will also complete a comparative analysis of program fees and costs and will make recommendations for fee adjustments that balance cost recovery and General Fund revenue with long-term program affordability and viability.

**Community Services Department
FY 2017-18 Adopted Budget**

	<u>Strong Communities</u> <i>See Page G-7</i>	<u>Library</u> <i>See Page G-9</i>	<u>Recreation</u> <i>See Page G-15</i>	<u>Total</u>
Beginning Available Balance	\$ 2,293,000	\$ 2,810,010	\$ 546,036	\$ 5,649,046
Revenues				
Measure M Sales Tax	10,228,000	-	-	10,228,000
San Joaquin County Contract	-	6,500,000	-	6,500,000
Additional Hours Contracts	-	163,330	-	163,330
Fines	-	248,960	-	248,960
Other Revenues	-	131,033	1,300	132,333
Recreation Programs	-	-	2,267,327	2,267,327
Facility Admission and Rentals	-	-	283,100	283,100
Community Centers	-	-	214,000	214,000
	10,228,000	7,043,323	2,765,727	20,037,050
Expenditures				
Administration	659,289	1,452,185	1,041,399	3,152,873
Library Operations	1,602,875	10,139,782	-	11,742,657
Recreation Programs	2,014,850	-	1,175,409	3,190,259
Civic Auditorium	-	-	401,562	401,562
Community Centers	-	-	1,967,780	1,967,780
Other Programs	-	-	2,283,635	2,283,635
Capital Projects	-	-	-	-
	4,277,014	11,591,967	6,869,785	22,738,766
Transfers				
Transfer In - General Fund	-	3,984,500	4,107,000	8,091,500
Transfer In - Other Funds	-	-	-	-
Transfer Out - Other Funds	-	-	-	-
	-	3,984,500	4,107,000	8,091,500
Net Annual Activity	5,950,986	(564,144)	2,942	5,389,784
Ending Available Balance	\$ 8,243,986	\$ 2,245,866	\$ 548,978	\$ 11,038,830

Revenues	\$ 20,037,050
Transfers	8,091,500
Total Sources	\$ 28,128,550
Expenditures	\$ 22,738,766
Transfers	-
Total Appropriations	\$ 22,738,766

COMMUNITY SERVICES DEPARTMENT**STRONG COMMUNITIES FUND (083)****History**

- On November 8, 2016, Stockton voters passed a ballot initiative for a ¼ cent sales transactions and use tax for Library and Recreation Services.
- The initiative, known as the Strong Communities Initiative, went into effect on April 1, 2017, will continue for 16 years and is estimated to generate an average of between \$9.4 and \$11.8 million per year.

FY 2016-17 Events

- April 1, 2017, the City Council unanimously approved a set of guiding principles to be used in determining the use of Strong Communities resources and adopted a resolution approving a policy to govern the activities of the Strong Communities Oversight Committee.
- City Council authorized 23 new positions in the Community Services Department for the restoration of Library and Recreation services.
- Expenditures pertain to State of California Board of Equalization fees to establish and administer the tax.

FY 2017-18 Budget Changes

- Recruit 23 newly authorized positions.
- Fully restore library and community centers operating schedules to six days a week by January 1, 2018.
- Develop Makerspaces to spark entrepreneurial interest and involve children and youth in science and technology learning.
- Develop on-line services to register for programs, pay library fines, and provide remote access to databases and materials.
- Develop community-wide programs to support health and literacy.
- Develop further plans for programming and facility renovation and present to City Council.
- Revive and renew the quarterly community activities guide that incorporates Recreation and Library activities.

**Community Services Department
Strong Communities - 083
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ -	\$ -	\$ -	\$ 2,293,000
Revenues				
Measure M Sales Tax	-	-	2,497,000	10,228,000
Recreation Programs	-	-	-	-
Fines	-	-	-	-
Other Revenues	-	-	-	-
Interest	-	-	-	-
	<u>-</u>	<u>-</u>	<u>2,497,000</u>	<u>10,228,000</u>
Expenditures				
Administration	-	-	-	414,789
Library Programs	-	-	-	1,602,875
Recreation Programs	-	-	-	2,014,850
Tax Collection & Audit Costs	-	-	204,000	244,500
	<u>-</u>	<u>-</u>	<u>204,000</u>	<u>4,277,014</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	<u>-</u>	<u>-</u>	<u>2,293,000</u>	<u>5,950,986</u>
Ending Available Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,293,000</u>	<u>\$ 8,243,986</u>
	-	-	-	-
Available Balance Calculation				
Cash		\$ -		
Accounts Receivable		-		
Accounts Payable		-		
Capital Projects		-		
Ending Available Balance		<u>\$ -</u>		

