

FY 2024-25

PROPOSED BUDGET

June 5 & 6, 2024 Study Session





Budget Overview
General Fund
Department Presentations
Closing



Budget Development

- Council goal setting February 2024
- Long-Range Financial Plan Updates
 - Long-term solvency
- Department Funding Requests
- Prioritizing position and service demands within available resources

FY 2024-25 OBJECTIVE: 'What' is Winning ...

Provide an exceptional level of customer service to the Stockton community through accountable, innovative, efficient, and effective management of City resources to achieve our vision for Stockton.

STRATEGIES: (Captain)

'How' we will Win...

1. Safer Streets (Chief Stanley McFadden/Chief Richard Edwards)

- a) Reimagine Stockton Police Department (SPD)
- b) Increase community partnerships, engagement, and recruitment
- c) Continue data driven strategies and tactics
- d) Reduce violent crime
- e) Further address quality of life issues by restoring previously shuttered fire companies

COUNCIL PRIORITY GOALS:

- Work with partners to improve quality of life, increase literacy, develop the workforce, and expand youth programming
- Focus on crime reduction in focus areas
- Develop solutions to address homelessness, including increasing the affordable housing supply
- Leverage city and partner resources in impacting overall public health, community wellbeing, and community resiliency
- Prioritize inclusive economic development to grow the local economy and create employment opportunities for residents

2. Growing Economy (Stephanie Ocasio/Carrie Wright)

- a) Grow jobs
- b) Continue to implement the Economic Development Strategic Plan
- c) Continue to transform the overall development process
- d) Increase small business development with an equity lens
- e) Foster and support inclusive entrepreneurship

3. Housing Opportunities for All (Stephanie Ocasio/Carrie Wright)

- a) Continue to transform the overall development process
- b) Optimize partnerships and linkages
- c) Increase investment in high impact affordable and market rate housing strategies with a focused provision for the workforce accommodation
- d) Optimize performance-based, equity-informed distribution of available city funds, e.g.grants

4. Thriving and Healthy Neighborhoods (Kris Farro)

- a) Establish a City integrated team approach, e.g.crossdepartmental team to optimize clean, sustainable, and safe neighborhoods
- b) Increase placemaking, space activation, and community engagement
- Optimize alignment of youth programs by prioritizing community interests and needs
- d) Optimize overall community well-being with an equity lens e) Continue to evolve the City's diversity, equity, and inclusion
- f) Expand sustainability and environmental strategies

5. Fiscal Sustainability (Kim Trammel)

- a) Continue learning from the past
- b) Mitigate risk
- c) Optimize resources through innovative business practices
- d) Optimize city workforce, recruitment, retention, training, and development
- e)Continue to evolve the City's diversity, equity, and inclusion (DEI) efforts

Updated: 3/15/2024



One Page Solutions LLC

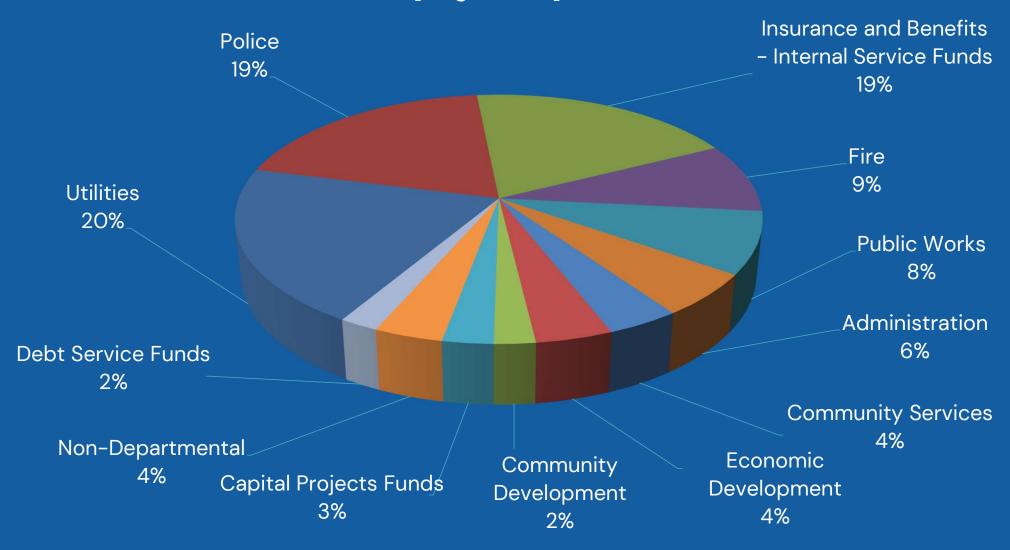
© Copyright 2004-20 Format Only

Issues and Influences

- Uncertainty in the economy
- General Fund Revenues / Recession Cycles
- Inflation & increases in the cost of providing the same level of service
- Retention and Recruitment
- Competitive labor market
- Labor Negotiations
- Funding needs exceed funding capacity
- Plan for future CalPERS cost increases

Citywide Expenditures

Total = \$956 million [Page B-14]

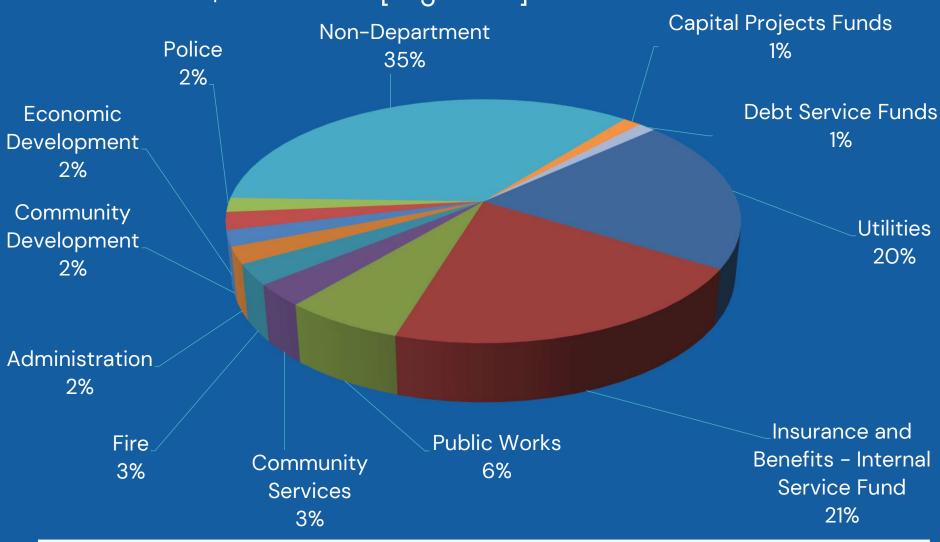


Citywide Expenditures [Page B-8]

	FY 2023-24	FY 2024-25	
Department	Budget	Budget	Change
Utilities	\$ 204,765,409	\$ 194,163,014	\$ (10,602,395)
Police	168,002,953	186,308,925	18,305,972
Insurance and Benefits	158,404,763	183,403,854	24,999,091
Public Works	67,954,465	76,893,790	8,939,325
Fire	76,083,743	86,144,140	10,060,397
Administration	43,604,770	52,919,382	9,314,612
Capital Projects Funds	54,518,890	25,482,395	(29,036,495)
Community Services	43,762,383	36,713,090	(7,049,293)
Economic Development	33,482,968	38,694,208	5,211,240
Non-Departmental	30,313,141	34,521,621	4,208,480
Debt Service Funds	18,566,331	19,787,511	1,221,180
Community Development	12,705,158	20,644,274	7,939,116
	\$ 912,164,974	\$ 955,676,204	\$ 43,511,230

Citywide Revenues

Total = \$873 million [Page B-16]



