



March 5, 2026

Johnny Ford
City Manager
425 N. El Dorado Street
2nd Floor
Stockton, CA 95202

Christopher Callahan
President
University of the Pacific

3601 Pacific Avenue
Stockton, CA 95211
Tel 209.946.2222

Dear Mr. Ford,

University of the Pacific is honored to partner with the City of Stockton to bring a new world-class, fully accredited medical school to the Central Valley. As we prepare to seek federal funding through the Office of Representative Josh Harder, I am respectfully requesting that the City serve as the university's fiscal agent for its Community Funded Projects application.

The University of the Pacific School of Medicine will allow the City and Pacific to transform the regional health landscape by addressing urgent physician and equity gaps, expanding access to care, and sustaining local educational and workforce opportunities through our own health care provider pipeline. The economic impacts of this project will be profound, increasing the county's economic output by more than \$800 million over the next decade. We would be honored to have your support for a federal award to accelerate these important outcomes.

Thank you for your consideration of this request. If you have any questions, please do not hesitate to contact me.

Sincerely,

Christopher Callahan
President, University of the Pacific