**Community Services Department
Library Programs
FY 2017-18 Adopted Budget**

	Library 041	Special Revenue 644	Kolak Trust 614	G. Cady Trust 622	Library Programs Total
	<i>See Page G-11</i>	<i>See Page G-12</i>	<i>See Page G-13</i>	<i>See Page G-14</i>	
Beginning Available Balance	\$ 2,766,993	\$ 46,063	\$ (2,888)	\$ (158)	\$ 2,810,010
Revenues					
San Joaquin County	6,500,000	-	-	-	6,500,000
Additional Hours Contracts	163,330	-	-	-	163,330
Fines	248,960	-	-	-	248,960
Other Revenues	127,383	500	3,100	50	131,033
	7,039,673	500	3,100	50	7,043,323
Expenditures					
Branch operations	8,686,589	15,000	-	-	8,701,589
Technical services	877,453	-	-	-	877,453
Programming and outreach	560,740	-	-	-	560,740
Administration and delivery	1,452,185	-	-	-	1,452,185
Capital projects	-	-	-	-	-
	11,576,967	15,000	-	-	11,591,967
Transfers					
Transfer In - General Fund	3,984,500	-	-	-	3,984,500
Transfer In - Other	-	-	-	-	-
Transfer Out	-	-	-	-	-
	3,984,500	-	-	-	3,984,500
Net Annual Activity	(552,794)	(14,500)	3,100	50	(564,144)
Ending Available Balance	\$ 2,214,199	\$ 31,563	\$ 212	\$ (108)	\$ 2,245,866

COMMUNITY SERVICES DEPARTMENT**LIBRARY FUND (041)****History**

- This fund tracks the financial activities for the Stockton-San Joaquin County Public Library.
- Under City of Stockton management, library services have been made available County-wide since 1910.
- Currently five City and eight County facilities are open to the public between 25 and 42 hours per week.
- Resources for operations recorded in this Fund are provided from the City of Stockton General Fund, San Joaquin County General Fund, contracts for automation services, support from outlying cities, donations from individuals and charitable organizations, and fines and fee revenues.

FY 2016-17 Events

- Conducted an 8-week, grant funded program called Path to the Future, which focused on providing teens skills for obtaining employment and assistance with college readiness.
- Held annual One Book, One San Joaquin program featuring Cristina Henriquez, the author of *The Book of Unknown Americans*.
- Applied for and received discounts through the Federal E-Rate program to cover up to 85% of internet service and equipment costs.
- Received a State grant for technology equipment used to increase bandwidth in Libraries.
- Updated technologies in the Libraries - replaced obsolete systems and equipment used by patrons to reserve and access public computers and print or copy documents and materials.
- Re-opened the full-service Fair Oaks Branch Library on Main Street.

FY 2017-18 Budget Changes

- Switch to the California Research Education Network (CalREN), as a provider for internet access. receiving 1 gigabyte of bandwidth at all Library branches, which is up to 1,000 times faster than current speeds.
- Add a new electronic resource called "Hoopla" for movie, music, ebook and audiobook downloads and streaming to San Joaquin County branch libraries.
- Introduce online payment of library fines as well as digital library cards for San Joaquin County branch share of costs.
- Recruit three new San Joaquin County library positions authorized by City Council April 1, 2017.