Budget Highlights

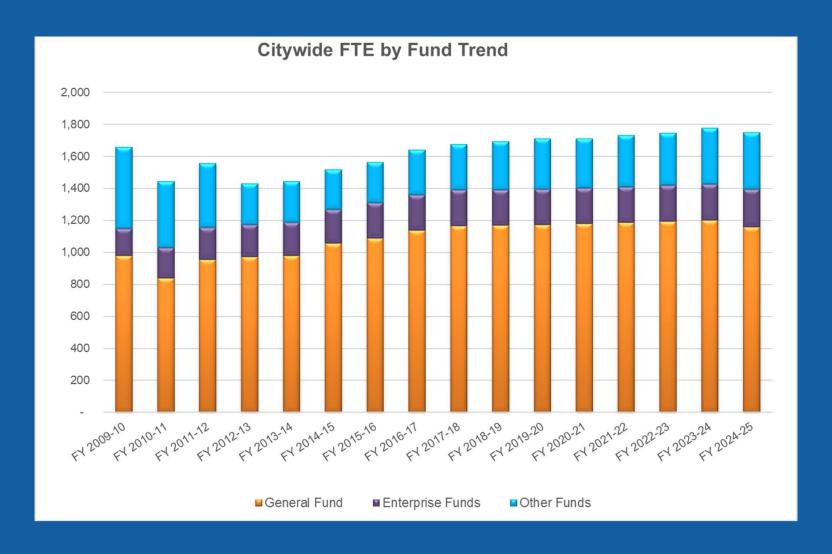
- Expanded Services
 - Other new adds on page A-5
 - New Positions

Citywide Positions Summary [Page B-5]

- 12 positions added and 60 police positions reprogrammed towards recruitment and retention during FY 2023-24
- 31 new proposed positions

1 OVP Admin Aide I	3 Fire Captains
2 ASD Procurement Specialist	2 Fire Fighter Engineers
1 ASD Senior Budget Analyst	1 PW Program Manager III
1 ASD Admin Analyst I	1 CSD Recreation Assistant – Aquatics
1 IT SR GIS Analyst	2 CSD Circulation Assistant II
1 IT Systems Analyst I	1 CDD Engineering Technician I
1 IT Technology Support Specialist II	2 MUD Senior Electrical Technicians
1 Police Mail Courier	2 MUD Plant Maintenance Workers
2 Police Animal Services Officer	1 MUD Public Works Inspector
1 Police Telecommunicator	1 MUD Water Systems Operator
1 Police Admin Aide II	1 MUD Water Systems Supervisor
	1 MUD Junior Engineer

Authorized Full-time Positions



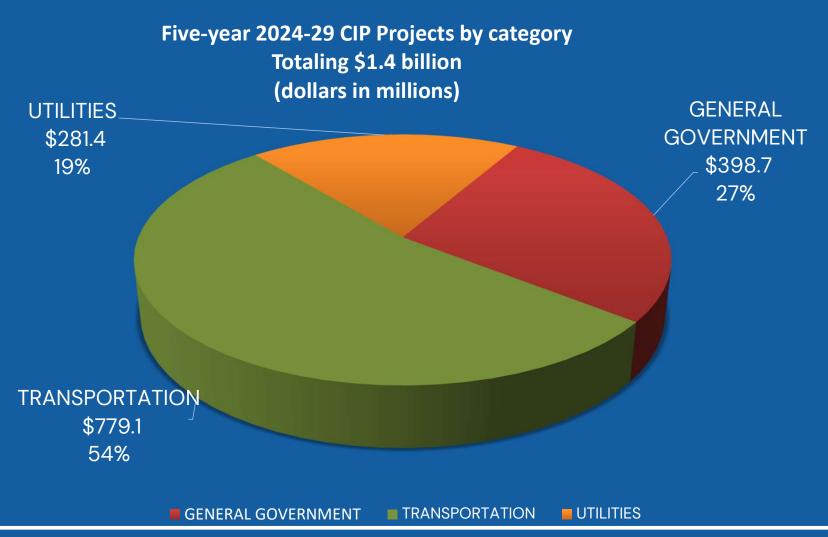
Salary and Benefit Assumptions

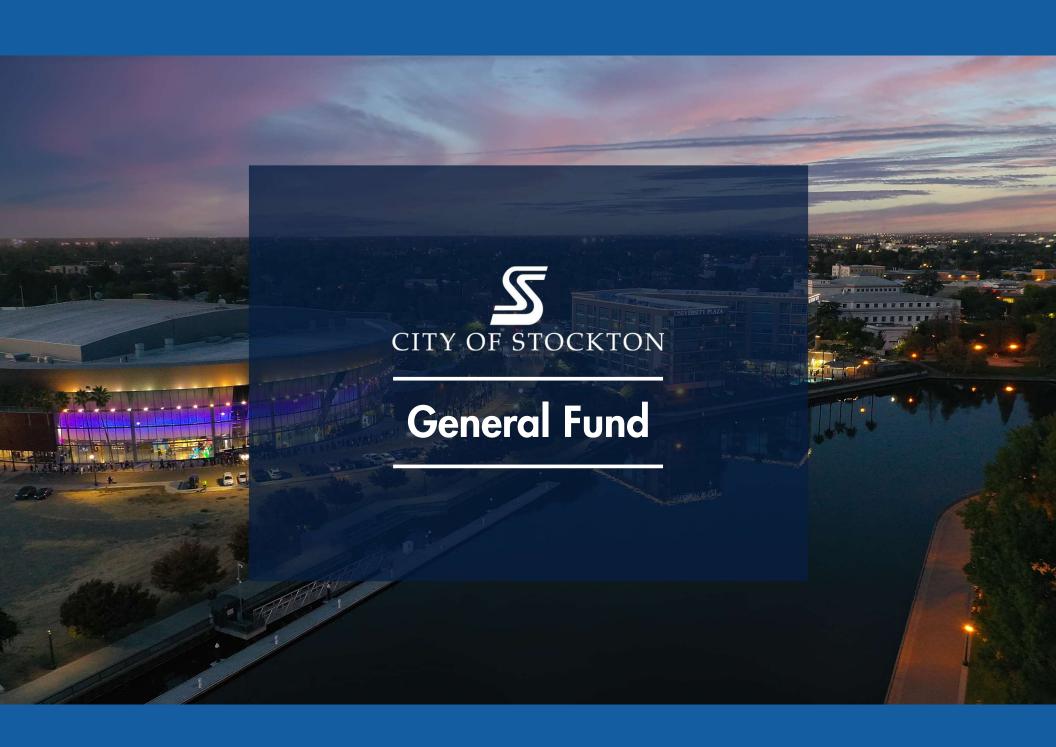
FY 2024-25 budget includes COLAs as follows:

•	Fire Mgmt	4% Base pay (2% COLA/2% Market Adj)
•	Fire	4% Base pay (2% COLA/2% Market Adj)
•	Police Mgmt	4% Base pay (2% COLA/2% Market Adj)
•	Police	4% Base pay (2% COLA/2% Market Adj)
•	SCEA, Mid- Mgmt, Water Sups, Unrep	3%
•	Operations and Maintenance	8% Effective 5/1/24; 0% in FY 2024-25
•	Trades and Maintenance	8% Effective 5/1/24; 0% in FY 2024-25

- General Fund Vacancy Savings 6.3% for PD and 4.3% for everyone else or \$11.2 million
- FY 2024-25 CalPERS cost increase
 - Safety Rates increased to 84.96%
 - Misc. Rates increased to 28.45%

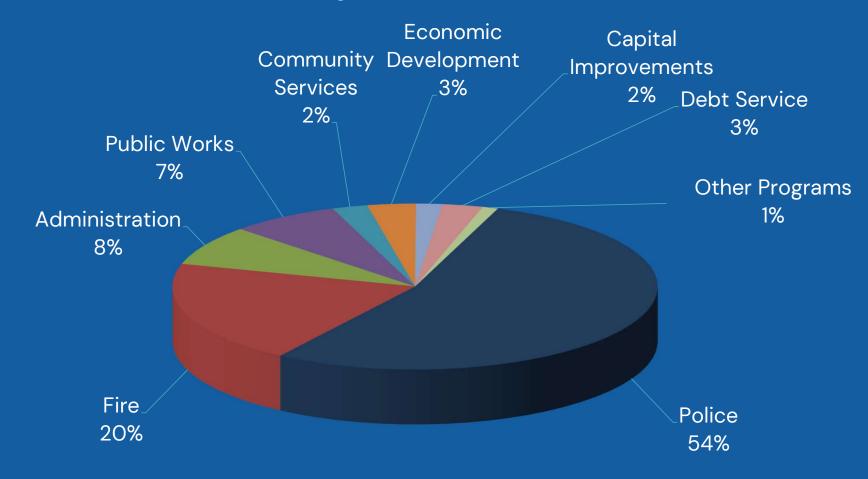
Five-Year Capital Plan by Category - \$1.4 Billion