**Community Services Department
Library - 041
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 3,996,640	\$ 4,329,044	\$ 3,951,435	\$ 2,766,993
Revenues				
San Joaquin County	5,566,960	5,863,930	4,648,800	6,500,000
Material Match Program	128,640	58,210	-	-
Additional Hours Contracts	157,991	138,193	163,300	163,330
Fines & Fees	267,514	261,040	248,319	248,960
Other Revenues	269,607	177,771	131,434	127,383
	<u>6,390,712</u>	<u>6,499,144</u>	<u>5,191,853</u>	<u>7,039,673</u>
Expenditures				
Administration	1,212,671	1,138,335	1,143,109	1,258,273
Programming and Outreach	345,984	367,344	484,988	560,740
Technical Services	1,105,844	758,787	961,257	877,453
Branch Operations				
Branch Operations - County	3,643,969	3,864,675	4,339,141	4,936,470
Branch Operations - City	3,265,360	3,702,584	3,859,631	3,750,119
Delivery Services	215,557	211,408	201,777	193,912
Capital projects	443,923	113,655	(1,092,175)	-
	<u>10,233,308</u>	<u>10,156,788</u>	<u>9,897,728</u>	<u>11,576,967</u>
Transfers				
Transfer In - General Fund	4,275,000	5,312,525	4,504,000	3,984,500
Transfer In - Other	-	36,035	12,433	-
Transfer Out - Capital 301	(100,000)	-	(995,000)	-
	<u>4,175,000</u>	<u>5,348,560</u>	<u>3,521,433</u>	<u>3,984,500</u>
Net Annual Activity	332,404	1,690,916	(1,184,442)	(552,794)
Ending Available Balance	\$ 4,329,044	\$ 6,019,960	\$ 2,766,993	\$ 2,214,199
	-	-	-	-
Available Balance Calculation				
Current Assets		\$ 6,602,362		
Current Liabilities		(582,402)		
Capital Projects		(2,068,525)		
Ending Available Balance		<u>\$ 3,951,435</u>		

**Community Services Department
Library Special Revenue Fund - 644
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 108,303	\$ 106,979	\$ 63,063	\$ 46,063
Revenues				
Program Revenue	1,000	-	-	-
Other Revenue	2,164	10,665	3,404	500
	<u>3,164</u>	<u>10,665</u>	<u>3,404</u>	<u>500</u>
Expenditures				
Program Expenditures	4,487	18,546	7,971	15,000
	<u>4,487</u>	<u>18,546</u>	<u>7,971</u>	<u>15,000</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	(36,035)	(12,433)	-
	<u>-</u>	<u>(36,035)</u>	<u>(12,433)</u>	<u>-</u>
Net Annual Activity	<u>(1,324)</u>	<u>(43,916)</u>	<u>(17,000)</u>	<u>(14,500)</u>
Ending Available Balance	\$ 106,979	\$ 63,063	\$ 46,063	\$ 31,563
Available Balance Calculation				
Cash		\$ 63,063		
Accounts Receivable		-		
Accounts Payable		-		
Ending Available Balance		<u>\$ 63,063</u>		

**Community Services Department
Kolak Trust - 614
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	<u>Adopted Budget</u>
Beginning Available Balance	\$ 170,719	\$ 172,175	\$ (5,888)	\$ (2,888)
Revenues				
Interest	1,456	3,030	3,000	3,100
	<u>1,456</u>	<u>3,030</u>	<u>3,000</u>	<u>3,100</u>
Expenditures				
Operating Expenditures	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	1,456	3,030	3,000	3,100
Ending Available Balance	\$ 172,175	\$ 175,205	\$ (2,888)	\$ 212
Available Balance Calculation				
Cash		\$ 175,205		
Accounts Payable		-		
Principal endowment		(181,093)		
Ending Available Balance		<u>\$ (5,888)</u>		

**Community Services Department
Cady Endowment - 622
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 9,975	\$ 10,060	\$ (258)	\$ (158)
Revenues				
Interest	85	178	100	50
	<u>85</u>	<u>178</u>	<u>100</u>	<u>50</u>
Expenditures				
Library Materials	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers				
Transfer In	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	85	178	100	50
Ending Available Balance	\$ 10,060	\$ 10,238	\$ (158)	\$ (108)
Available Balance Calculation				
Cash		\$ 10,238		
Principal endowment		(10,496)		
Ending Available Balance		<u>\$ (258)</u>		