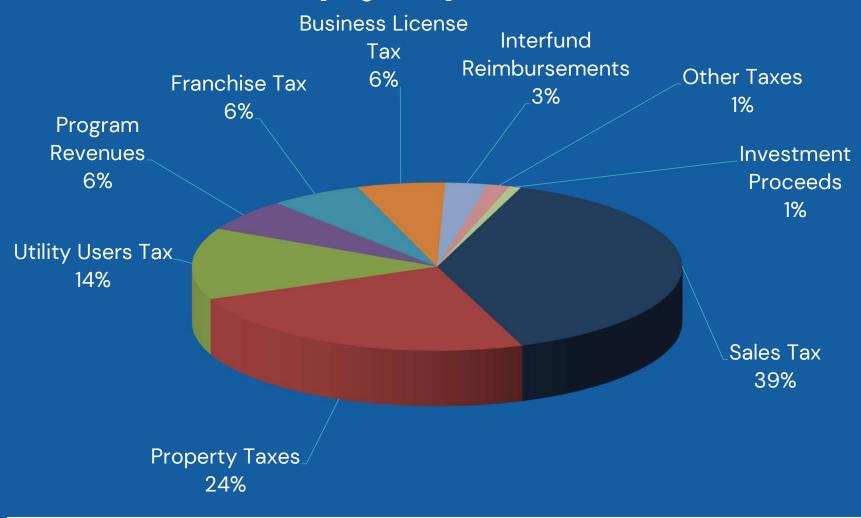
General Fund Expenditures

Total = \$ 328.3 Million[Page C-1]



General Fund Revenues

Total = \$ 320.5 Million [Page C-2]

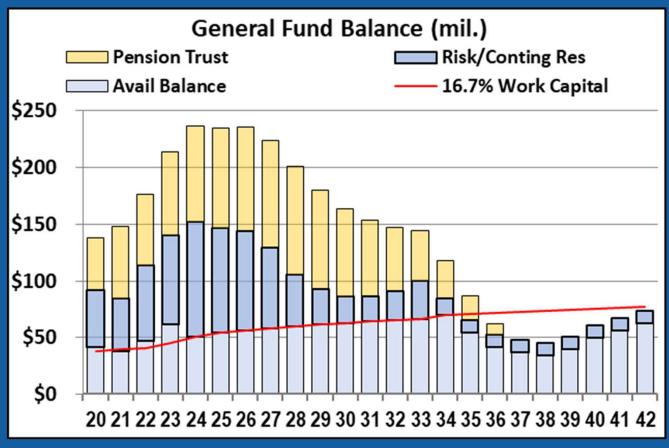


General Fund Balance [Page C-3]

	FY 2023-24	FY 2024-25		%
	Projected	Proposed	Variance	Variance
Beginning Available Balance	\$61,447,389	\$73,666,688		
Projected Total Revenues	320,261,614	320,483,471	221,857	0.1%
Projected Expenditures				
Employee Services	183,867,624	217,308,936	33,441,312	18.2%
Other Services	52,739,978	68,110,418	15,370,440	29.1%
Materials & Supplies	6,586,645	8,037,185	1,450,540	22.0%
Other Expenses	2,933,777	5,203,097	2,269,320	77.4%
Capital Outlay	399,049	1,606,600	1,207,551	302.6%
Loan Repayments	9,061,425	8,887,050	(174,375)	-1.9%
	255,588,498	309,153,286	53,564,788	21.0%
Transfer Out	(18,169,666)	(19,126,535)	(956,869)	5.3%
Fund Balance Restrictions	(34,284,152)	-		
Net Annual Activity	12,219,299	(7,796,349)		
Estimated Ending Balance	\$73,666,688	\$65,870,339		

Long-Range Financial Plan with FY 2024-25 Proposed Budget

[Page C-10]









Department Description

- Economic Development & Real Property
- Events and Parking
- Housing & Homelessness Programs
- Business Operations & Successor Agency



Key Considerations

- Strengthen Local Business Climate
- Transform Downtown
- Activate Public Spaces
- Updated Technology
- Delivery of Housing and Homelessness
 Projects

Position Summary

[Section O]

FY 2023-24 Adopted	Changes	FY 2024-25 Proposed
•	-	11
6	-	6
1	-	1
8	-	8
4	-	4
30	-	30
	11 6 1 8 4	Adopted Changes 11 - 6 - 1 - 8 - 4 -

Financial Summary

Dollars in thousands [Section I]

	General Fund*	Housing Funds*	Parking & Venues Funds	Economic Development Total
Beginning Balance			7,876	
Revenues	357	5,691	14,486	20,534
Expenditures	5,842	11,568	19,784	37,194
Transfers Transfer in - General Fund Transfer in - Other Funds Transfer out	- - -	- - - -	4,738 - (1,500) 3,238	4,738 - (1,500) 3,238
Net Annual Activity	(5,485)	(5,877)	(2,061)	(13,422)
Ending Balance			5,815	
*Fund balance not displayed as fund is shared by more than one department/program.				

General Fund

Dollars in thousands [Section I]

	FY 2023-24	FY 2024-25	%
	Projected	Proposed	variance
Employee Services	1,756	2,304	31%
Materials & Supplies	25	37	48%
Other Services & Expenditures	1,581	2,001	27%
Capital Outlay	-	1,500	100%
Total	3,362	5,842	74%



BUSINESS DEVELOPMENT & PROPERTY MANAGEMENT

- Facilitate connections between small businesses and available resources
- Continue to attract investment Retail
 Strategies
- Implement SBA Earmark Grant Arena
 Parking Garage Space



BUSINESS DEVELOPMENT & PROPERTY MANAGEMENT

- Redevelopment fund
- Staff augmentation through consulting services for Real Property activities
- Continue environmental work Water Board
- South-Pointe Project



EVENTS & PARKING

- Banner Island Upgrades MLB requirements
- Continue activation of Entertainment
 Venues
- Parking Garage Security System and Cameras
- Continue investing/improvements of parking facilities
- On-Street Parking Fees



EVENTS & PARKING

- Civic Auditorium's 100th, Pixie Wood's 70th
- New Technology for Special Events
- Right-Sizing Special Events Team



HOUSING & HOMELESSNESS

- Continue to Improve Upon Policies and Procedures in Administration of HUD dollars
- Development of Five-Year Consolidated
 Plan
- Deliver Affordable Housing Projects
- Single Family Rehab Program



HOUSING & HOMELESSNESS

- Continue Administration of HHAP Funds –
 Five Rounds
- Project Pathways
- Navigation Center



Fee Changes

Pixie Woods			
Description	CHANGES		
	Current	Proposed	
Admission - School Field Trip, per Person			
(3-ride tickets)	\$6	\$7	
Admission - School Field Trip, per Person			
(No ride tickets)	\$3	\$4	
Rental - Birthday Party Room (1.5 hours)	\$50	\$100	
Description	New	Fees	
Admission - Season Pass Family Add-on			
(Max. of 2 add-ons per membership)	\$10		
Stockton Memorial Civic Auditorium			
Description New Fees		Fees	
Deposit for all halls	\$1,400		
Balcony Rental	\$1,000		
Kitchen Rental	\$180		
Downtown Parking District			
Description	New	Fees	
Event Street Barriers - Street Closures			
(special events)	\$4	40	



Department Description

- Stockton San Joaquin County Public Libraries
 - 16 branches (8 City, 8 County)
 - 1 Bookmobile





- Recreation
 - 4 Community Centers & 1 Senior Center
 - 6 Pools
 - Mobile Recreation & Library
 - Teen Programs
 - Youth & Adult Sports
 - Neighborhood Events
 - Contract Facilities

Key Considerations



Expand youth & teen enrichment programs



Enhance aquatics programs



Increase multilingual access



Meet patron demand for digital library & seasonal camps



Conduct a
Community Interest
Assessment – Strong
Communities



Complete installation of Public Art – Victory Park



Solicit funding sources for Van Buskirk Golf Reuse



Improve public safety and security at all facilities



Position Summary

[Section O]

	FY 2023-24	FY 2024-25	
mares .	Projected	Proposed	Variance
Library	69	71	2
Recreation	18	18	-
Strong Communities	31	32	1
Total	118	121	3

Financial Summary

[Section G] Dollars in Thousands

Strong											
	Com	Communities		Library		Recreation		Other		Total	
Beginning Available Balance	\$	23,706	\$	1,444	\$	885	\$	292	\$	26,327	
Revenues		14,308		10,339		963		54		25,664	
Expenditures		15,782		15,272		5,449		210		36,713	
Transfer in - General Fund Transfer out		-		3,950		3,660		110 -		7,720	
Transfers Total		-		3,950		3,660		110		7,720	
Net Annual Activity		(1,474)		(983)		(826)	7 <u> </u>	(46)		(3,329)	
Ending Available Balance	\$	22,232	\$	461	\$	59	\$	246	\$	22,998	



Library Fund

[Section G] Dollars in Thousands

	FY 2023-24 Projected			2024-25 oposed	% Variance
Beginning Available Balance	\$	3,601	\$	1,444	1.
Revenues		7,867		10,339	31.4%
Expenditures		14,132		15,272	8.1%
Transfers					
Transfer in - General Fund		4,109		3,950	-3.9%
Net Annual Activity	7.5 .	(2,156)	40	(983)	
Ending Available Balance	\$	1,444	\$	461	

FY 2024-25 Budget/Plans: Library





Develop a new library website



Develop design plan - Chavez Central Library



Eliminate overdue fees



Meet patron demand – Escalon, Lathrop



Renovate Angelou, Manteca and Linden



Increase security hours – County branches



Recreation Fund

[Section G] Dollars in Thousands

	FY 2023-24 Projected		FY 2024-25 Proposed		% Variance
Beginning Available Balance	\$	1,465	\$	885	8.
Revenues		2,996		963	-67.9%
Expenditures		6,869		5,449	-20.7%
Transfer in - General Fund Net Annual Activity		3,293 (580)	£	3,660 (826)	11.1%
Ending Available Balance	\$	885	\$	59	

FY 2024-25 Budget/Plans: Recreation



Grow social media and marketing efforts



Increase multilingual access



Continue CalFresh programming



Improve safety systems – Oak Park Senior Center



Continue Expanded Stockton Arts Commission Grants



Partner with Table Community Foundation-Outdoor Equity Program Grant



Provide free swim lessons through Brian M Stocker Grant

FY 2024-25 Budget/Plans: Capital Projects

- General Fund





Maya Angelou Library Emergency Exit -\$119,000

Measure M



Victory Park Pool - \$2,500,000



Strong Communities Fund

[Section G] Dollars in Thousands

	FY 2023-24 Projected	FY 2024-25 Proposed	% Variance
Beginning Available Balance	\$ 23,147	\$ 23,706	
Revenues	14,563	14,308	-1.8%
Expenditures	14,004	15,782	12.7%
Net Annual Activity	559	(1,474)	
Ending Available Balance	\$ 23,706	\$ 22,232	

Strong Communities Fund

Focus:

To preserve & expand existing library and recreation programs, re-open & upgrade facilities, services and collections, & extend services to under-served areas.







Strong Communities Fund: 16 Year Experiment Plan



Program Delivery

- -25 restored positions
- -Part time staff hours
- -Expanded operating hours
- -Northeast Library & Community Center
- -Fair Oaks Library
- -Programming & Materials
- -City Events



Capital Projects – In Progress or Complete

- -Troke Library Remodel
- -Soccer Complexes(McNair, Stockton)
- -Northeast Library & Community Center
- -Aquatics Renovations Victory, McKinley, Oak Park
- -Chavez Central Library
- -Bookmobile Replacement



New Funding Requests

- -Community Interest Assessment
- -Expand digital & multilingual library collection
- -Refresh Maya Angelou Library
- -New Library Website
- -Enhance patron access to online training
- -Enhance Aquatics programming
- -Continue enhanced teen programming
- -Expand Mobile Library & Recreation Programs
- -Expand Seasonal Camps including Youth Theater Camp



FY 2024-25 Budget/Plans: Capital Projects



Fee Changes



Library – eliminate overdue materials fees



Aquatics – establish fees for entry and swim lessons



Sports – consolidate softball league and admission fees



Esports – set annual change based on Consumer Price Index





Department Description

- Operations & Maintenance
 - Parks
 - Street Trees
 - City Facilities
 - Street & Transportation System Maintenance
 - Fleet Services
 - Maintenance Assessment Districts
- Engineering
 - Traffic
 - Capital Projects
 - Development Review
- Waste & Recycling
- Fiscal & Compliance
- Administration



Key Considerations

- Implementation of new state regulations for organics & limited market for recyclables
- Transportation infrastructure maintained with SB1 funds
- Increased construction & maintenance costs
- Extensive Capital Improvement Program delivery
- Deferred maintenance backlog
- Aging infrastructure

Position Summary

[Page O-7 to O-9]

	FY 2023-24 Adopted	FY 2024-25 Proposed	Variance
General Fund	58	59	1
Special Revenue Funds	85	85	-
SJAFCA	1	1	-
Fleet - ISF	27	27	
Total	171	172	1

Financial Summary

Dollars in thousands [Section F]

	General Fund	Gas Tax	Measure K Maint.		Maint. Districts	Capital Prj. Admin.	Fleet Services	Total
=	Fullu	Gas Tax	IVIAIIIL.	Recycling	DISTRICTS	Aumin.	Services	IOlai
Beginning Available Balance		\$ 18,307	\$ 15,125	\$ 10,459	\$ 20,814	\$ -	\$ 21,127	
Revenues	\$ 27	17,090	8,238	3,934	4,625	4,900	17,690	\$ 56,504
Expenditures	23,981	9,060	5,682	4,060	6,334	4,900	14,457	68,474
Transfers								
Transfer in	-	-	-	-	-	-	-	-
Transfer out	-	(6,800)	(1,612)	-	(8)	-	-	(8,420)
	-	(6,800)	(1,612)	-	(8)	-	-	(8,420)
Net Annual Activity	\$ (23,954) 1,230	944	(126)	(1,717)	-	3,233	\$ (20,390)
Ending Available			•					
Balance		\$ 19,537	\$ 16,068	\$ 10,333	\$ 19,097	\$ -	\$ 24,360	

General Fund

Dollars in thousands [Section F]

	FY 2023-24		FY	2024-25	%
	Projected		Pı	roposed	Variance
Employee Services	\$	7,439	\$	8,161	9.7%
Other Services		10,030		13,590	35.5%
Materials and Supplies		1,024		2,129	107.9%
Other Expenses		91		101	11.0%
Total	\$	18,584	\$	23,981	29.0%



Proposed work for Fiscal Year 2024–25

- Replace sidewalks at 150 locations
- 40 wheelchair ramp installations
- Resurfacing of 20 centerline miles of streets
- Crack seal 45 centerline miles of streets
- Replace 60 traffic signal detector loops
- Re-stripe 30 intersections and re-stripe
 6 centerline miles of streets



Proposed work for Fiscal Year 2024–25

- Perform 27 large-scale homeless encampment cleanups in partnership with PD
- Increase awareness of volunteer opportunities via the Clean City Initiative
- Enhance outreach efforts on available free and low-cost recycling and disposal options for residential, commercial, and multifamily customers
- Increase contracted services to enhance homelessness cleanup efforts



FY 2024-25 Projects in Construction

- . Airport Way over Mormon Slough Bridge Fire Repair
- . Channel Street Improvements Aurora to Stanislaus
- . California Street Road Diet
- . Animal Shelter Renovation
- . Columbus Park Renovations
- . McKinley Park Renovations
- . Digital Camera Upgrades
- . Fiber Optic Master Plan Construction Phase 1
- . Safe Routes To School Safety and Connectivity
- . Victory Park Renovation
- . Fong Park Phase II Construction
- . Systemic Pedestrian Safety
- . Greater Downtown Bike and Ped Connectivity
- . Alpine-Pershing-Mendocino Bike-Ped Connectivity



FY 2024-25 Projects in Construction

- Miracle Mile Parking Lot Resurfacing Lots A and C
- . Weber Point Events Center Shade Structure Rehab
- . Grupe Park Parking Lot Resurfacing
- . Oak Park Senior Center Parking Lot Resurfacing
- . Citywide Sidewalk Repair
- . LED Street Light Conversion Phase 6
- . Local Street Resurfacing Program Projects (Pavement Repairs, Slurry Seal, and Crack Sealing)
- Arch Airport Road Traffic Signal Synchronization and Signal Prioritization
- . Miracle Mile Rectangular Rapid Flashing Beacon Improvements
- . Neighborhood Traffic Management Program (NTMP)



FY 2024-25 Projects in Design

- . Neighborhood Traffic Management Program (NTMP)
- . South Stockton Pedestrian HAWKS Improvements
- . Alpine/Alvarado Street Traffic Signal
- . North Pershing Avenue Safety Enhancements
- Left Turn Pockets at Harding/Pacific and Harding/Lincoln
- . FY23-24 Street Resurfacing on Fed-Aid Streets
- . Local Street Resurfacing Program FY 24-25
- . Sidewalk, Curb, and Gutter Repairs Program FY 23-24
- . ADA Curb Ramp Installation
- . Dr. Martin Luther King Jr. Blvd Underpass Reconstruction
- . Enhanced Pedestrian Safety on Madison