**Community Services Department
Recreation Division
FY 2017-18 Adopted Budget**

	Recreation 044	Golf 481	Arts Endowment 613	Parks & Recreation Trust 643	Recreation Total
	<i>See Page G-17</i>	<i>See Page G-19</i>	<i>See Page G-20</i>	<i>See Page G-21</i>	
Beginning Available Balance	\$ 419,917	\$ 12,856	\$ 550	\$ 112,713	\$ 546,036
Revenues					
Recreation Programs	633,000	1,624,327	-	10,000	2,267,327
Facility Admission and Rentals	283,100	-	-	-	283,100
Community Centers	214,000	-	-	-	214,000
Other Revenue	-	-	-	1,300	1,300
	1,130,100	1,624,327	-	11,300	2,765,727
Expenditures					
Administration	1,041,399	-	-	-	1,041,399
Civic Auditorium	401,562	-	-	-	401,562
Community Centers	1,967,780	-	-	-	1,967,780
Pixie Woods	221,549	-	-	-	221,549
Programs - After School	36,888	-	-	-	36,888
Programs - Instructional	-	-	-	-	-
Programs - Sports	869,094	-	-	-	869,094
Silver Lake Camp	-	-	-	-	-
Special Events	47,878	-	-	-	47,878
Swimming Facilities	-	-	-	-	-
Tennis Facilities	-	-	-	-	-
Grants Awarded	-	-	550	-	550
Materials & Supplies	-	-	-	-	-
Program Costs	-	2,228,085	-	55,000	2,283,085
	4,586,150	2,228,085	550	55,000	6,869,785
Transfers					
Transfer In - General Fund	3,407,000	700,000	-	-	4,107,000
Transfer Out	-	-	-	-	-
	3,407,000	700,000	-	-	4,107,000
Net Annual Activity	(49,050)	96,242	(550)	(43,700)	2,942
Ending Available Balance	\$ 370,867	\$ 109,098	\$ -	\$ 69,013	\$ 548,978

COMMUNITY SERVICES DEPARTMENT**RECREATION FUND (044)****History**

- Recreation programs and facilities are enjoyed by thousands of Stockton residents and visitors every year.
- This fund is used to record the activities related to recreation facilities and programs that are funded by an allocation of the General Fund.
- Facility rentals and registration fees, contract revenues, donations, admissions, and the City's General Fund are used to support these programs.

FY 2016-17 Events

- Completed capital projects including safety lighting at the Civic Auditorium, repairs to Oak Park Senior Center and Seifert Community Center, new outdoor court lighting at Van Buskirk and Stribley Community Centers and improvements to Pixie Woods.
- Reseeded the Stockton Soccer Complex to support youth activities and team sports.
- Selected a replacement software for recreation programs and facility reservation and revenue management.
- Completed an analysis of City pools determining short and long-term needs as well as a conceptual plan for future aquatics programming.

FY 2017-18 Budget Changes

- Implement new Recreation software with online capability for web-based sign-ups, payments, and facility rentals.
- Complete a cost recovery and pricing policy that communicates the Community Services Department fee rationale and ensures programs are adequately supported and remain affordable.

**Community Services Department
Recreation Services - 044
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 1,313,226	\$ 1,162,554	\$ 939,452	\$ 419,917
Revenues				
Recreation Programs	1,427,995	976,766	417,593	633,000
Facility Admission and Rentals	307,202	286,366	300,002	283,100
Community Centers	194,938	220,000	195,000	214,000
Other Revenue	15,517	7,888	8,000	-
	<u>1,945,652</u>	<u>1,491,020</u>	<u>920,595</u>	<u>1,130,100</u>
Expenditures				
Administration	914,984	1,080,763	921,803	1,041,399
Civic Auditorium	349,850	346,160	429,729	401,562
Community Centers	1,933,896	2,173,493	2,103,304	1,967,780
Pixie Woods	146,130	126,120	248,063	221,549
Programs - After School	820,534	462,718	57,912	36,888
Programs - Sports	623,113	723,102	811,290	869,094
Special Events	287,635	386,878	743,029	47,878
	<u>5,076,142</u>	<u>5,299,234</u>	<u>5,315,130</u>	<u>4,586,150</u>
Transfers				
Transfer In - General Fund	3,105,000	3,585,112	3,875,000	3,407,000
Transfer Out - Other	(125,182)	-	-	-
	<u>2,979,818</u>	<u>3,585,112</u>	<u>3,875,000</u>	<u>3,407,000</u>
Net Annual Activity	(150,672)	(223,102)	(519,535)	(49,050)
Ending Available Balance	\$ 1,162,554	\$ 939,452	\$ 419,917	\$ 370,867
Available Balance Calculation				
Cash		\$ 1,410,120		
Accounts Receivable		-		
Current Liabilities		(470,668)		
Encumbrances		-		
Ending Available Balance		<u>\$ 939,452</u>		

COMMUNITY SERVICES DEPARTMENT**GOLF FUND (481)****History**

- This fund tracks the financial activities related to the operation and maintenance of the Swenson and Van Buskirk municipal golf courses, which offer twenty-seven and eighteen holes of play, respectively.
- Operations of the courses are managed by Kemper Sports Management, Inc. with funding from fees and a General Fund subsidy.