FY 2024-25 Projects in Planning

- . Miracle Mile Improvement Project
 - . Pedestrian Crossing Upgrades
 - . Public Safety Improvements
 - . Revitalization Improvements
- . Eight Mile Road Precise Road Plan
- . Mariposa Road Precise Road Plan
- . Safe Streets for All -Vision Zero Plan
- . Lower Sacramento Road Widening
- . Pacific Avenue Precise Road Plan
- . Cesar Chavez Library Remodel
- . Main and Market Street precise Road Plan





Five Year Plan

- Includes over \$1.4 B in projects:
 - \$779.1M Transportation projects
 - \$398.7M Facilities, Police, Fire, Library & other Citywide projects
 - \$281.4M Municipal Utility projects
- Funding sources identified for first year projects
- Unfunded projects
 - \$538.6M

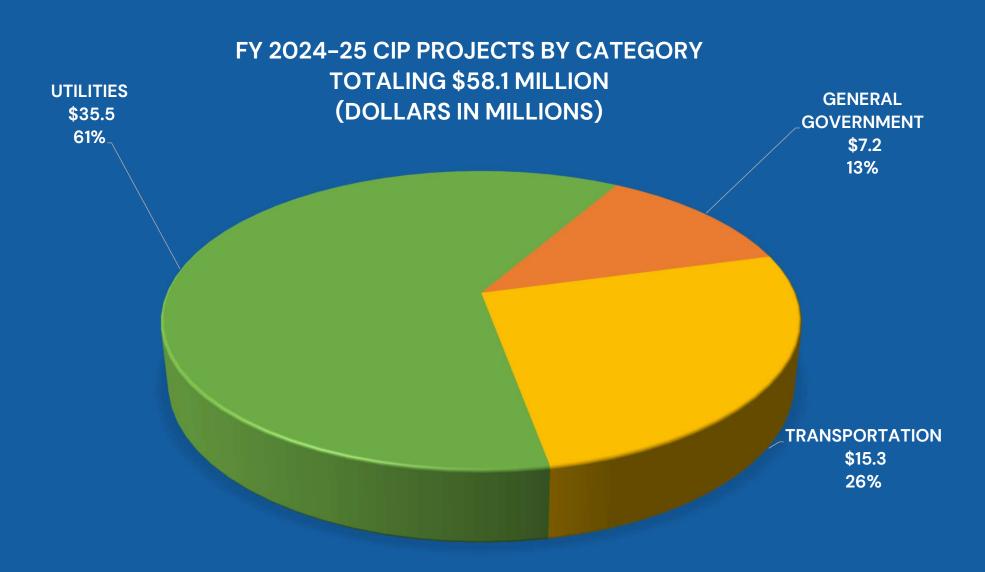


Capital Improvement Plan Process

- Assess capital needs
- Plan projects list
- Identify Funding Sources
 - General Fund
 - Transportation
 - State, Federal & Local Grants
 - Utilities
- Review & recommend
- Adopt Plan

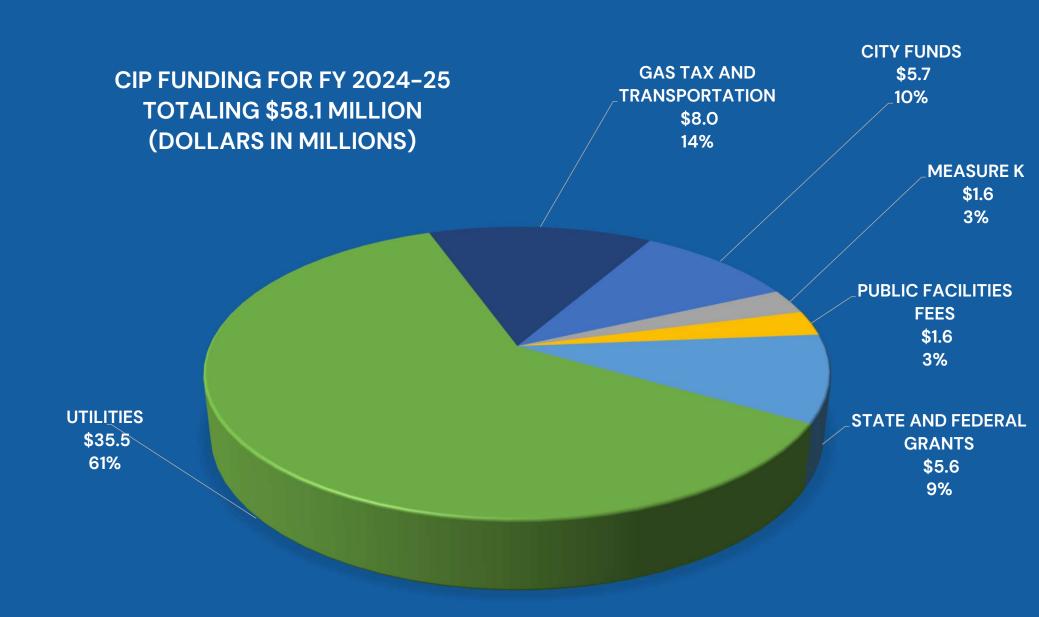
FY 2024-25 CIP by Category

Planned \$58.1 million



FY 2024-25 CIP by Source

Planned \$58.1 million





Key Considerations

- Limited General Fund resources
- Funding from external grants & resources
- Transportation improvements funded primarily by cyclical & competitive grants
- Competition for qualified contractors
- Increasing regulatory complexity & contracting requirements
- Significant accrual of deferred maintenance



Transportation Projects

- SRTS Sidewalk Gap Closure
- MLK Underpass Reconstruction
- Accessible Pedestrian Signals (APS)
 Program
- Citywide Traffic Safety Program
- West Lane @ UPRR Queue Cutter
- Main and Market Complete Streets Phase
 1- ATP Cycle 6
- Alpine Pershing Mendocino Bicycle-Pedestrian Connectivity – ATP Cycle 6
- Downtown Stockton Weber Avenue Bike and Ped Connectivity – ATP Cycle 6



Transportation Projects (continued)

- Wilson Way Safety Lighting at the BNSF Underpass
 HSIP Cycle 11
- El Dorado Street Pedestrian and Bicycle Safety Connectivity - HSIP Cycle 11
- Hammer Lane Traffic Safety Improvements HSIP Cycle 11
- Systemic Pedestrian Safety Enhancements HSIP Cycle 11
- Bridge Rehabilitation and Replacement Program Phase 7
- LED Street Lights Conversion Phase 6
- Neighborhood Traffic Calming Program
- City Street Restriping Project
- Streets Resurfacing on Federal-Aid Streets Program
- Traffic Signal Control Program



Transportation Projects (continued)

- Traffic Signal Modification Program
- Airport Way over Mormon Slough Fire Damage Repair
- Local Street Resurfacing Program
- Sidewalk, Curb, and Gutter Repair Program
- Street Furniture Painting
- Street Light Pole Replacement
- Airport Way Sewer Trunk Rehabilitation
- Lincoln Road Sanitary Sewer Trunk Rehabilitation



General Fund Projects

Dollars in thousands

- \$100 ADA Compliance Program
- \$200 Community Center Security Cameras
- \$150 Oak Park Senior Center Restrooms and ADA Upgrades
- \$1,100 Roof Replacement and Construction Program
- \$895 New City Hall Renovations and Relocation
- \$300 Center Street Weir Repair
- \$119 Maya Angelou Emergency Exit
- \$375 Exeloo Installations at City Parks



Strong Communities/Measure M Fund

Dollars in millions

• \$2.5 Aquatic Facilities Renovation at Victory Park



Water

Dollars in millions

\$5.0 DWTP Recharge Basins

\$4.5 Advanced Metering Infrustructure

\$1.0 Water Well SSS#10

\$1.0 Northeast Reservoir and Associated Pump Station

\$1.0 Eight Mile Rd Water Line Reimbursement

\$0.68 S. Stockton Groundwater Well Rehabilitation at Well SSS8



Wastewater

Dollars in millions

\$6.0 Westside Interceptor Parallel Force Main

\$2.3 Sanitary Sewer Large Diameter Lines Replacement AMMP

\$2.1 Lincoln Road Sanitary Sewer Line Rehab

\$2.1 South Tuxedo Avenue Sewer Trunk Rehabilitation

\$1.2 Pershing Ave Sewer Trunk Rehabilitation

\$1 Scibner Street Area Backyard Sewers



Stormwater

Dollars in millions

\$0.25 Storm Drain System Emergency \$0.25 Storm Pump Station Transfer Switch \$0.1 Rose Street Assessment and Repair





Department Description

Water Utility

 Treat & deliver water to approximately half of the Stockton community

Wastewater Utility

- Collect & treat wastewater for the entire Stockton area
- 1,454 miles of pipelines
- 27 pump stations

Stormwater Utility

- Collect & discharge surface runoff
- Provide flood control with local basins
- 600 miles of pipelines
- 77 pump stations



Key Consideration

- Regional Wastewater Control Facility (RWCF) Modifications Project
- Wastewater & Stormwater Rate Study
- Initiate Water Resources Projects



Position Summary [Section O]

	FY 2023-24 Adopted	FY 2024-25 Proposed	Variance
Water	53	56	3
Wastewater	151	156	5
Stormwater	5	5	-
Support Services	16	16	-
Total	225	233	8

Financial Summary [Section J] Dollar in thousands

_	Water	Wastewater	Stormwater	Storm Districts	Utilities Total
Beginning Available Balance \$	86,544	\$ 50,432	\$ 5,388	\$ 4,061	\$ 146,425
Revenues	78,141	93,359	6,468	469	178,437
Expenditures	77,511	107,577	8,562	513	194,163
Transfers					
Transfer In	-	12	-	8	8
Transfer Out	-	-	-	-	-
Net Annual Activity	630	(14,218)	(2,094)	(36)	(15,718)
Ending Available Balance \$	87,174	\$ 36,214	\$ 3,294	\$ 4,025	\$ 130,707



Water Fund [Section J] Dollar in thousands

	FY 2023-24 Projected		7	2024-25 oposed	% Variance
Beginning Available Balance	\$	85,605	\$	86,544	· · · · · · · · · · · · · · · · · · ·
Revenues		75,775		78,141	3.1%
Expenditures		74,835		77,511	3.6%
Transfer Out		-		12	
Net Annual Activity		940		630	
Ending Available Balance	\$	86,545	\$	87,174	



- Implement 3.5% Water rate increase (year 4 of 5)
- Continue maintenance at Delta Water Treatment Plant and reservoirs
- Increase in chemical treatment and energy cost
- Re-budgeting for fleet assets due to supply chain issue
- New CIP appropriation of \$14.3M



Wastewater Fund [Section J] Dollar in thousands

	FY 2023-24 Projected		2024-25 oposed	% Variance
Beginning Available Balance	\$	31,920	\$ 50,432	
Revenues		138,359	93,359	-32.5%
Expenditures		119,847	107,577	-10.2%
Transfer In Transfer Out		Ξ	-	
Net Annual Activity	<u> </u>	18,512	 (14,218)	
Ending Available Balance	\$	50,432	\$ 36,214	



- Completion of construction of RWCF Modifications Project
- Wastewater Rate Study
- Increase in chemical treatment and energy cost
- Re-budgeting for fleet replacements due to supply chain issue
- New CIP appropriation of \$20.6M



Stormwater Fund [Section J] Dollar in thousands

	-	2023-24 ojected	-	2024-25 oposed	% Variance
Beginning Available Balance	\$	6,981	\$	5,388	
Revenues		6,399		6,468	1.1%
Expenditures		7,992		8,562	7.1%
Transfer Out		-		-	
Net Annual Activity		(1,593)		(2,094)	
Ending Available Balance	\$	5,388	\$	3,294	



- Stormwater Rate Study
- Continue Regulatory Compliance and Planning
- CPI 3% increase in the assessments for Consolidated Storm Drain districts and Industrial Storm Basins
- New CIP appropriation of only \$600K, due to lack of funding



Fee Changes

- Water rate increase 3.5% (per 2020)
 Water Rate Study)
- Delta Water Surface Water Connection Fee increase (per 2009 DWSP Report)
- New Water progressive enforcement fees Backflow testing
- Miscellaneous Water fee adjustments with updated salary rates and labor time





Department Description

Citywide general law enforcement services

Chief's Office, Operations, Logistics,

& Administration Bureaus



Key Considerations

- 2024-2026 Strategic Plan
- Supports City goals of public safety, economic growth, and thriving/healthy neighborhoods



Position Summary

[Section O]

	FY 2023-24	Changes	FY 2024-25		
	Adopted	Changes	Proposed		
Sworn	485	(60)	425		
Non-Sworn	230	6	236		
Total	715	(54)	661		

Financial Summary

[Section D] Dollars in thousands

_	General Fund*	Measure W*	Asset Seizure*	State COPS*	Special Revenue*	Total
Revenues	7,352	8,023	78	840	160	16,453
Expenditures	176,598	7,912	201	1,403	195	186,309
Net Annual Activity	(169,246)	111	(123)	(563)	(35)	(169,856)

^{*}Fund balance not displayed as fund is shared by more than one department/program.

General Fund

Dollars in thousands [Section D]

	FY 2023-24	FY 2024-25	
	Projected	Proposed	% Variance
Employee Services	118,777	142,992	20%
Materials and Supplies	3,095	3,624	17%
Other Expenses and Services	21,581	29,982	39%
Total	143,453	176,598	23%

- Additional funding for:
 - Five new full-time positions:
 - Police Telecommunications Supervisor
 - Animal Services Officers
 - Administrative Aide II, ASL Outreach
 - Mail Courier
- Animal Shelter veterinarian contract services, janitorial cleaning services, onsite security, and medical supplies for animal care
- Neighborhood Services case management software
- Recruiting Team advertising and promotional items
- Salary adjustments and retention incentives for Police
 Telecommunicators, Code Enforcement Officers, and Animal Services
 Assistants



Asset Seizure

Expenditures focus on SWAT equipment & supplies

State COPS

- 2 Community Service Officers
- One-time
 equipment/supplies/services/software
 purchases for special teams
- Ongoing supplies for community crime prevention and National Night Out



Police Grants

- Community Corrections Partnership
 Task Force
- Office of Traffic Safety
 DUI/distracted driving
- Byrne Memorial Justice Assistance
 Grant
- California for All Animals Grant



Fee Changes

- Increase state gun permit fee
- Increase/Decrease Investigative permit fees based on 2021 fee study
- Addition of Tobacco Retail License
 violations per ordinance 2023-06-20 1502
- Addition of Animal Abandonment Fines and Penalties per ordinance 2023-07-11-1502



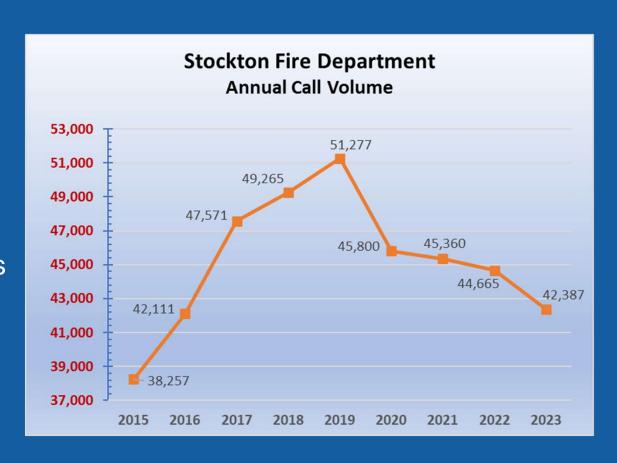


Department Description

- Fire protection & emergency services
 - Emergency medical services
 - Fire dispatch
 - Fire prevention
 - Thirteen fire stations
 - Thirteen engines & four ladder trucks in service
- Daily staffing levels:
 - 3 personnel on fire engines
 - 4 personnel on ladder trucks
 - 2 Battalion Chiefs
 - 1 Chief's Operator