FY 2016-17 Events

- The Stockton area golf market remains very competitive with many low-cost, public course options available for consumers.
- The General Fund subsidy was increased by \$200,000 to \$850,000 due to higher than expected maintenance costs and lower-than-anticipated player revenue.

FY 2017-18 Budget Changes

- Significant deferred maintenance concerns continue at both courses, the most prominent being the pond and pump system at Van Buskirk.
- The FY 2017-18 Annual Budget includes \$700,000 from the General Fund to support the golf program and repairs to the irrigation system at Van Buskirk.
- A thorough analysis of the golf courses are being undertaken, which will provide a basis from which to make informed decisions about continued operations and subsidies.

**Community Services Department
Golf - 481
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 216,728	\$ 143,203	\$ 18,822	\$ 12,856
Revenues				
Swenson Golf Course	1,042,133	1,069,628	815,986	1,120,693
Van Buskirk Golf Course	466,897	423,746	346,000	480,934
Other Revenues	12,447	16,035	22,618	22,700
	<u>1,521,477</u>	<u>1,509,409</u>	<u>1,184,604</u>	<u>1,624,327</u>
Expenditures				
Swenson Golf Course	1,298,490	1,355,341	1,237,278	1,340,384
Van Buskirk Golf Course	703,909	744,295	725,572	776,794
City Costs Contingency	42,603	38,030	77,720	110,907
Repairs and Maintenance	-	46,124	-	-
	<u>2,045,002</u>	<u>2,183,790</u>	<u>2,040,570</u>	<u>2,228,085</u>
Transfers				
Transfer In - General Fund	450,000	550,000	850,000	700,000
Transfer Out	-	-	-	-
	<u>450,000</u>	<u>550,000</u>	<u>850,000</u>	<u>700,000</u>
Net Annual Activity	<u>(73,525)</u>	<u>(124,381)</u>	<u>(5,966)</u>	<u>96,242</u>
Ending Available Balance	\$ 143,203	\$ 18,822	\$ 12,856	\$ 109,098
Available Balance Calculation				
Current assets		\$ 174,791		
Current liabilities		(155,969)		
Ending Available Balance		<u>\$ 18,822</u>		

**Community Services Department
Arts Endowment - 613
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 73,529	\$ 25,463	\$ 538	\$ 550
Revenues				
Interest	215	-	12	-
Grant Reimbursement	1,000	-	-	-
	<u>1,215</u>	<u>-</u>	<u>12</u>	<u>-</u>
Expenditures				
Grants Awarded	48,500	24,925	-	550
Materials & Supplies	781	-	-	-
	<u>49,281</u>	<u>24,925</u>	<u>-</u>	<u>550</u>
Transfers				
Transfer In - Arts Commission (641)	-	-	-	-
Transfer Out	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Annual Activity	<u>(48,066)</u>	<u>(24,925)</u>	<u>12</u>	<u>(550)</u>
Ending Available Balance	\$ 25,463	\$ 538	\$ 550	\$ -
Available Balance Calculation				
Cash		\$ 538		
Ending Available Balance		<u>\$ 538</u>		

**Community Services Department
Parks & Recreation Trust - 643
FY 2017-18 Adopted Budget**

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18 Adopted Budget
	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>	
Beginning Available Balance	\$ 112,332	\$ 121,941	\$ 131,889	\$ 112,713
Revenues				
Donations	22	118	-	-
Program revenue	12,750	15,750	10,000	10,000
Interest income	953	505	1,300	1,300
	<u>13,725</u>	<u>16,373</u>	<u>11,300</u>	<u>11,300</u>
Expenditures				
Program costs	4,116	6,425	6,500	55,000
	<u>4,116</u>	<u>6,425</u>	<u>6,500</u>	<u>55,000</u>
Transfers				
Transfer In - General Fund	-	-	-	-
Transfer Out	-	-	(23,976)	-
	<u>-</u>	<u>-</u>	<u>(23,976)</u>	<u>-</u>
Net Annual Activity	<u>9,609</u>	<u>9,948</u>	<u>(19,176)</u>	<u>(43,700)</u>
Ending Available Balance	\$ 121,941	\$ 131,889	\$ 112,713	\$ 69,013
Available Balance Calculation				
Cash		\$ 136,716		
Accounts Receivable		(4,827)		
Accounts Payable				
Ending Available Balance		<u>\$ 131,889</u>		