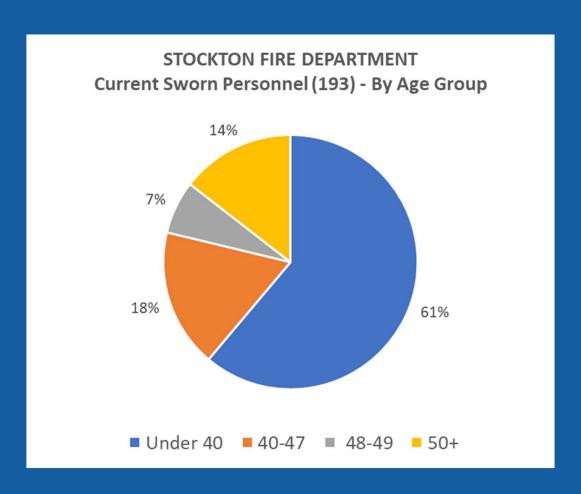
Key Considerations

- Fire suppression & emergency services
- Emergency communications
 - Dispatch contracts
- Alternative Funding Sources



Key Considerations

- Personnel recruitment & retention
- Technology
 enhancements
- Citywide EmergencyOperations



Position Summary

[Section O]

	FY 2023-24 Adopted	FY 2024-25 Proposed	<u>Variance</u>
General Fund	192	198	6
Development Services	18	18	-
Measure W	27	27	-
SAFER Grant	9	16	7
Total	246	259	13

Financial Summary

Dollars in thousands [Section E]

		General Fund*	ergency spatch	elopment rvices*	asure W*	•	ecial enue*	Total
Beginning Available Baland	ce		\$ 1,107					
Revenues	\$	6,361	5,224	\$ 4,528	\$ 8,023	\$	-	\$ 24,136
Expenditures Transfers In Transfers Out Net Annual Activity	\$	65,832 - - (59,470)	 5,926 - - (702)	\$ 4,668 - (1,653) (1,793)	\$ 8,049 - - (26)	\$	17 - - (17)	84,491 - (1,653) \$(62,008)
Ending Available Balance			\$ 405					

⁽a) The total Development Services Fund - 220 is presented with Community Development Dept. (Section H)

⁽b) The total Measure W Fund - 200 is presented with the Police Dept. (Section D)

^{*}Fund balance not displayed as fund is shared by more than one department/program.

General Fund

Dollars in thousands [Section E]

	FY 2023-24		FY	2024-25	
	Pr	ojected	Pr	oposed	Variance
Employee Services	\$	43,373	\$	48,607	12.1%
Other Services		10,930		12,628	15.5%
Materials and Supplies		2,010		1,718	-14.5%
Other Expenses		2,691		2,773	3.0%
Capital Outlay		399		107	73.3%
Total	\$ 59,404		\$	65,832	10.8%

Emergency Dispatch Summary

Dollars in thousands [Section E]

	 2023-24 ojected	 2024-25 posed	Variance
Beginning Available Balance	\$ 895	\$ 1,107	
Revenues	\$ 5,077	\$ 5,224	2.9%
Expenditures Transfers In	4,865	5,926	21.8%
Net Annual Activity	\$ 212	\$ (702)	
Ending Available Balance	 1,107	 405	



- Thirteen fire stations
- Fire apparatus & firefighter gear and special firefighting equipment
- Citywide emergency & special operations
- Firefighter recruitment and training
- Technology enhancements
- Emergency Communications



Fee Changes

Current	
Sub-Categories	
State Licensed Care Facility Inspections	
State Licensed Care Facility Annual Inspectio	n
6 or less clients - per hour - RCFE, ARF, Large	&
Small Family Daycare in single family home	\$172.00

<u>Proposed</u>	
Sub-Categories	
State Licensed Care Facility Inspections	
State Licensed Care Facility Annual	
Inspection 6 or less clients - per hour - RCFE,	
ARF, Large & Small Family Daycare in single	
family home	Inactivate





Department Description

- Plan for City's growth and needs
- Review & process development applications
- Building, emergency, and life safety inspections
- Development engineering services
- Floodplain management coordination
- Assist in economic development
- Administer Public Facilities Fees Program
- Support Boards and Commissions
- Develop policy and initiatives



Key Considerations

Staff Augmentation to Support Service Delivery

- Building plan check
- Building inspection
- Planning & Engineering application review
- Front counter support
- Accela permitting system support

Development Code update

Public Facility Fee (PFF) nexus study

Ongoing customer-focused technology & process

improvements

Position Summary

[Page O-12]

	FY 2023-24	FY 2024-25	
	Adopted	Proposed	Variance
Total Positions	50	51	1

Financial Summary

Dollars in thousands [Section H]

		elopment ervices*		ities Fee nistration		Total		
Beginning Available Balance			\$	3,234		- Ctur		
Revenues	\$	17,675		659	\$	18,334		
Expenditures		16,134		464		16,598		
Projected Total Transfers								
Transfer in - General Fund		800		-		800		
Transfer out - CIP Fund		4,047		-		4,047		
Net Annual Activity		(1,706)	e. 	195	\$	6,583		
Ending Available Balance			\$	3,429				
*Fund balance not displayed as fund is shared by more than one department/program.								



- Development activity is subject to economic fluctuations; CDD has built its fund balance to maintain services during economic downturns
- Projected 2% revenue decrease from current
 FY23-24 budget
- Existing multi-year process improvements, staff augmentation, and expanded data capabilities are planned to continue; no new major efforts are being requested



Fee Changes

No fee changes are requested





Department Description

- Customer Service / Support Desk
- Enterprise Applications
- Enterprise Project Management
 Office
- Infrastructure & Cybersecurity
- IT Finance & Budget Office
- Enterprise Resource Planning (ERP)



Key Considerations

- Continue Public Safety Radio
 Infrastructure Upgrade
- Expand Network Infrastructure / New City Hall
- Continue ERP Project Implementation
- Cybersecurity Hardening
- Geographic Information System (GIS)
- IT Student Program



Position Summary

[Section O]

	FY 2023-24	FY 2024-25	
	Adopted	Proposed	Variance
Technology	51	52	1
Communications	1_	1_	_
Total	52	53	1

Financial Summary

Dollars in thousands [Section N]

	Ted	chnology	Commun	ications	Total
Beginning Available Balance	\$	26,994	\$	6,334	\$ 33,329
Revenues		16,136		3,052	19,189
Expenditures		18,908		3,581	22,490
Transfer Out		(4,100)		-	(4,100)
Net Annual Activity		(6,872)		(529)	(7,401)
Ending Available Balance	\$	20,122	\$	5,805	\$ 25,928



Technology

- ERP development & implementation
 - Bi-weekly payroll & phase IV planning
- Network & infrastructure improvements
- Cybersecurity hardening
- New IT Service Desk Ticketing System
- Technical partnership and support for strategic technology projects for client departments
- Equipment lifecycle replacement



Communications

- Final public safety tower site planning and build out in progress
- Replacement of portable/mobile radios and mobile data computers as part of the standard replacement lifecycle





Department Description

- Workforce Planning
- Benefits Administration
- Onboarding & Staff Development
- Labor & Employee Relations
- Risk Services



Key Considerations

- Bi-Weekly payroll implementation
- Recruitment & Retention
- Risk/Loss Mitigation
- 2025 Safety Negotiations Preparation
- General liability, healthcare premiums, and retirement expenses continue to increase

Position Summary

[Page O-22]

	FY 2023-24	FY 2024-25	
	Adopted	Proposed	Variance
General Fund	19	19	_
Benefit ISF	12	12	_
Total	31	31	-

Financial Summary

Dollars in thousands [Sections K & N]

	General	Risk			
	Fund	Mar	nagement	Benefits	 Total
Beginning Available Balance		\$	58,297	\$ 110,286	
Revenues	\$ -		34,798	148,390	\$ 183,188
Expenditures	3,131		36,266	147,138	186,535
Net Annual Activity	\$ (3,131)		(1,468)	1,252	\$ (3,347)
Ending Available Balance		\$	56,829	\$ 111,538	

General Fund

Dollars in thousands [Section K]

	FY	2023-24	FY	2024-25	%	
	Pre	ojected	Pro	posed	Variance	
Employee Services	\$	1,393	\$	1,742	25.1%	
Other Services		579		908	56.8%	
Materials and Supplies		25		39	56.0%	
Other Expenses		309		442	43.0%	
Total	\$	2,306	\$	3,131	35.8%	



- Citywide Training & Professional Development
- NeoGov Software System Expansion
- Risk Mitigation Information System (RMIS) Implementation





Department Description

Internal Services:

- Accounting & Financial Reporting
- Debt & Treasury
- Investments
- Budget
- Payroll
- Cashiering/Accounts
 Receivable
- Contracts/Purchasing
- Inventory

External Services:

- Utility billing
- Business licenses
- 3 Sales Tax
 Measure Citizen
 Committees
- Vendors assistance
- Bid Opportunities



Key Considerations

Citywide fiscal sustainability

- Long-Range Financial Plan (L-RFP)
- Enterprise Resource Planning (ERP)
- Timely reporting
- Maximize City collections & cash flow
- Improve processes
- Cultivate employees & other resources
- Special Funds reporting & administration



Position Summary [Section O]

	FY 2023-24 Adopted	FY 2024-25 Proposed	Variance
General Fund	85	89	4
Internal Service Funds	2	2	
Total	87	91	4

Financial Summary [Section K] Dollars in Thousands

	General Fund	Reprographics	Total
Beginning Available Balance		\$ 1,444	
Revenues	\$ 15	1 360	\$ 511
Expenditures	10,66	7 475	11,142
Transfer out	-	(1,300)	(1,300)
Net Annual Activity	\$ (10,51	6) (1,415)	\$ (11,931)
Ending Available Balance		\$ 29	



General Fund [Section K] Dollars in Thousands

	FY 2023-24 Projected		 2024-25 oposed	% Variance
Employee Services	\$	4,788	\$ 5,975	24.8%
Other Services		3,824	3,974	3.9%
Materials and Supplies		88	115	30.3%
Other Expenses		593	 602	1.5%
Total	\$	9,293	\$ 10,667	14.8%



- Timely financial analysis & recommendations
- Maintain Long-Range Financial Plan (L-RFP)
- ERP Phase 4 Utility Billing planning
- Invest in employees & other resources
- Provide grants, procurement, preparing for audits & financial management training to all city departments
- Workforce Retention and Staffing
- Resolution of audit findings
- Review and revise policies and procedures to maintain and enhance effective controls
- Collaborate with City Departments to create post- COVID grant funds program



Fee Changes

Cannabis Businesses – Adjusted for Current Salaries & Benefits

- Business Application for Permit to Operate
 - Increase of \$1,076 (to \$4,646)
- Initial Business Permit to Operate
 - Increase of \$2,606 (to \$22,776)
- Permit to Operate Renewal
 - Increase of \$706 (to \$20,876)
- Appeal Fee Denial of Permit
 - Increase of \$61 (to \$155)



Financial Summary

Dollars in Thousands

	Sei Fi	Debt rvice und je L-6)	Se Fu	ernal rvice inds ge N-4)	P : & !	terprise arking Utilities ages I-35 9, L-10)	_ A	ccessor gency age L-8)	Asso Di	stricted essment stricts age L-6)	7	Γotal
Annual Debt Service												
Bonds	\$	-	\$	-	\$	23,308	\$	7,431	\$	8,146	\$	38,885
Loans		-		-		1,603		-		-		1,603
Leases		-		446		777		-		-		1,223
Settlements	10	0,378		-		-		-		-		10,378
Debt Administration		2	_			10		8		1,013		1,033
	10	0,381		446		25,699		7,439		9,159	;	53,123
Funding Sources												
General Fund	8	3,887		-		-		-		-		8,887
Utilities		-		-		23,232		-		-		23,232
Successor Agency		-		-		-		7,439		-		7,439
Other	•	1,701		488		2,467		-		9,159		13,815
	10	0,588		488		25,699		7,439		9,159		53,372
Net Annual Activity	\$	208	\$	42	\$		\$		_\$_		\$	249



Major Debt Obligations

- Assured Guaranty
 - Special Fund, Lease Ask, Supplemental, and Contingent
- Successor Agency
 - 2016 Revenue Bonds
- Parking Authority
 - 2020 Parking Bonds & SEB Internal Lease
- Enterprise Funds
 - Water
 - Wastewater
- Land-Based Districts
 - Wastewater



- Debt planned for Cannery Park, Series 2024
- Possible refunding of 2014
 Wastewater bonds





Department Description

- Provides funding for functions with a citywide impact not related to a single department
- Examples include:
 - Legislative advocacy
 - Public, Educational & Governmental Support fee
 - Election expenses
 - Labor & litigation
 - General Fund Debt Service & Program Support

Financial Summary [Section K] Dollars in Thousands

	General Fund	Special Revenue 260*	<u>Total</u>				
Beginning Available Balance		\$ 4,146	\$ 4,146				
Revenues	\$ -	1,715	1,715				
Expenditures	3,458	3,050	6,508				
Transfer Out	(28,014)		(28,014)				
Net Annual Activity	\$ (31,471)	(1,335)	\$ (32,807)				
Ending Available Balance *Fund balance not displayed as fund is shared by more than one department/program.							

General Fund [Section K] Dollars in Thousands

	FY 2023-24 Projected		FY 2024-25 Proposed		% Variance
Employee Services	\$	157	\$	(147)	-193.6%
Other Services		3,145		3,851	22.5%
Materials and Supplies		15		18	20.0%
Other Expenses		(2,274)		(265)	-88.4%
Capital Outlay		-		-	0.0%
Transfers		27,231		28,014	2.9%
Total	\$	28,274	\$	31,471	11.3%



- Support the November 2024 Election
- Support recruitment & retention efforts, along with staff augmentation services
- Provides grant writing & administration support
- Analyze and improve the manner and frequency with which the City communicates with the community
- Continue to support activities related to the Economic Development Strategic Action Plan





City Council

- Council is the policy-setting body for the City
- Initiates, studies & holds public meetings on issues affecting the citizens of Stockton
- Hires & supervises the four Charter Officers:
 - City Attorney
 - City Auditor
 - City Clerk
 - City Manager



Office of the City Attorney

- Provides legal services & advice to the City Council, officials, boards, commissions, & City departments
- Defends the City in lawsuits
- Prepares legal opinions, ordinances & resolutions
- Reviews & approves contracts, bonds, etc.
- Prosecutes violations of the Stockton Municipal Code



Office of the City Auditor

- Provides the City Council, management & employees with objective analyses, appraisals, & recommendations for improvements
- Conducts performance audits:
 - Internal controls
 - Compliance with laws & policies
 - Accomplishment of goals & objectives
 - Reviews & consults audits performed by external financial auditors or other third parties



Office of the City Clerk

- Administers municipal elections
- Ensures compliance with open meetings, campaign conflict of interest filing requirements
- Administers City Records Management System
- Management of Boards & Commissions
- Produces & preserves records for City Council & other City meetings
- Promotes Civic Engagement



Office of the City Manager

- General oversight of City operations under the policy direction of the City Council
- Provides direction & administration of City departments
- Office of Performance & Data Analytics
- Community & Media Relations
- Office of Violence Prevention
- Environment & Sustainability Division
- Legislative Advocacy



Key Considerations

- Prioritize Council strategic goals focusing on:
 - workforce & youth programming
 - crime reduction, homelessness & housing
 - public health
 - wellbeing & resiliency
 - economic growth
- Commitment to the Long-Range Financial Plan (L-RFP)
- Data-driven Strategic Planning supported by the Open Data platform
- Commitment to customer service to the Stockton community through accountable, innovative, efficient, and effective management of resources



Position Summary [Section O]

	FY 2023-24 Adopted	FY 2024-25 Proposed	Variance
Charter Offices			
City Council	10	10	-
City Attorney	12	12	-
City Clerk	8	8	-
City Manager	18	19	1
OVP	14	15	1
Grants*	3	7	4
Total	65	71	6

Financial Summary [Section K] Dollars in Thousands

	FY	FY 2023-24		2024-25	
	Ac	Adopted		oposed	Variance
Charter Offices					
City Council	\$	1,038	\$	1,127	8.6%
City Attorney		1,439		1,606	11.6%
City Clerk		1,166		1,352	16.0%
City Auditor		513		531	3.5%
City Manager		5,395		6,139	13.8%
Total	\$	9,551	\$	10,757	12.6%



- Continue expanding Youth Service,
 Environment & Sustainability, and Equity & Inclusion Programs
- Maintain Long-Range Financial Plan (L-RFP)
- Continue improving data dashboards, enhancing delivery of internal services and external/end user experience, supporting transparent governance
- Expand efforts related to Diversity, Equity
 & Inclusion
- Prepare for the November 2024 General Election, potential ballot measures, and Charter amendments
- Facilitate relocation of Council Chambers to the New City Hall location

Next Steps

- Budget Public Hearing on June 18th
 - FY 2024–25 Annual Budget
 - 2024–2029 Capital Improvement Plan
 - FY 2024–25 Fee Schedule
 - FY 2024–25 Successor Agency Budget
 - FY 2024-25 Parking Authority Budget

